

# **Q1 FY2026 Results Briefing**

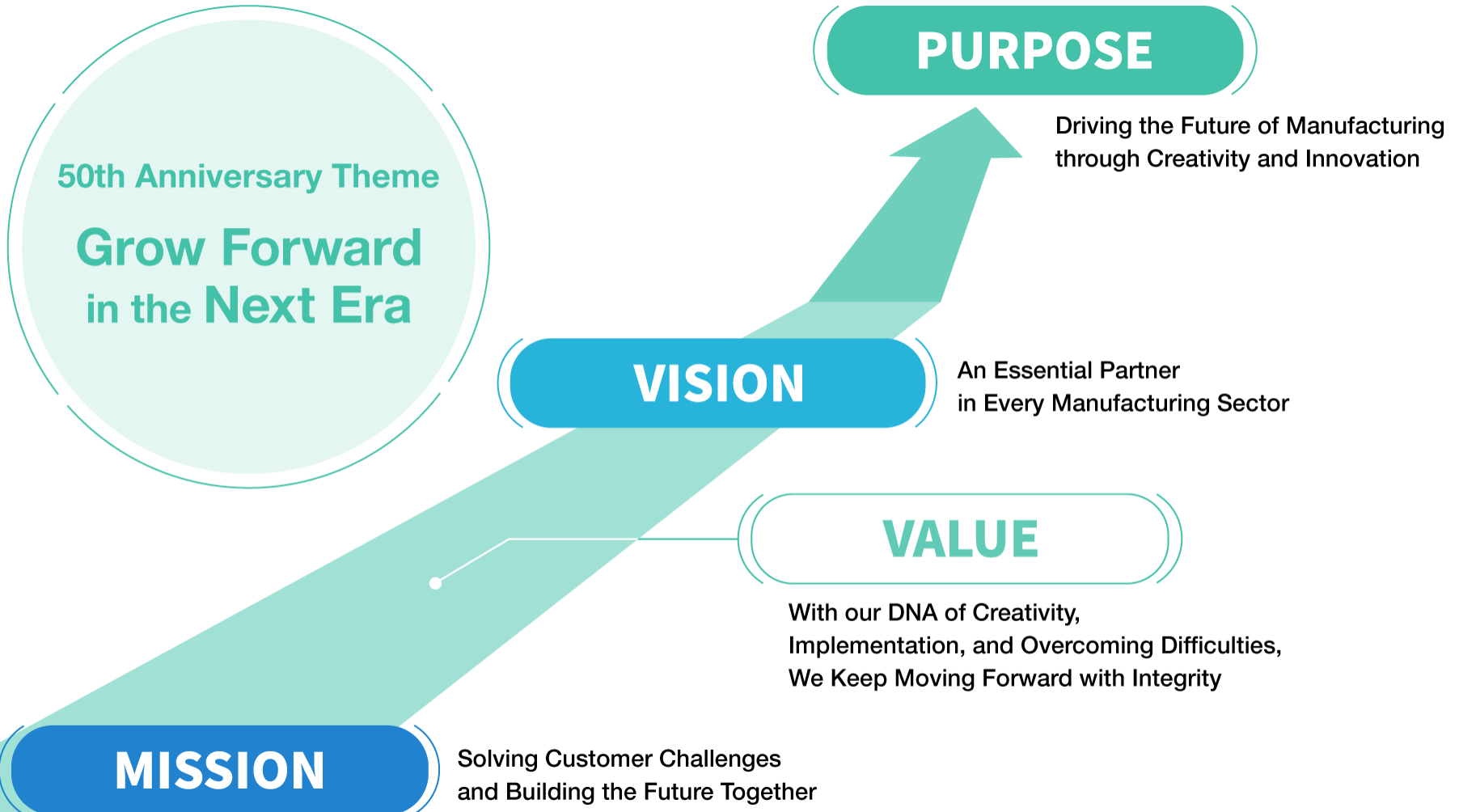
**Sodick Co., Ltd.**

May 12, 2026



To commemorate our 50th anniversary, we have established a new brand message that clarifies our vision for the next 50 years.

We will continue boldly committing to meet the challenges of an ever-changing world, striving for sustainable growth and further enhancement of corporate value.



- ◆ **Q1 FY2026 Financial Results Summary**
- ◆ **FY2026 Outlook and Shareholder Returns**
- ◆ **Initiatives to Enhance Corporate Value**
  - **Medium-term Management Plan**
  - **Advancing Strategic Initiatives with Advantage Partners (AP) to Drive Business Growth**
  - **Non-financial Initiatives**



## ◆ Q1 FY2026 Financial Results Summary

## ◆ FY2026 Outlook and Shareholder Returns

## ◆ Initiatives to Enhance Corporate Value

- Medium-term Management Plan
- Advancing Strategic Initiatives with Advantage Partners (AP) to Drive Business Growth
- Non-financial Initiatives



<b>Consolidated Results</b>	<p><b>Net sales and profit increased, driven by strong performance in the machine tool business.</b></p> <p>Net sales :                    <b>¥ 21.6 billion</b>                    <b>14.9% YoY</b></p> <p>Operating profit :           <b>¥ 1.7 billion</b>                    <b>¥0.4 billion YoY</b></p>
<b>Machine tools</b>	<p><b>Significant growth in net sales and profit due to increased sales of EDM machines.</b></p> <p>Net sales :                    <b>¥ 16.6 billion</b>                    <b>22.4% YoY</b></p> <p>Segment profit :             <b>¥ 2.3 billion</b>                    <b>¥0.7 billion YoY</b></p>
<b>Industrial machinery</b>	<p><b>Net sales and profit both increased slightly, supported by higher demand for optical connectors and related products.</b></p> <p>Net sales :                    <b>¥ 2.3 billion</b>                    <b>1.2% YoY</b></p> <p>Segment profit :             <b>¥ 0.0 billion</b>                    <b>¥0.0 billion YoY</b></p>
<b>Food machinery</b>	<p><b>While noodle and prepared food equipment remained steady, net sales and profit decreased due to a slowdown in cooked rice production systems.</b></p> <p>Net sales :                    <b>¥ 1.3 billion</b>                    <b>-14.9% YoY</b></p> <p>Segment profit :             <b>¥ 0.2 billion</b>                    <b>-¥0.1 billion YoY</b></p>
<b>Others</b>	<p><b>Precision dies and mold operations remained steady; however, net sales and profit decreased due to the postponement of Elemental technology operations.</b></p> <p>Net sales :                    <b>¥ 1.2 billion</b>                    <b>-3.7% YoY</b></p> <p>Segment profit :             <b>¥ 0.0 billion</b>                    <b>-¥0.0 billion YoY</b></p>

\* The adjustment amount for segment profit: -¥0.8 billion

# Financial Results Summary (Q1 FY2026)

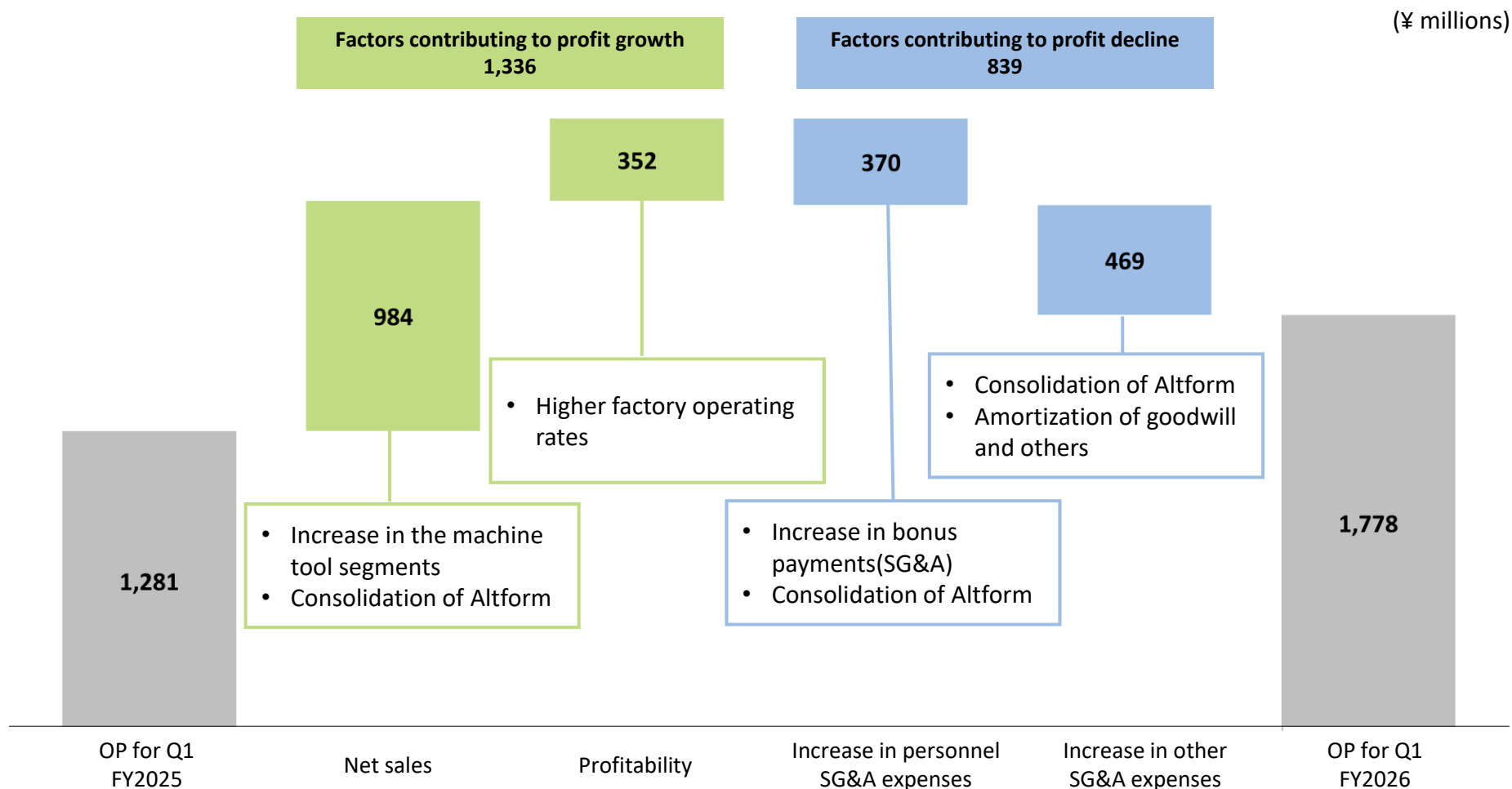
- ✓ Net sales increased due to higher unit sales of the EDMs.
- ✓ Operating profit increased significantly as gross profit rose, driven by higher sales and improved factory operating rates.
- ✓ Ordinary profit and net profit increased significantly, reflecting not only the increase in operating profit but also foreign exchange gains of JPY 0.2 billion (compared with foreign exchange losses of JPY 0.4 billion in the same period of the previous fiscal year) and a gain on the sale of fixed assets of JPY 0.3 billion.

(¥ millions)	FY2023 3M	FY2024 3M	FY2025 3M	FY2026 3M	YoY
Net sales	16,884	15,636	18,819	21,624	14.9%
Gross profit	5,310	4,516	6,607	7,943	20.2%
GP margin	31.5%	28.9%	35.1%	36.7%	1.6pt
SG&A expenses	4,992	5,296	5,325	6,164	15.8%
Operating profit	318	-780	1,281	1,778	38.8%
OP margin	1.9%	-5.0%	6.8%	8.2%	1.4pt
Ordinary profit	508	-187	1,090	2,190	100.8%
Net profit	141	-497	946	1,957	106.8%
ROE	0.7%	-2.6%	4.6%	8.6%	4.0pt
Capital investment	1,487	1,109	756	544	-28.0%
Depreciation	891	886	835	832	-0.3%
R&D expenses	819	744	840	747	-11.0%
USD/JPY AR	132.42	148.63	152.55	156.96	4.41 down
CR	133.53	151.41	149.52	159.88	10.36 down

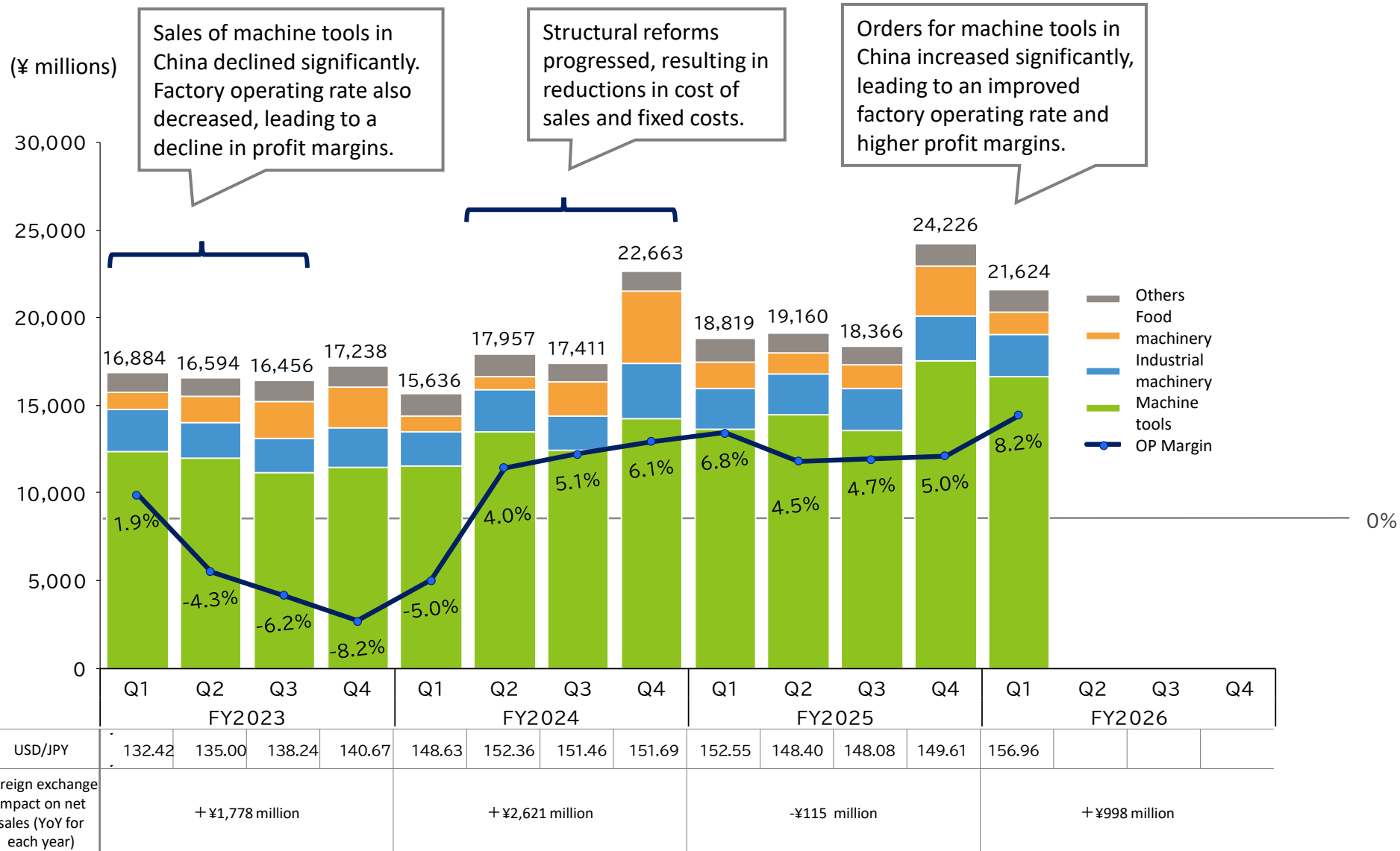
Please refer to page 35 for other major currency exchange rates.

# Factors Affecting Operating Profit

- ✓ Gross profit increased significantly, supported by higher net sales and improved profitability due to a higher factory operation rate. (Gross profit margin +1.6pt YoY)
- ✓ Operating profit increased despite higher SG&A expenses from increased bonuses and the consolidation of AltForm S.r.l. (Operating profit margin +1.4pt YoY)



# Trends in Net Sales and Operating Profit Margin (Quarterly)



# Partial Changes to Reportable Segments

- Resources previously allocated to external customers in the Linear motor business have been refocused on in-house production to strengthen competitiveness within the “Machine tool segment”.
- As the business has increased in importance within the “Machine tool segment”, and to more appropriately reflect the actual business operations in the financial statements, the Company will change its reportable segments in financial disclosures starting from the FY2026.

## Former reportable segments

Machine tool segment

Industrial machinery segment

Food machinery segment

Other segments

Precision dies and mold operations

Elemental  
technology  
operations

Linear motors

Ceramics products

LED floodlights

## New reportable segments

Machine tool segment

Linear motors

Industrial machinery segment

Food machinery segment

Other segments

Precision dies and mold operations

Elemental  
technology  
operations

Ceramics products

LED floodlights

Note: No changes were made to the Industrial machinery and Food machinery segments.

# Financial Results by Segment

(¥ millions)		FY2023 3M	FY2024 3M	FY2025 3M	FY2026 3M	YoY
Consolidated	Net sales	16,884	15,636	18,819	21,624	14.9%
	Total segment profit	1,132	-69	1,989	2,603	30.9%
	Adjustments	-814	-710	-707	-825	-
	Operating profit	318	-780	1,281	1,778	38.8%
	OP margin	1.9%	-5.0%	6.8%	8.2%	1.4pt
Machine tool segment	Net sales	12,343	11,528	13,617	16,670	22.4%
	Segment profit	1,041	-34	1,569	2,302	46.6%
	Segment profit margin	8.4%	-0.3%	11.5%	13.8%	2.3pt
Industrial machinery segment	Net sales	2,393	1,994	2,355	2,384	1.2%
	Segment profit	140	126	65	78	19.0%
	Segment profit margin	5.9%	6.3%	2.8%	3.3%	0.5pt
Food machinery segment	Net sales	998	859	1,535	1,306	-14.9%
	Segment profit	-44	-45	314	206	-34.5%
	Segment profit margin	-4.4%	-5.3%	20.5%	15.8%	-4.7pt
Other segments	Net sales	1,149	1,254	1,312	1,264	-3.7%
	Segment profit	-5	-115	38	17	-55.6%
	Segment profit margin	-0.5%	-9.2%	3.0%	1.4%	-1.6pt

Note: Due to the reclassification of the Linear motor business from the “Other segments” to the “Machine tool segment”, the figures for FY2023 to FY2025 have been restated accordingly.

# Financial Results by Segment



**Sodick**

## Machine Tool Segment

### Net sales

Japan: Although the automotive business remained sluggish, electronic components, the aerospace, and energy-related business performed steadily.

Greater China: Overall market conditions remain strong, with steady demand particularly for electronic components, mobile-related products, and NEVs (New Energy Vehicles).

Asia: While there are differences by country and region, demand remains steady for electronic components and semiconductor-related products, mainly connectors and HDD-related products.

Americas: While the automotive business remained sluggish, energy-related demand, including power systems for data centers, as well as demand in the aerospace and medical sectors, remained solid.

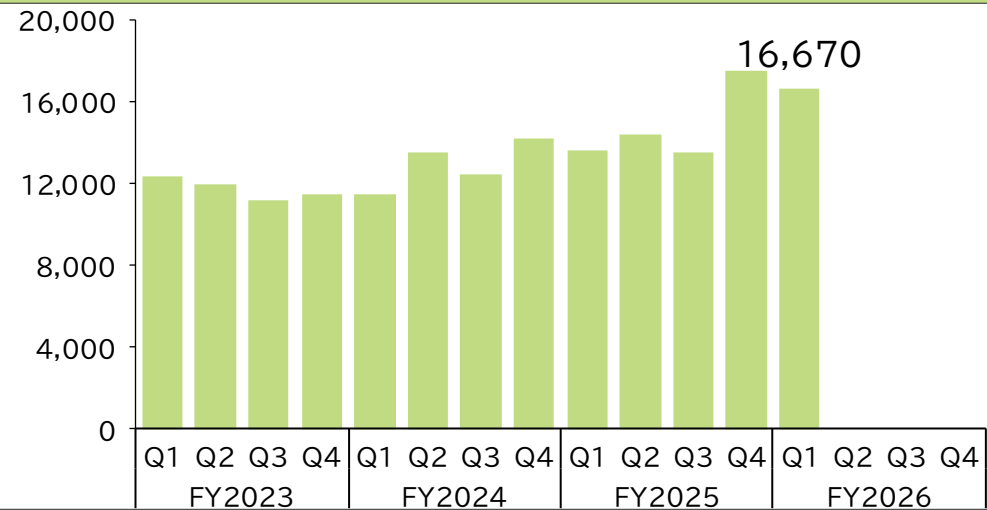
Europe: Despite weakness in the automotive business, the aerospace, medical sectors remained solid.

### Profit

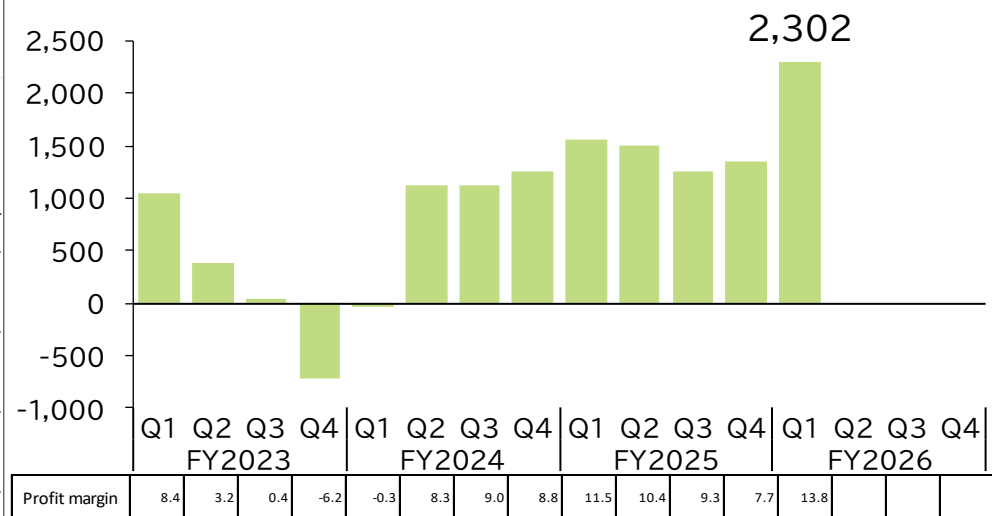
Profitability improved due to an improved factory operation rate, resulting in higher profits.

(¥ millions)	FY2025 3M	FY2026 3M	YoY	
Net sales	13,617	<b>16,670</b>	3,053	22.4%
Segment profit	1,569	<b>2,302</b>	732	46.6%
Profit margin	11.5%	<b>13.8%</b>	2.3pt	

### Trends in net sales (Quarterly) (¥ millions)



### Trends in segment profit (Quarterly)



Note: Due to the reclassification of the Linear motor business from the "Other segments" to the "Machine tool segment", the figures for FY2023 to FY2025 have been restated accordingly.

# Financial Results by Segment



## Industrial Machinery Segment

Net sales

Japan:

Investment in the automotive sector remained sluggish; however, demand for MT ferrules and electronic components related to connectors and smartphones remained steady.

Overseas:

Demand increased for MT ferrules in Greater China and the U.S., as well as for electronic components such as electrical connectors for data centers

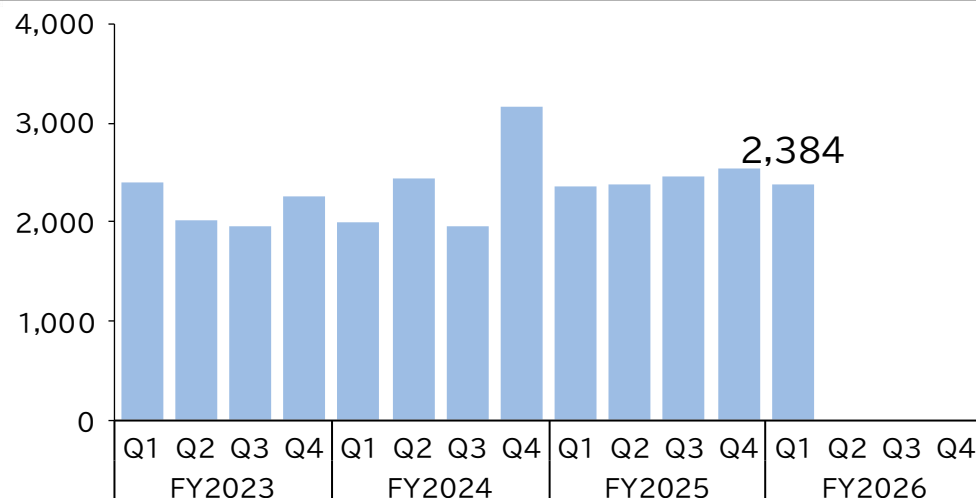
Profit

Although R&D and other expenses increased, profit increased as progress was made in enhancing value-added products.

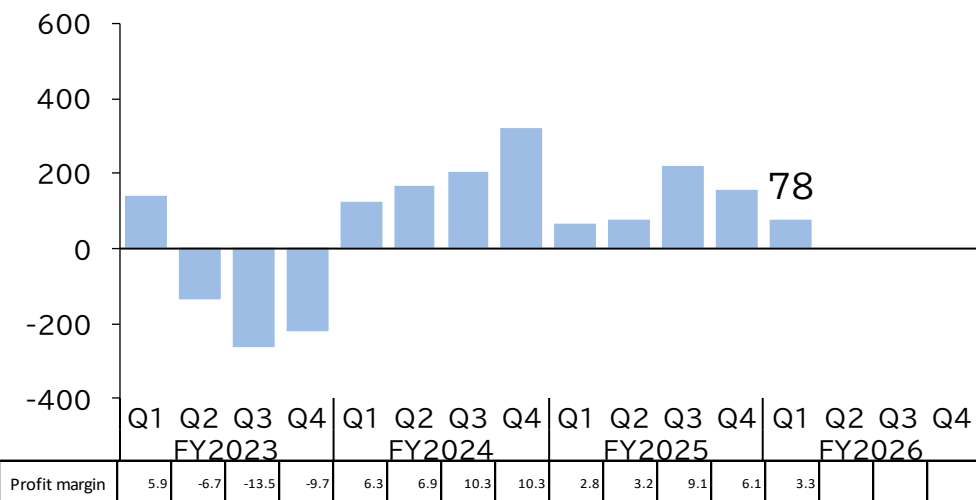
(¥ millions)	FY2025 3M	FY2026 3M	YoY	
Net sales	2,355	<b>2,384</b>	29	1.2%
Segment profit	65	<b>78</b>	12	19.0%
Profit margin	2.8%	<b>3.3%</b>	0.5pt	

### Trends in net sales (Quarterly)

(¥ millions)

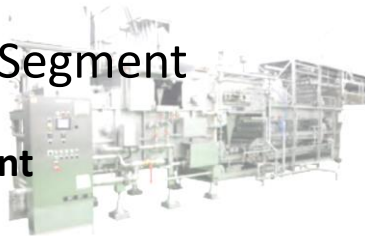


### Trends in segment profit (Quarterly)



Profit margin	5.9	-6.7	-13.5	-9.7	6.3	6.9	10.3	10.3	2.8	3.2	9.1	6.1	3.3				
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# Financial Results by Segment



## ■ Food Machinery Segment

### Net sales

Demand for noodle making machine and prepared food equipment remained steady both in Japan and overseas, sales were negatively impacted by a decline in sales of aseptically-packaged cooked rice production systems due to changes in the competitive environment.

#### Japan:

Stable demand for noodle making machine, mainly from the foodservice industry and national brands (NB).

#### Overseas:

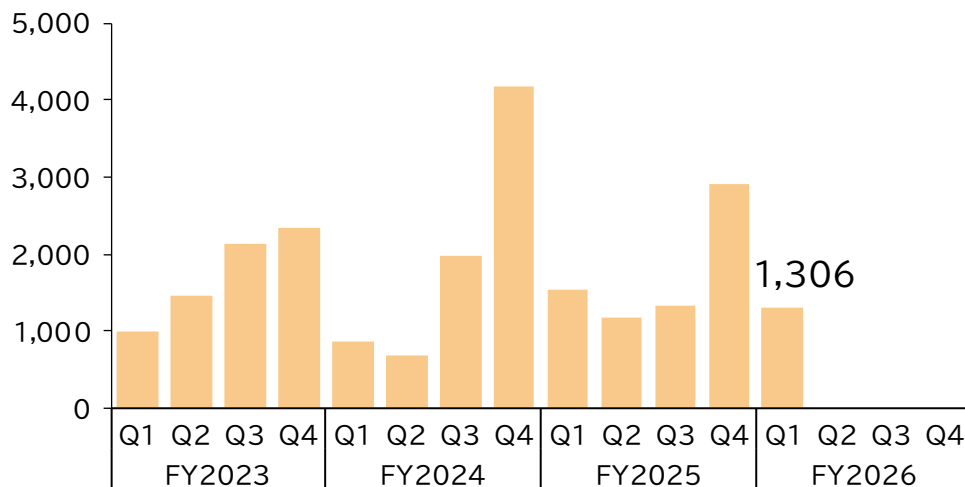
Demand for noodle making machine in Greater China and South Korea remained solid.

### Profit

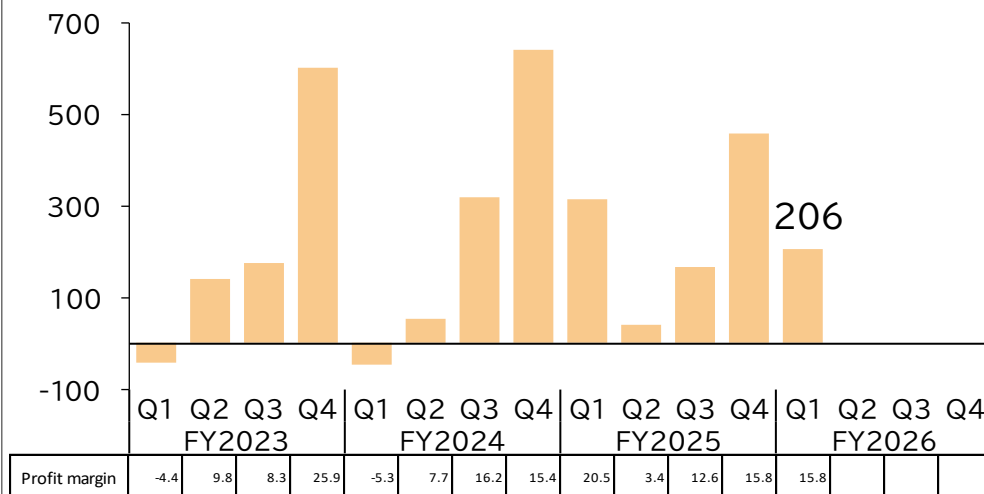
Segment profit declined due to the impact of high-margin projects in the previous period, but profitability remained solid.

### Trends in net sales (Quarterly)

(¥ millions)



### Trends in segment profit (Quarterly)



(¥ millions)

FY2025  
3M

FY2026  
3M

YoY

Net sales

1,535

**1,306**

-229

-14.9%

Segment  
profit

314

**206**

-108

-34.5%

Profit margin

20.5%

**15.8%**

-4.7pt

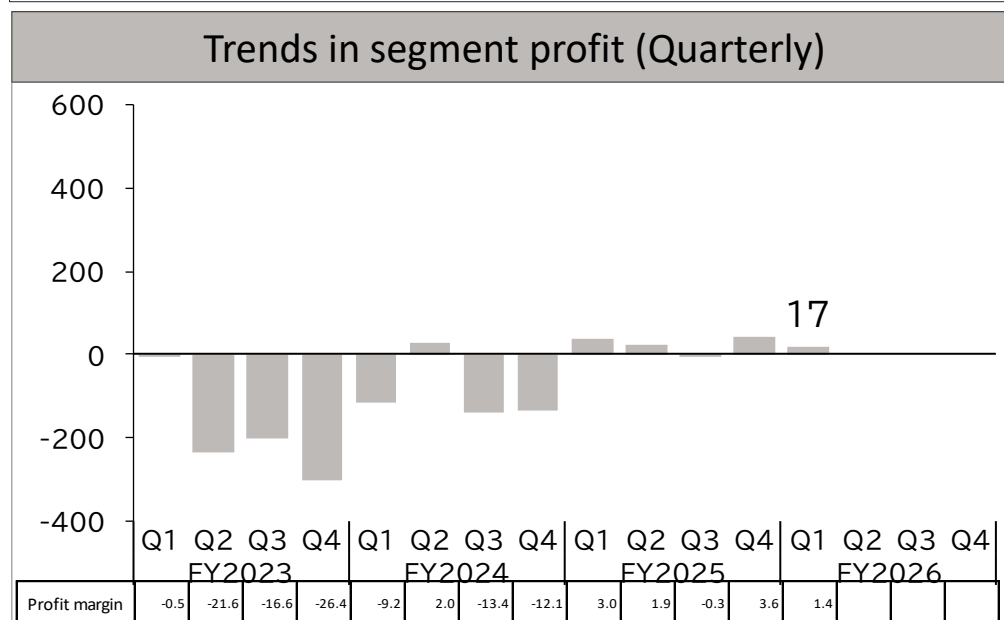
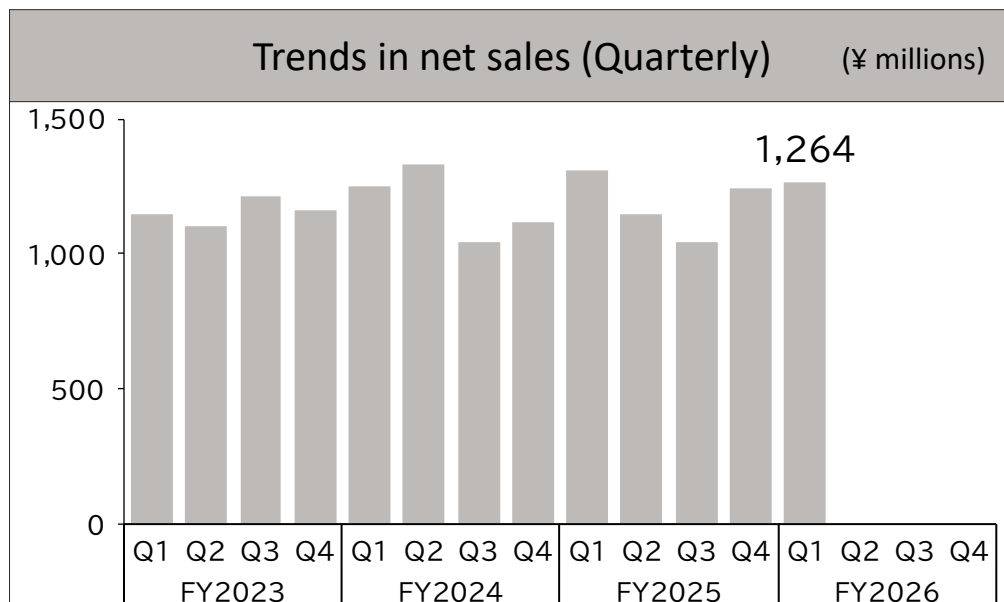
# Financial Results by Segment

## Other Segments

Precision dies and mold operations involving the contract manufacturing of precision connectors and other products; and elemental technology operations involving the sale of ceramics products, and LED floodlights, etc.

Net sales	Precision dies and mold operations: Demand for automotive-related products in Greater China and other Asian regions remained steady, supported by government measures.
	Elemental technology operations: Net sales declined due to the postponement of certain projects for ceramic products and LED floodlights.
Profit	Profit decreased due to the postponement of projects in the elemental technology operations.

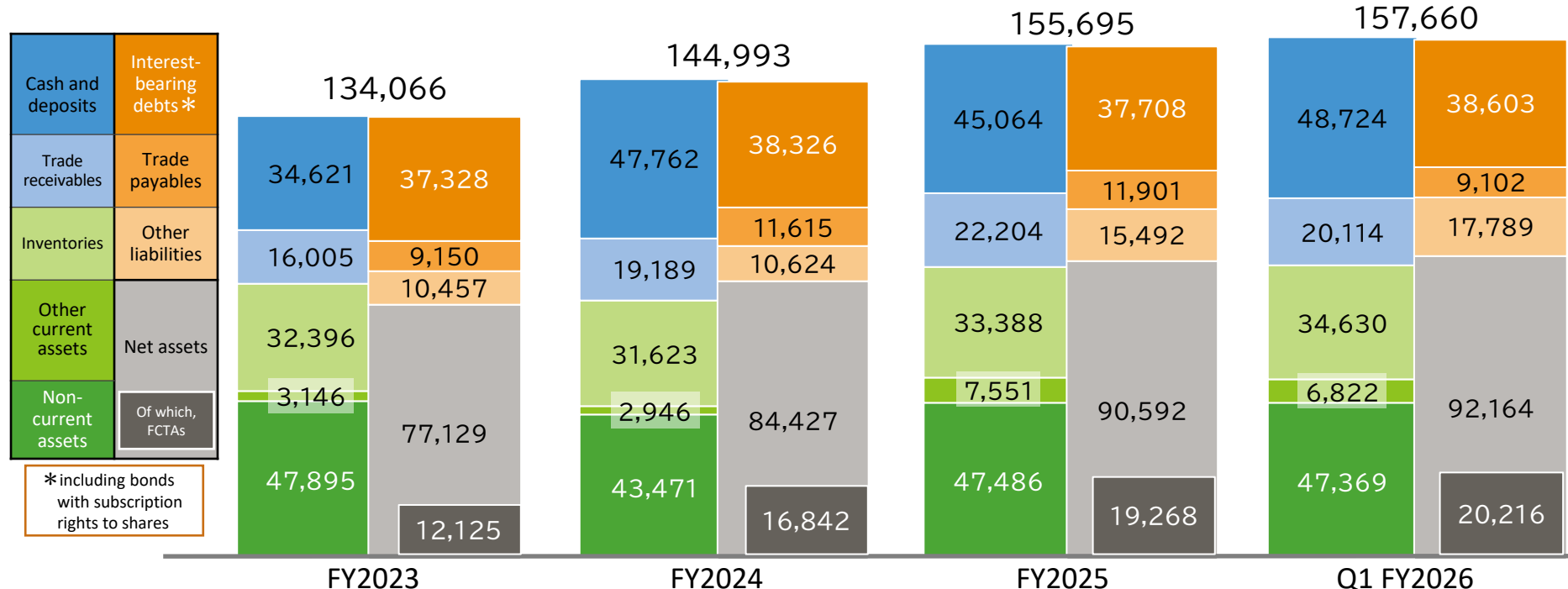
(¥ millions)	FY2025 3M	FY2026 3M	YoY	
Net sales	1,312	<b>1,264</b>	-48	-3.7%
Segment profit	38	<b>17</b>	-21	-55.6%
Profit margin	3.0%	<b>1.4%</b>	-1.6pt	



Note: Due to the reclassification of the Linear motor business from the “Other segments” to the “Machine tool segment”, the figures for FY2023 to FY2025 have been restated accordingly.

# Balance Sheet

	Change vs. Prior Year-End	Details	(¥ millions)
Total assets	1,965	Cash and deposits (+3,660), inventories (+1,242), and notes and accounts receivable and contract assets (−2,256), among others	
Liabilities	393	Contract liabilities (+2,171) and electronically recorded obligations (−2,042), among others	
Net assets	1,571	Retained earnings (+1,194), foreign currency translation adjustments (+947), and increase in treasury stock (−693), among others	



	FY2023	FY2024	FY2025	Q1 FY2026
USD/JPY	141.83	158.18	156.56	159.88
EUR/JPY	157.12	164.92	184.33	183.41
CHN/JPY	19.93	21.67	22.36	23.11
THB/JPY	4.13	4.64	4.97	4.86
Equity ratio	57.5%	58.2%	58.1%	58.4%
D/E ratio (times)	0.62	0.58	0.54	0.55

◆ Q1 FY2026 Financial Results Summary

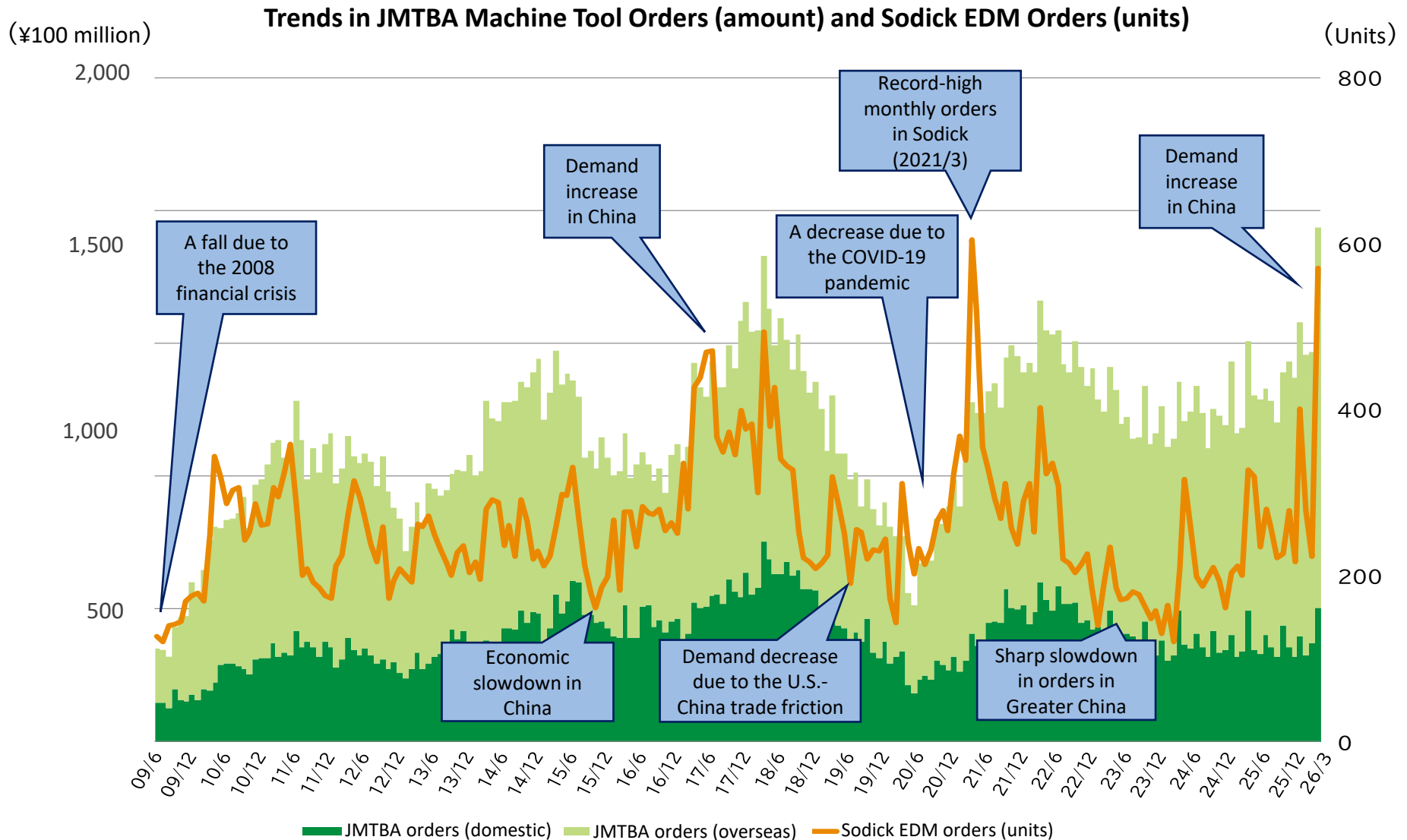
◆ **FY2026 Outlook and Shareholder Returns**

◆ Initiatives to Enhance Corporate Value

- Medium-term Management Plan
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- Non-financial Initiatives



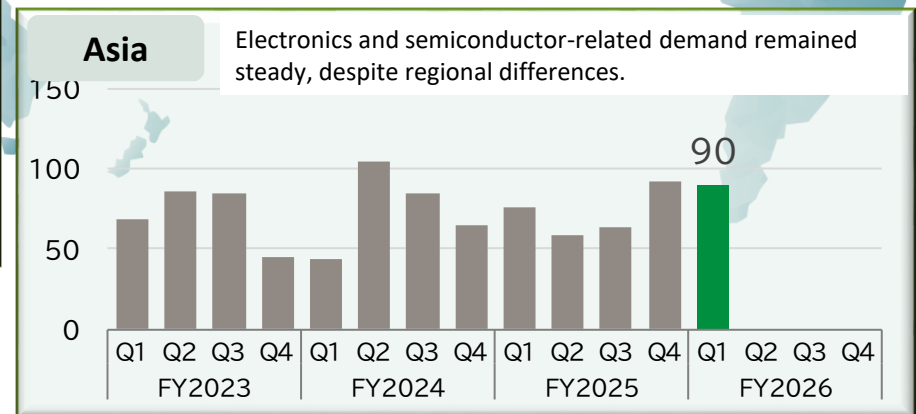
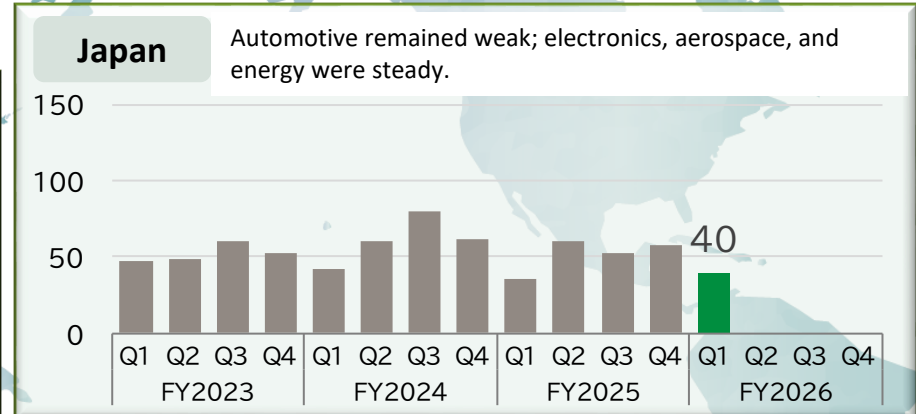
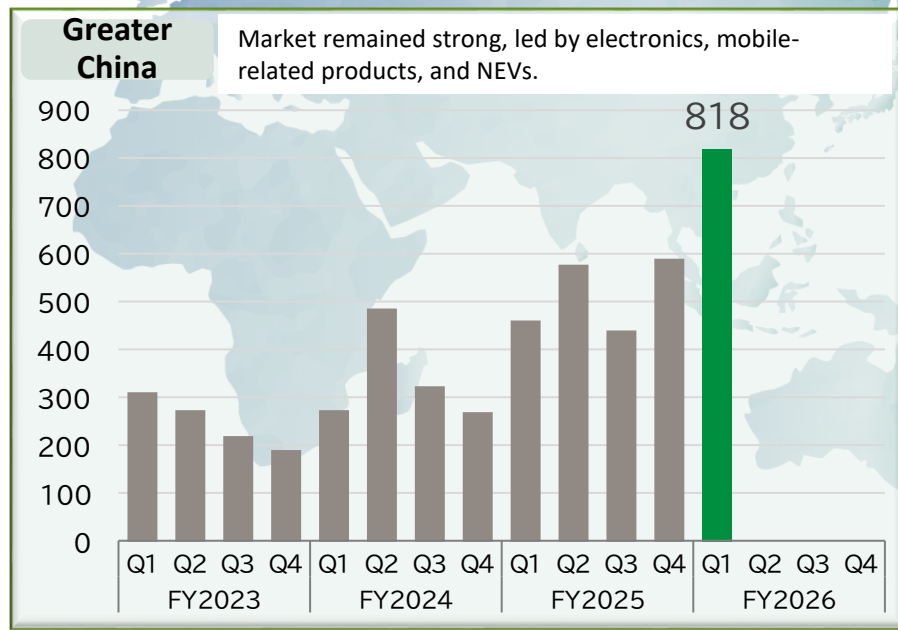
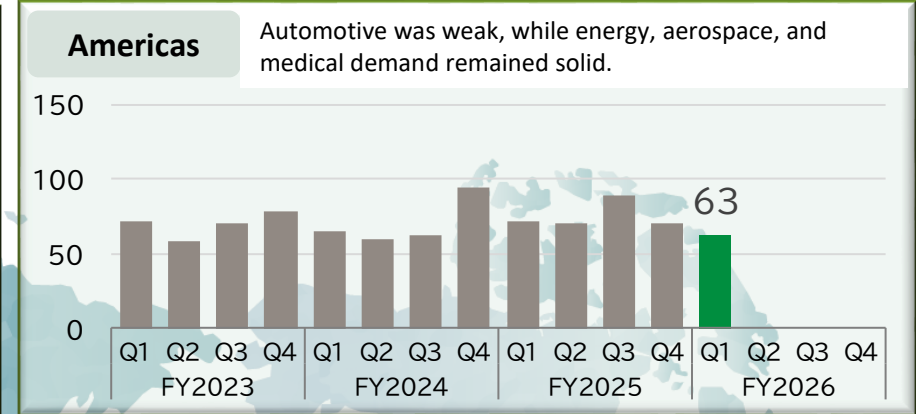
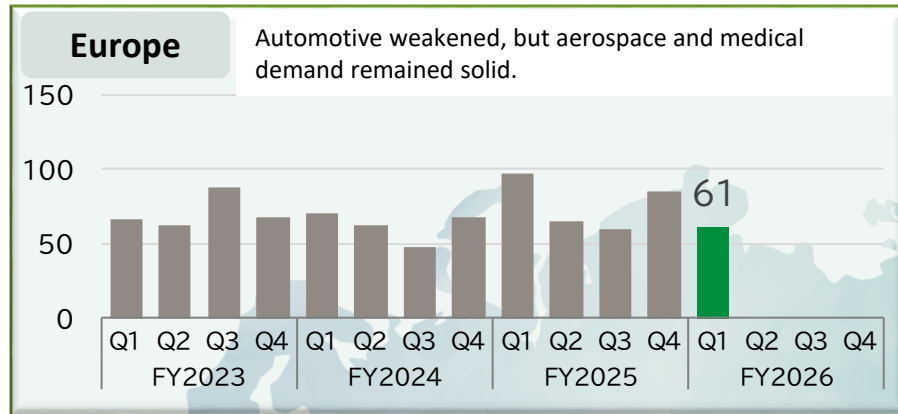
# Trends in JMTBA Order Volume and Sodick EDM (Electrical Discharge Machine) Order Volume



Source: JMTBA (Japan Machine Tool Builders' Association)

Note: Regarding order volumes and shipment volumes, we have revised the aggregation method to improve management accuracy. Accordingly, past results for the period from FY2023 to FY2025 have also been recalculated and presented based on the same criteria.

# Trends in Sodick EDMs Order Volume by Region (Quarterly)



Note: Regarding order volumes and shipment volumes, we have revised the aggregation method to improve management accuracy. Accordingly, past results for the period from 2023 to 2025 have also been recalculated and presented based on the same criteria.

# FY2026 Full-year Financial Results Forecast

- ✓ Net sales remained steady, driven by the machine tool business.
- ✓ On the earnings side, progress exceeded the plan, supported by higher sales, an improved factory operation rate, and favorable foreign exchange effect.
- ✓ However, due to increasing geopolitical risks such as the escalating situation in the Middle East, the outlook remains uncertain; therefore, the full-year plan announced at the beginning of the fiscal year has been left unchanged at this time.

(¥ millions)	FY2023 Full-year	FY2024 Full-year	FY2025 Full-year	FY2026		
				Full-year Forecast	3M Actual	Progress rate
Net sales	67,174	73,668	80,572	<b>88,500</b>	<b>21,624</b>	24.4%
Operating profit	-2,819	2,231	4,224	<b>5,500</b>	<b>1,778</b>	32.3%
OP margin	-4.2%	3.0%	5.2%	<b>6.2%</b>	<b>8.2%</b>	—
Ordinary profit	-1,257	3,627	5,231	<b>6,000</b>	<b>2,190</b>	36.5%
Net profit	-4,604	4,115	4,514	<b>5,100</b>	<b>1,957</b>	38.4%
ROE	-6.0%	4.9%	5.0%	<b>5.6%</b>	<b>8.6%</b>	—
USD/JPY	AR	140.67	151.69	149.61	<b>155.00</b>	<b>156.96</b>
	CR	141.83	158.18	156.56	<b>155.00</b>	<b>159.88</b>

Please refer to page 32 for other major exchange rates.

# FY2026 Full-year Financial Results Forecast (by Segment)

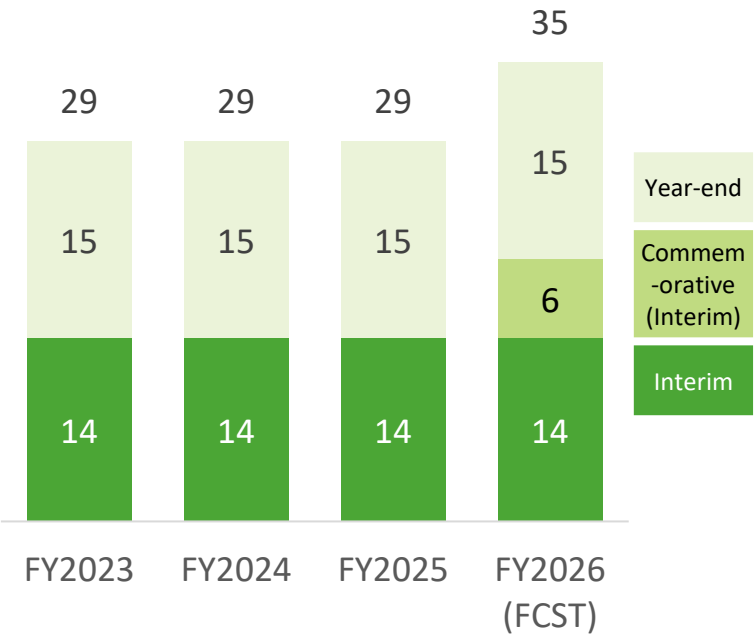
- ✓ Machine tools: Sales exceeded the same period of the previous year in all regions; however, the outlook remains uncertain due to heightened geopolitical risks.
- ✓ Industrial machinery: Demand for optical connectors for data centers is expected to continue.
- ✓ Food machinery: Continued demand for fresh noodles and cooked rice is expected overseas, driven by higher food quality standards, while sales activities are being expanded into new regions.

(¥ millions)		FY2023 Full-year	FY2024 Full-year	FY2025 Full-year	FY2026		
					Full-year Forecast	3M Actual	Progress rate
Consolidated	Net sales	67,174	73,668	80,572	88,500	21,624	24.4%
	Total segment profit	402	4,892	7,285	8,500	2,603	30.6%
	Adjustments	-3,221	-2,660	-3,060	-3,000	-825	
	Operating profit	-2,819	2,231	4,224	5,500	1,778	32.3%
	OP margin	-4.2%	3.0%	5.2%	6.2%	8.2%	
Machine tool segment	Net sales	47,013	51,665	59,146	64,700	16,670	25.8%
	Segment profit	755	3,461	5,682	6,300	2,302	36.5%
	Segment profit margin	1.6%	6.7%	9.6%	9.7%	13.8%	
Industrial machinery segment	Net sales	8,630	9,560	9,730	10,500	2,384	22.7%
	Segment profit	-478	823	518	800	78	9.8%
	Segment profit margin	-5.5%	8.6%	5.3%	7.6%	3.3%	
Food machinery segment	Net sales	6,902	7,695	6,952	7,700	1,306	17.0%
	Segment profit	876	969	981	1,000	206	20.6%
	Segment profit margin	12.7%	12.6%	14.1%	13.0%	15.8%	
Other segment	Net sales	4,628	4,747	4,743	5,600	1,264	22.6%
	Segment profit	-750	-363	102	400	17	4.3%
	Segment profit margin	-16.2%	-7.6%	2.2%	7.1%	1.4%	

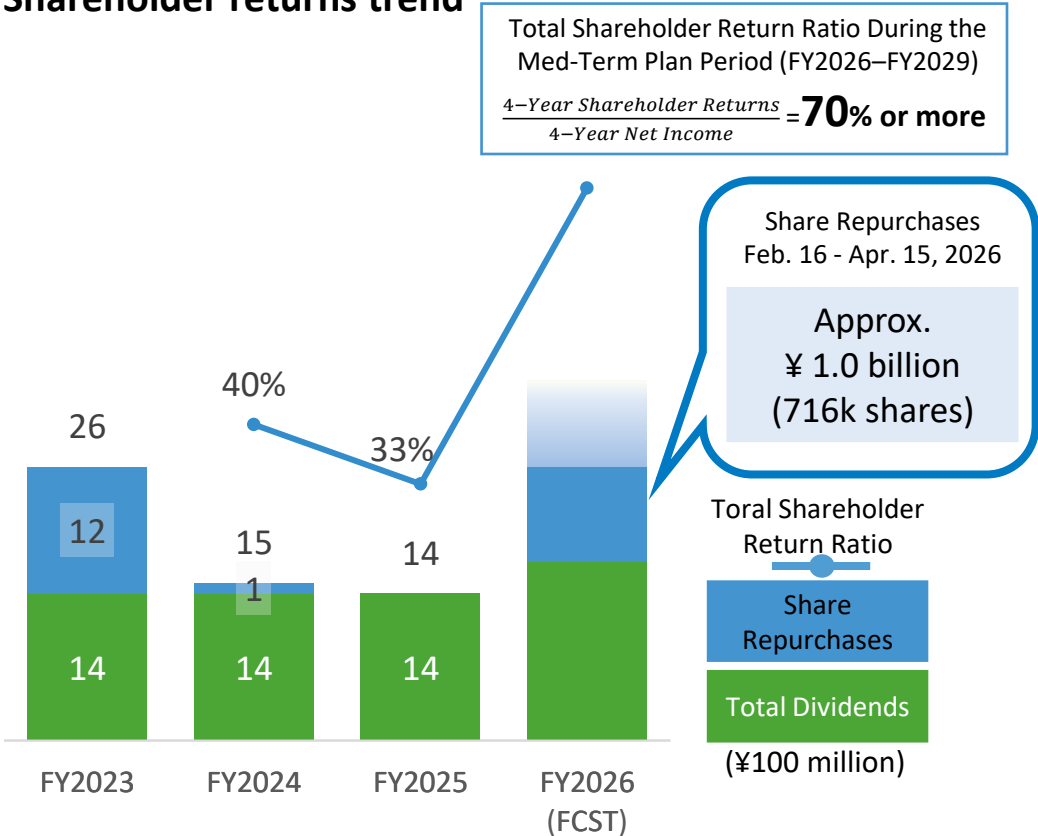
Note: Due to the reclassification of the Linear motor business from the “Other segments” to the “Machine tool segment”, the figures for FY2023 to FY2025 have been restated accordingly.

Shareholder Return Policy		
	Through FY2025	From FY2026 onward
Dividends	Dividend on equity (DOE) 2% or more	Progressive dividends
Total Shareholder Return Ratio	40% or more	Basic Policy 40% or more
		70% or more over four years (FY2026-FY2029)

Dividends per share(¥)



Shareholder returns trend



Note: As net profit was negative in FY2023, the total shareholder return ratio is not presented.

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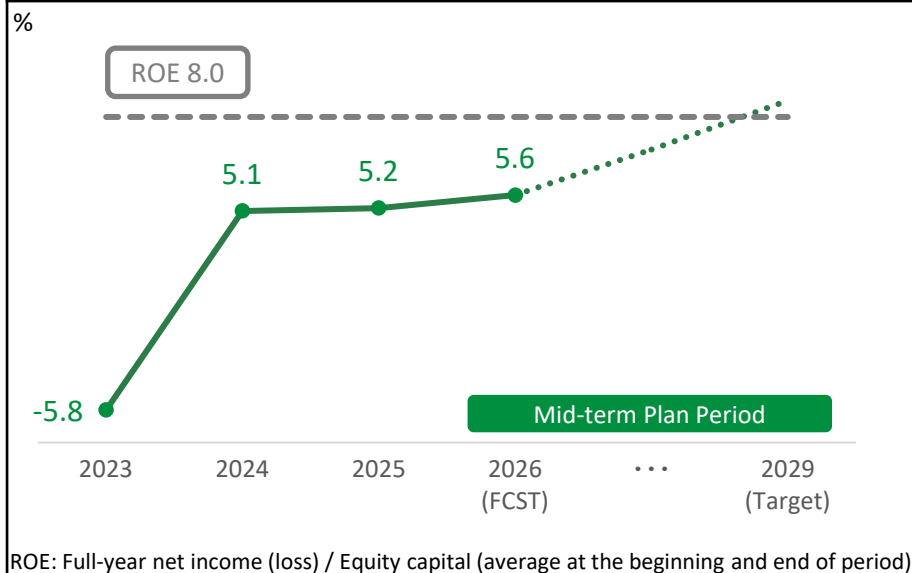
- ✓ We aim to achieve **¥100 billion in net sales and ¥10 billion in operating profit** in FY2029.
- ✓ **Specific initiatives will be announced in June 2026.**
- ✓ Aim to achieve **ROE, PBR, and EPS** as early as possible.

	FY2025 Actual	FY2026 Forecast	FY2029 Target	FY2025 ➡FY2029
Net sales	<b>¥80.5 billion</b>	<b>¥88.5 billion</b>	<b>¥100 billion</b>	<b>+5.5%/per year</b>
Operating profit	<b>¥4.2 billion</b>	<b>¥5.5 billion</b>	<b>¥10 billion</b>	<b>+24.0%/per year</b>
OP margin	<b>5.2%</b>	<b>6.2%</b>	<b>10.0%</b>	<b>+4.8pt</b>
PBR	<b>0.5x</b>	<b>-</b>	<b>1.0x</b>	<b>+0.5x</b>
ROE	<b>5.2%</b>	<b>5.6%</b>	<b>8.0%</b>	<b>+2.8pt</b>
EPS	<b>¥89</b>	<b>¥100</b>	<b>¥130</b>	<b>+¥41</b>

# Action to Implement Management that is Conscious of Cost of Capital and Stock Price

## Return on equity (ROE)

- ROE remains below the target level of 8%
- Although profit margins have been recovering recently, they remain at a low level
- Initiatives are being implemented to improve capital profitability, with the aim of achieving the target at an early stage



## Actions to improve return on equity

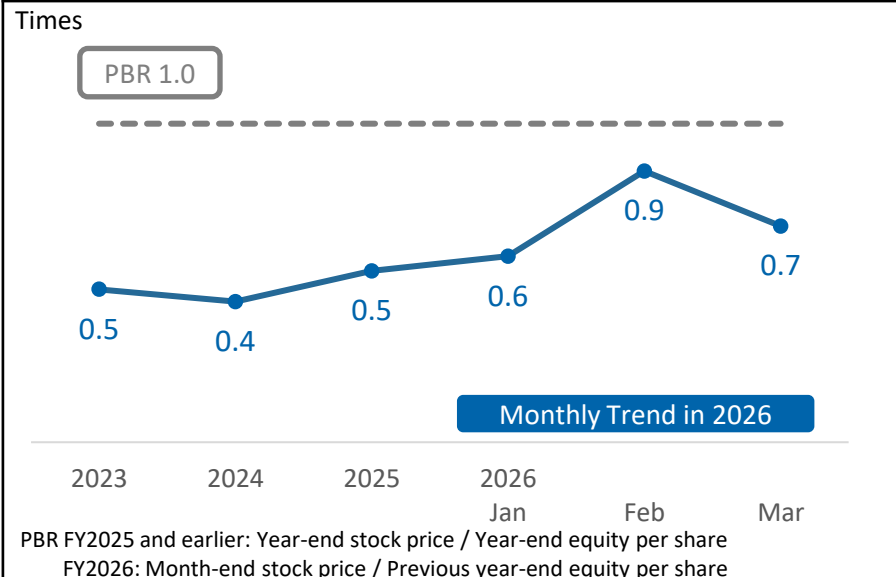
Improvement of profitability

Improvement of capital efficiency

Optimization of financial base

## Market valuation (PBR)

- PBR has remained below 1.0 for eight years, staying at a low level
- It has shown an upward trend, driven by earnings recovery and expectations for further growth
- Initiatives are being implemented to enhance market valuation, with the aim of achieving early improvement



## Actions to improve market valuation

Strengthen shareholder returns

Promotion of sustainability

Strengthening corporate governance

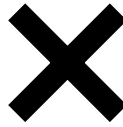
Promotion of IR/SR activities

# (Reiterated) Advancing Strategic Initiatives with Advantage Partners (AP) to Drive Business Growth

**Sodick**

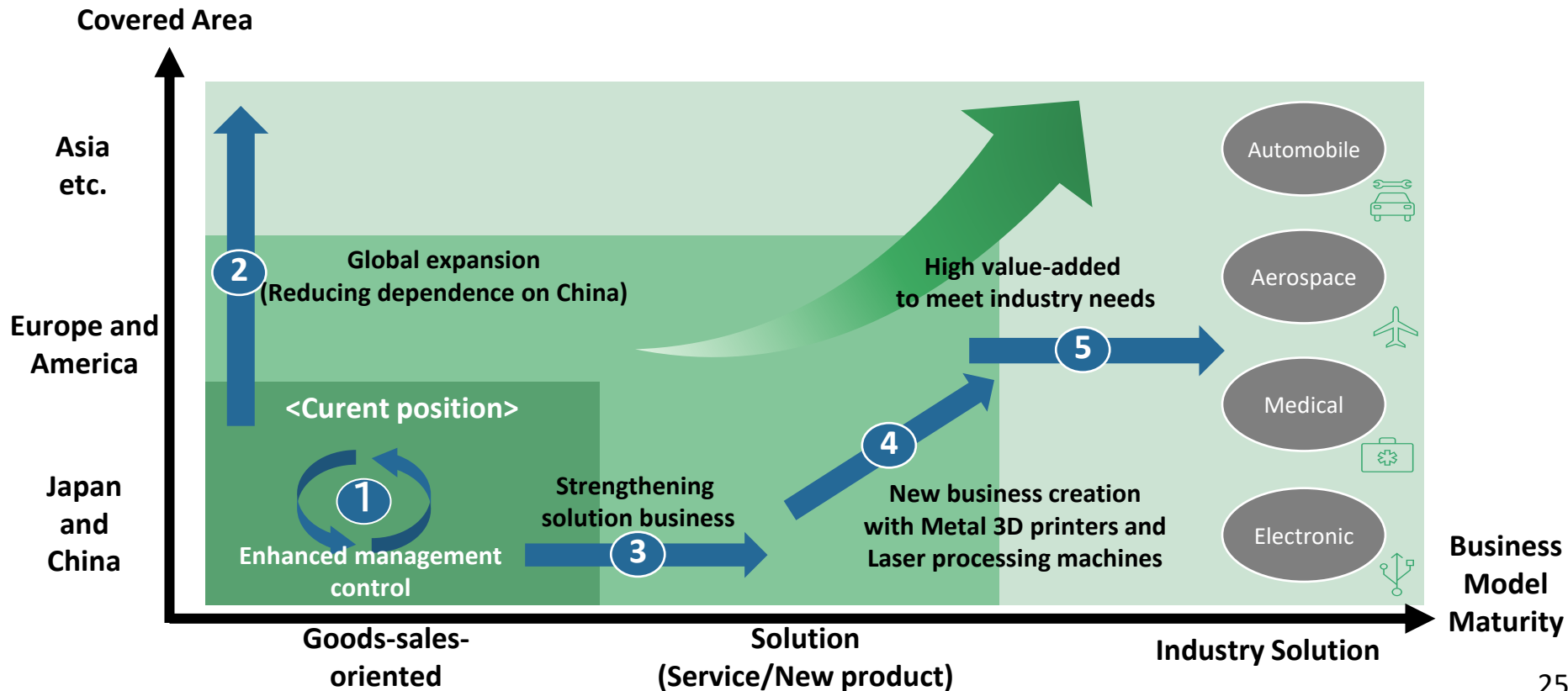


**Sodick**



**ADVANTAGE**  
PARTNERS

Building on the July 18, 2025 disclosure, we launched a joint project with AP, leveraging the expertise of its advanced professionals to drive a business model transformation through global expansion, solution-oriented, and high value added.



# (Reiterated) Advancing Strategic Initiatives with AP to Drive Business Growth

## Business Model Transformation through “Global Expansion,” “Solution-based Offerings,” and “High Value-Added Enhancement”

### Key Initiatives with AP and Their Progress

✓ Progress Status

#### Sales Capability Enhancement

- Strengthen sales in priority regions and industries
- Enhance individual sales capabilities
- Leverage DX and data utilization



- Formulation of Regional and Industry-Specific Strategies
- Promotion of CRM Utilization

#### Solution Enhancement

- Expansion of solution sales
- Customer Lifetime Value (LTV) improvement & high value-added services



- Enhancing Solution Capabilities Roadmap
- Horizontal Deployment of PoC Initiatives

#### Strengthening the Management Framework

- Strengthening the cross-department collaboration framework
- Shortening inventory turnover period
- Dashboarding of Key Management Indicators



- Cross-Department Collaboration Design
- Inventory Optimization Roadmap

#### Promotion M&A

- Business growth through M&A strategy
- Creation of new businesses and high value-added services



- Establishment of the Organizational Structure
- Activation of Sourcing Activities

### Internalization of AP's Know-how and Network

#### Management Control Functions

- Data Analytics Capability
- Portfolio Management Know-how
- Investment in Human Capital

#### Business Development and Planning Capability










- Business Model Development for New Businesses
- Planning Capability for Each Initiative

#### External Network

External Collaboration through Extensive Business Networks, Including Asian Bases, and M&A

# Non-financial Initiatives

## ～Sustainability Initiatives～

Materiality	KPIs	Target	Actual Results
<p><b>Contributing to evolving manufacturing</b></p> <p>Contribute to building of a foundation for economic development through more sophisticated manufacturing</p> 	<ul style="list-style-type: none"> <li>● Percentage of environmentally friendly products in total machine tool sales</li> </ul>	<ul style="list-style-type: none"> <li>● 75% by 2026</li> </ul>	<ul style="list-style-type: none"> <li>● 2025:68.5%</li> </ul>
<p><b>Addressing environmental management</b></p> <p>Use renewable energy and reduce CO2 emissions to achieve carbon neutrality</p>    	<ul style="list-style-type: none"> <li>● Greenhouse gas emissions</li> <li>● Improving energy consumption rate index</li> </ul>	<ul style="list-style-type: none"> <li>● 46% reduction by 2030</li> <li>● Carbon neutrality by 2050</li> </ul>	<ul style="list-style-type: none"> <li>● 2025: -23%</li> </ul>
<p><b>Promoting diversification of human resources</b></p> <p>Further promote a corporate culture in which diverse employees can work comfortably with a sense of satisfaction</p>   	<ul style="list-style-type: none"> <li>● Increasing percentage of women in management positions</li> <li>● Increasing percentage of male employees taking parental leave</li> </ul>	<ul style="list-style-type: none"> <li>● 5% by 2026</li> <li>● 100% by 2027</li> </ul>	<ul style="list-style-type: none"> <li>● 2025: 4%</li> <li>● 2025: 68.2%</li> </ul>
<p><b>Strengthening governance</b></p> <p>Strengthen both offensive and defensive governance to support management as the Company grows</p> 	<ul style="list-style-type: none"> <li>● No numerical targets set. Aim to resolve issues from perspectives including evaluation of the Board of Directors' effectiveness, internal controls, risk management, and compliance.</li> </ul>		

## Appendix

1. Trends in Financial Results
2. Trends in Financial Results by Segment
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# 1. Trends in Financial Results (Quarterly)

**Sodick**

(¥ millions)

FY2024	Q1		Q2		Q3		Q4	
		YoY		YoY		YoY		YoY
Net Sales	15,636	-7.4%	17,957	8.2%	17,411	5.8%	22,663	31.5%
Gross profit	4,516	-15.0%	6,110	23.9%	5,980	36.2%	7,461	60.6%
GP margin	28.9%	-2.6pt	34.0%	4.3pt	34.3%	7.6pt	32.9%	5.9pt
SG&A expenses	5,296	6.1%	5,387	-4.5%	5,084	-6.0%	6,069	0.1%
Operating profit	-780	-	723	-	895	-	1,392	-
OP margin	-5.0%	-	4.0%	-	5.1%	-	6.1%	-
Ordinary profit	-187	-	1,689	407.2%	-251	-	2,376	-
Net profit	-497	-	1,297	-	-398	-	3,713	-

H1	YoY	H2		Full Year	
			YoY		YoY
33,594	0.3%	40,074	18.9%	73,668	9.7%
10,626	3.8%	13,441	48.7%	24,068	24.8%
31.6%	1.0pt	33.5%	6.7pt	32.7%	4.0pt
10,683	0.5%	11,154	-2.7%	21,837	-1.2%
-56	-	2,287	-	2,231	-
-0.2%	-	5.7%	-	3.0%	-
1,502	78.4%	2,124	-	3,627	-
800	-	3,315	-	4,115	-

FY2025	Q1		Q2		Q3		Q4	
		YoY		YoY		YoY		YoY
Net Sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%
Gross profit	6,607	46.3%	6,734	10.2%	6,649	11.2%	8,216	10.1%
GP margin	35.1%	6.2pt	35.2%	1.2pt	36.2%	1.9pt	33.9%	1.0pt
SG&A expenses	5,325	0.5%	5,866	8.9%	5,780	13.7%	7,010	15.5%
Operating profit	1,281	-	868	20.1%	868	-3.0%	1,206	-13.4%
OP margin	6.8%	-	4.5%	0.5pt	4.7%	-0.4pt	5.0%	-1.1pt
Ordinary profit	1,090	-	447	-73.5%	1,382	-	2,310	-2.8%
Net profit	946	-	142	-89.0%	1,081	-	2,344	-36.9%

H1	YoY	H2		Full Year	
			YoY		YoY
37,980	13.1%	42,592	6.3%	80,572	9.4%
13,342	25.6%	14,865	10.6%	28,207	17.2%
35.1%	3.5pt	34.9%	1.4pt	35.0%	2.3pt
11,191	4.8%	12,791	14.7%	23,982	9.8%
2,150	-	2,074	-9.3%	4,224	89.4%
5.7%	-	4.9%	-0.8pt	5.2%	2.2pt
1,538	2.4%	3,693	73.8%	5,231	44.2%
1,088	36.0%	3,425	3.3%	4,514	9.7%

FY2026	Q1		Q2		Q3		Q4	
		YoY		YoY		YoY		YoY
Net Sales	21,624	14.9%						
Gross profit	7,943	20.2%						
GP margin	36.7%	1.6pt						
SG&A expenses	6,164	15.8%						
Operating profit	1,778	38.8%						
OP margin	8.2%	1.4pt						
Ordinary profit	2,190	100.8%						
Net profit	1,957	106.8%						

H1	YoY	H2		Full Year	
			YoY		YoY

## 2. Trends in Financial Results by Segment

(¥ millions) **Sodick**

FY2024		Q1		Q2		Q3		Q4		H1		H2		Full-year	
			YoY		YoY		YoY		YoY		YoY		YoY		YoY
Consolidated	Net sales	15,636	-7.4%	17,957	8.2%	17,411	5.8%	22,663	31.5%	33,594	0.3%	40,074	18.9%	73,668	9.7%
	Adjustments	-710	-	-645	-	-611	-	-693	-	-1,356	-	-1,304	-	-2,660	-
	Operating profit	-780	-	723	-	895	-	1,392	-	-56	-	2,287	-	2,231	-
	OP margin	-5.0%	-	4.0%	-	5.1%	-	6.1%	-	-0.2%	-	5.7%	-	3.0%	-
Machine tool segment	Net sales	11,528	-6.6%	13,494	12.3%	12,425	11.3%	14,216	23.8%	25,023	2.7%	26,642	17.6%	51,665	9.9%
	Segment profit	-34	-	1,119	190.9%	1,122	2369.1%	1,254	-	1,085	-23.9%	2,376	-	3,461	358.4%
	Segment profit margin	-0.3%	-	8.3%	5.1pt	9.0%	8.6pt	8.8%	-	4.3%	-1.6pt	8.9%	-	6.7%	5.1pt
Industrial machinery segment	Net sales	1,994	-16.7%	2,438	20.4%	1,963	0.7%	3,164	39.9%	4,432	0.3%	5,127	21.7%	9,560	10.8%
	Segment profit	126	-10.0%	169	-	202	-	324	-	295	5032.4%	527	-	823	-
	Segment profit margin	6.3%	0.4pt	6.9%	-	10.3%	-	10.3%	-	6.7%	6.6pt	10.3%	-	8.6%	-
Food machinery segment	Net sales	859	-14.0%	689	-52.5%	1,981	-6.8%	4,165	78.9%	1,548	-36.8%	6,147	38.0%	7,695	11.5%
	Segment profit	-45	-	53	-62.6%	321	82.9%	641	6.4%	7	-92.6%	962	23.6%	969	10.7%
	Segment profit margin	-5.3%	-	7.7%	-2.1pt	16.2%	7.9pt	15.4%	-10.5pt	0.5%	-3.5pt	15.7%	-1.8pt	12.6%	-0.1pt
Other segments	Net sales	1,254	9.1%	1,335	21.1%	1,041	-14.4%	1,115	-3.7%	2,590	15.0%	2,157	-9.2%	4,747	2.6%
	Segment profit	-115	-	26	-	-139	-	-134	-	-89	-	-273	-	-363	-
	Segment profit margin	-9.2%	-	2.0%	-	-13.4%	-	-12.1%	-	-3.4%	-	-12.7%	-	-7.6%	-

FY2025		Q1		Q2		Q3		Q4		H1		H2		Full-year	
			YoY		YoY		YoY		YoY		YoY		YoY		YoY
Consolidated	Net sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%	37,980	13.1%	42,592	6.3%	80,572	9.4%
	Adjustments	-707	-	-773	-	-778	-	-800	-	-1,481	-	-1,578	-	-3,060	-
	Operating profit	1,281	-	868	20.1%	868	-3.0%	1,206	-13.4%	2,150	-	2,074	-9.3%	4,224	89.4%
	OP margin	6.8%	-	4.5%	0.5pt	4.7%	-0.4pt	5.0%	-1.1pt	5.7%	-	4.9%	-0.8pt	5.2%	2.2pt
Machine tool segment	Net sales	13,617	18.1%	14,458	7.1%	13,542	9.0%	17,528	23.3%	28,075	12.2%	31,071	16.6%	59,146	14.5%
	Segment profit	1,569	-	1,504	34.3%	1,259	12.2%	1,348	7.5%	3,074	183.3%	2,607	9.7%	5,682	64.1%
	Segment profit margin	11.5%	-	10.4%	2.1pt	9.3%	0.3pt	7.7%	-1.1pt	11.0%	6.7pt	8.4%	-0.5pt	9.6%	2.9pt
Industrial machinery segment	Net sales	2,355	18.1%	2,375	-2.6%	2,458	25.2%	2,541	-19.7%	4,730	6.7%	4,999	-2.5%	9,730	1.8%
	Segment profit	65	-48.1%	76	-55.1%	223	10.0%	154	-52.6%	141	-52.1%	377	-28.5%	518	-37.0%
	Segment profit margin	2.8%	-3.5pt	3.2%	-3.7pt	9.1%	-1.2pt	6.1%	-4.2pt	3.0%	-3.7pt	7.5%	-2.8pt	5.3%	-3.3pt
Food machinery segment	Net sales	1,535	78.8%	1,182	71.6%	1,321	-33.3%	2,912	-30.1%	2,718	75.6%	4,233	-31.1%	6,952	-9.7%
	Segment profit	314	-	39	-24.8%	167	-48.0%	460	-28.3%	354	4788.7%	627	-34.8%	981	1.2%
	Segment profit margin	20.5%	-	3.4%	-4.3pt	12.6%	-3.6pt	15.8%	0.4pt	13.0%	12.5pt	14.8%	-0.9pt	14.1%	1.5pt
Other segments	Net sales	1,312	4.6%	1,144	-14.4%	1,043	0.2%	1,243	11.4%	2,456	-5.2%	2,287	6.0%	4,743	-0.1%
	Segment profit	38	-	22	-17.7%	-2	-	44	-	60	-	41	-	102	-
	Segment profit margin	3.0%	-	1.9%	-0.1pt	-0.3%	-	3.6%	-	2.5%	-	1.8%	-	2.2%	-

FY2026		Q1		Q2		Q3		Q4		H1	H2	Full-year	
			YoY		YoY		YoY		YoY		YoY		YoY
Consolidated	Net sales	21,624	14.9%										
	Adjustments	-825	-										
	Operating profit	1,778	38.8%										
	OP margin	8.2%	1.4pt										
Machine tool segment	Net sales	16,670	22.4%										
	Segment profit	2,302	46.6%										
	Segment profit margin	13.8%	2.3pt										
Industrial machinery segment	Net sales	2,384	1.2%										
	Segment profit	78	19.0%										
	Segment profit margin	3.3%	0.5pt										
Food machinery segment	Net sales	1,306	-14.9%										
	Segment profit	206	-34.5%										
	Segment profit margin	15.8%	-4.7pt										
Other segments	Net sales	1,264	-3.7%										
	Segment profit	17	-55.6%										
	Segment profit margin	1.4%	-1.6pt										

### 3. Order / Shipment Data, Other Management Index

Number of EDM (Electronic Discharge Machine) Orders

(unit)

	FY2024					FY2025					FY2026				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Japan	42	60	80	62	244	35	61	53	58	207	40				40
Americas	65	60	62	94	281	72	71	89	70	302	63				63
Europe	70	62	48	68	248	97	65	59	85	306	61				61
Greater China	274	486	322	269	1,351	459	579	440	591	2,069	818				818
Other Asian Countries	43	105	85	65	298	76	59	64	92	291	90				90
Total	494	773	597	558	2,422	739	835	705	896	3,175	1,072				1,072

Number of EDM (Electronic Discharge Machine) Shipments

(unit)

	FY2024					FY2025					FY2026				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Japan	66	42	43	111	262	51	29	43	80	203	50				50
Americas	74	73	58	77	282	68	71	69	83	291	69				69
Europe	75	52	65	62	254	73	68	64	59	264	73				73
Greater China	242	462	328	330	1,362	370	527	402	456	1,755	429				429
Other Asian Countries	54	49	104	81	288	72	56	82	77	287	84				84
Total	511	678	598	661	2,448	634	751	660	755	2,800	705				705

Number of employees

(persons)

	FY2024				FY2025				FY2026			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Non-consolidated	1,183	1,192	1,190	1,180	1,180	1,182	1,168	1,173	1,171			
Consolidated	3,504	3,487	3,450	3,417	3,266	3,294	3,281	3,272	3,273			

\* Not including employee on loan to subsidiary companies in non-consolidated number

\* Not including the number of temporary employee

Management index

	FY2024				FY2025				FY2026			
	3M	6M	9M	Full-year	3M	6M	9M	Full-year	3M	6M	9M	Full-year
Accounts receivable collection period (month)	3.1	2.8	2.7	3.1	2.8	2.7	2.7	3.3	2.8			
Inventories turnover period (month)	6.3	6.0	5.8	5.2	4.8	4.7	5.2	5.0	4.8			
Accounts payable turnover period (month)	1.7	1.7	1.7	1.9	1.4	1.5	1.6	1.8	1.3			
Fixed assets turnover ratio	1.4	1.5	1.6	1.7	1.7	1.7	1.6	1.7	1.8			
Interest-bearing debt turnover period (month)	7.4	7.0	7.0	6.2	5.4	5.1	6.1	5.6	5.4			
Equity ratio (%)	56.3	57.6	56.1	58.2	60.3	60.0	57.5	58.1	58.4			
Equity ratio based on market value (%)	26.3	25.7	29.3	25.7	32.0	36.8	31.5	31.3	38.6			
Return on Equity(ROE) (%)	-2.6	2.0	0.7	5.1	4.6	2.6	3.4	5.2	8.6			
Return on Assets(ROA) (%)	-1.5	1.2	0.4	2.9	2.7	1.5	2.0	3.0	5.0			
Debt-to-equity ratio (multiple)	0.62	0.61	0.63	0.58	0.51	0.48	0.57	0.54	0.55			
Debt redemption period (year)	-	3.2	-	3.8	-	2.9	-	5.3	-			
Interest coverage ratio (multiple)	-	32.7	-	24.3	-	24.1	-	16.9	-			

\* Accounts receivable collection period Accounts receivable/Net sales (per month)

\* Inventories turnover period: Inventries/Net sales (per month)

\* Accounts payable turnover period: accounts payable/Net sales(per month)

\* Fixed assets turnover ratio: Net sales/ Fixed assets

\* Interest-bearing Debt turnover period : Interest-bearing Debt/Net Sales

\* Equity ratio based on market value:

closing stock price at fiscal year end×shares issued outstanding as of the balance sheet date(not including treasury shares)

\* ROE: Profit attributable to owners of parent/average shareholders' equity of the beginning and the end of the fiscal year

\* ROA: Profit/average total assets of the beginning and the end of the period

\* Debt-to-Equity Ratio: Interest-bearing Debt/shareholders' equity

\* Debt redemption period: Interest-bearing Debt/ Operating cash flow

\* Interest coverage ratio: Operating cash flow / interest expenditure

## 4. Overseas Sales / Foreign Exchange Rates

	FY2024	Q1		Q2		Q3		Q4		Full-year	
			YoY		YoY		YoY		YoY		YoY
Overseas Sales	Japan	4,985	79.6%	4,991	100.6%	5,347	102.4%	8,059	143.3%	23,383	105.9%
	Americas	2,866	125.7%	2,979	130.1%	2,592	114.4%	3,332	123.3%	11,771	123.4%
	Europe	2,063	126.8%	1,461	90.1%	1,538	85.0%	1,435	90.6%	6,498	97.8%
	Greater China	3,884	81.0%	6,902	117.2%	4,827	93.5%	5,914	127.6%	21,529	105.1%
	Other Asian Countries	1,836	95.9%	1,622	88.7%	3,105	155.4%	3,921	145.5%	10,486	124.3%
	Net Sales	15,636	92.6%	17,957	108.2%	17,411	105.8%	22,663	131.5%	73,668	109.7%

Foreign Exchange Rate	USD/JPY	AR*	148.63	16.21 down	152.36	17.36 down	151.46	13.22 down	151.69	11.02 down
		CR	151.41	17.88 down	161.07	16.08 down	142.73	6.85 up	158.18	16.35 down
	EUR/JPY	AR*	161.33	19.17 down	164.70	18.77 down	164.56	14.79 down	164.05	11.94 down
		CR	163.24	17.52 down	172.33	14.73 down	159.43	1.43 down	164.92	7.80 down
	CHN/JPY	AR*	20.63	1.28 down	21.04	1.59 down	20.96	1.35 down	21.01	1.20 down
		CR	20.83	1.41 down	22.04	2.10 down	20.46	0.00 down	21.67	1.74 down
	THB/JPY	AR*	4.17	0.26 down	4.21	0.26 down	4.24	0.23 down	4.30	0.26 down
		CR	4.16	0.25 down	4.36	0.29 down	4.41	0.32 down	4.64	0.51 down

	FY2025	Q1		Q2		Q3		Q4		Full-year	
			YoY		YoY		YoY		YoY		YoY
Overseas Sales	Japan	5,996	120.3%	5,023	100.6%	4,829	90.3%	7,309	90.7%	23,157	99.0%
	Americas	3,057	106.6%	3,058	102.6%	3,015	116.3%	3,862	115.9%	12,994	110.4%
	Europe	1,645	79.7%	1,672	114.4%	1,638	106.5%	2,364	164.7%	7,319	112.6%
	Greater China	5,858	150.8%	7,193	104.2%	6,398	132.5%	7,705	130.3%	27,156	126.1%
	Other Asian Countries	2,262	123.2%	2,212	136.4%	2,483	80.0%	2,984	76.1%	9,943	94.8%
	Net Sales	18,819	120.4%	19,160	106.7%	18,366	105.5%	24,226	106.9%	80,572	109.4%

Foreign Exchange Rate	USD/JPY	AR*	152.55	3.92 down	148.40	3.96 up	148.08	3.38 up	149.61	2.08 up
		CR	149.52	1.89 up	144.81	16.26 up	148.88	6.15 down	156.56	1.62 up
	EUR/JPY	AR*	160.55	0.78 up	162.25	2.45 up	165.69	1.13 down	169.19	5.14 down
		CR	162.08	1.16 up	169.66	2.67 up	174.47	15.04 down	184.33	19.41 down
	CHN/JPY	AR*	20.94	0.31 down	20.45	0.59 up	20.50	0.46 up	20.79	0.22 up
		CR	20.59	0.24 up	20.19	1.85 up	20.88	0.42 down	22.36	0.69 down
	THB/JPY	AR*	4.49	0.32 down	4.43	0.22 down	4.47	0.23 down	4.56	0.26 down
		CR	4.40	0.24 down	4.44	0.08 down	4.62	0.21 down	4.97	0.33 down

	FY2026	Q1		Q2		Q3		Q4		Full-year	
			YoY		YoY		YoY		YoY		YoY
Overseas Sales	Japan	5,931	98.9%								
	Americas	3,808	124.6%								
	Europe	2,602	158.2%								
	Greater China	6,686	114.1%								
	Other Asian Countries	2,597	114.8%								
	Net Sales	21,624	114.9%								

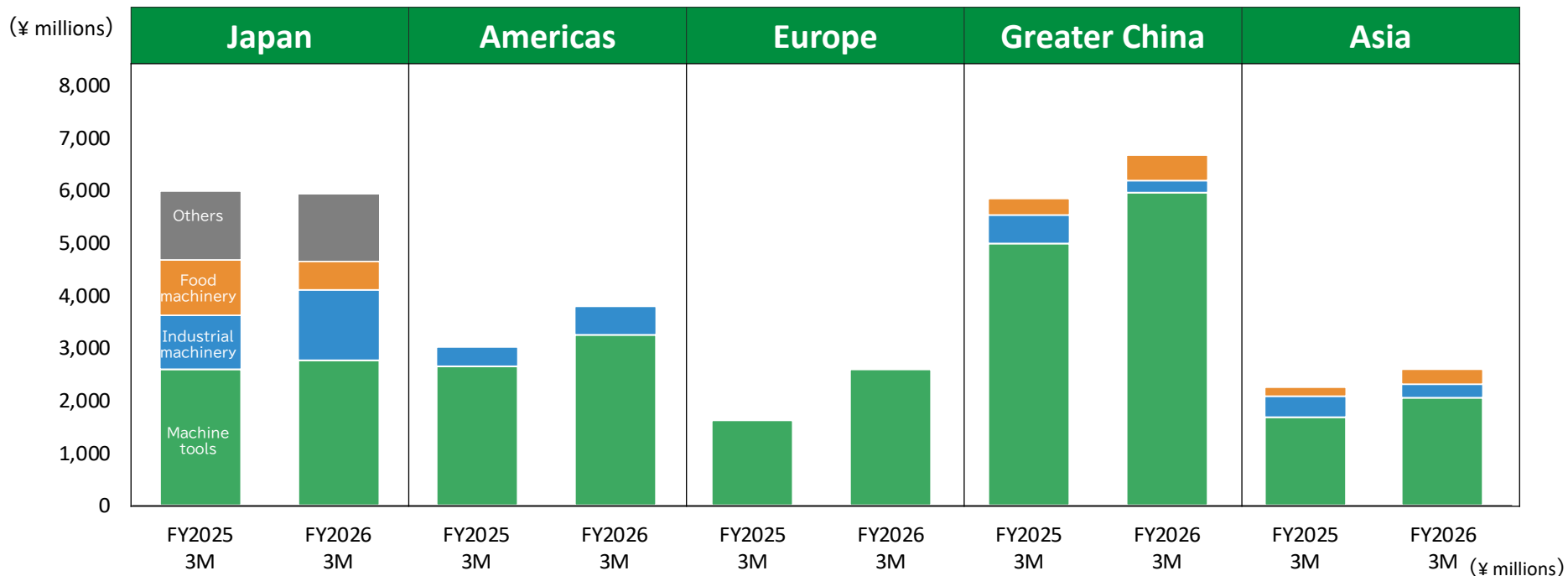
Foreign Exchange Rate	USD/JPY	AR*	156.96	4.41 down						
		CR	159.88	10.36 down						
	EUR/JPY	AR*	183.65	23.10 down						
		CR	183.41	21.33 down						
	CHN/JPY	AR*	22.65	1.71 down						
		CR	23.11	2.52 down						
	THB/JPY	AR*	4.97	0.48 down						
		CR	4.86	0.46 down						

FY2026(Forecast)
-
-
-
-
88,500

155.00
155.00
180.00
180.00
22.00
22.00
5.00
5.00

\*AR stands for the cumulative rate of the quarter.

## 5. Overseas Sales Ratio by Segment



FY2025.3M	Japan		Americas		Europe		Greater China		Asia		Total	
Machine tools	2,601	19.1%	2,657	19.5%	1,645	12.1%	5,010	36.8%	1,702	12.5%	13,617	72.3%
Industrial machinery	1,029	43.7%	387	16.4%	-	-	539	22.9%	398	17.0%	2,355	12.5%
Food machinery	1,053	68.6%	11	0.7%	-	-	308	20.1%	162	10.6%	1,535	8.2%
Others	1,311	99.9%	0	0.0%	-	-	-	-	-	-	1,312	7.0%
By region - Total	5,996	31.9%	3,057	16.2%	1,645	8.7%	5,858	31.1%	2,262	12.1%	18,819	100.0%

FY2026.3M	Japan		Americas		Europe		Greater China		Asia		Total	
Machine tools	2,777	16.7%	3,273	19.6%	2,602	15.6%	5,969	35.8%	2,047	12.3%	16,670	77.2%
Industrial machinery	1,343	56.3%	533	22.4%	-	-	245	10.3%	261	11.0%	2,384	11.0%
Food machinery	545	41.7%	0	0.0%	-	-	471	36.1%	288	22.2%	1,306	6.0%
Others	1,264	100.0%	-	-	-	-	-	-	-	-	1,264	5.8%
By region - Total	5,931	27.4%	3,808	17.6%	2,602	12.0%	6,686	30.9%	2,597	12.1%	21,624	100.0%

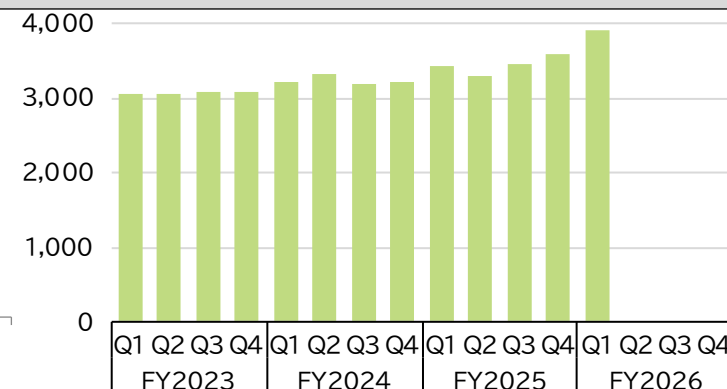
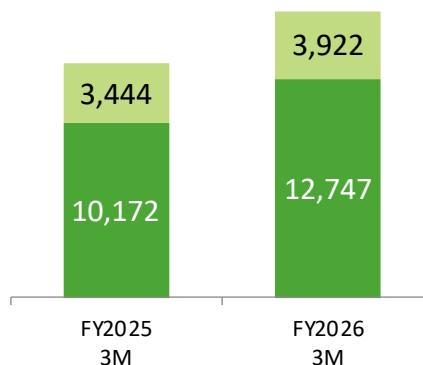
Effect of exchange rate	-		+100		+327		+458		+113		+998	
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## 6. Maintenance Service and Sales of Consumables Ratio

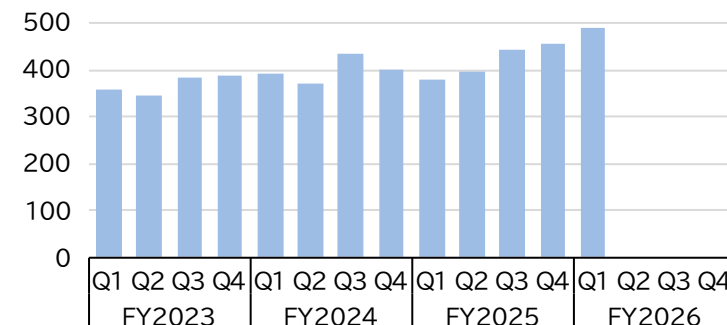
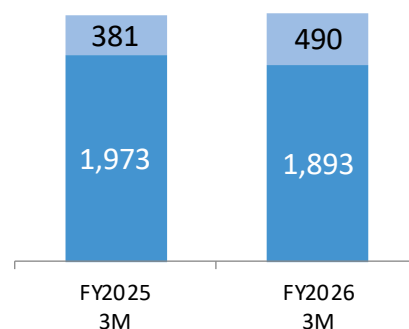
Breakdown of machine sales and maintenance/ services/ consumables sales

Quarterly trends in maintenance services and consumables

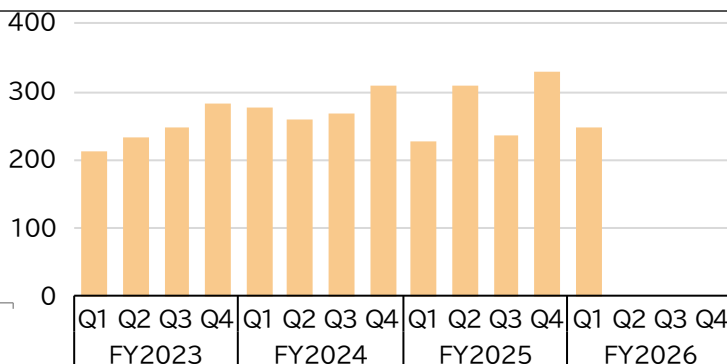
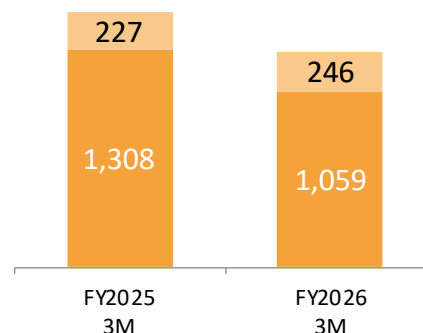
Machine tools	FY2025 3M		FY2026 3M	
Services & consumables	3,444	25.3%	3,922	23.5%
Machine sales	10,172	74.7%	12,747	76.5%
Total	13,617		16,670	












Industrial machinery	FY2025 3M		FY2026 3M	
Services & consumables	381	16.2%	490	20.6%
Machine sales	1,973	83.8%	1,893	79.4%
Total	2,355		2,384	



Food machinery	FY2025 3M		FY2026 3M	
Services & consumables	227	14.8%	246	18.9%
Machine sales	1,308	85.2%	1,059	81.1%
Total	1,535		1,306	



# 7. Composition of Segments and Key Products

Segment	Machine tools		Industrial machinery	Food machinery
Major products	<b>Die-sinker EDM</b> 	<b>Wire-cut EDM</b> 	<b>Horizontal injection molding machine</b> 	<b>Noodle making machines (noodle production line)</b>  
	<b>Small-hole drilling EDM</b> 	<b>Metal 3D printer</b> 	<b>Vertical injection molding machine</b> 	<b>Aseptically-packaged cooked rice production system</b> <i>*Part of the production line</i> 
	<b>Machining center</b> 	<b>Laser processing machine</b> 	<b>Light metal injection molding machine</b> 	<b>Other food processing machines</b>  
Sales market	Automotive, home appliances, electrical and electronic devices, aerospace, medical devices, energy, etc.		Automotive, electrical and electronic devices, medical devices, etc.	Noodle making (chilled noodles, Long-life noodles, frozen noodles, etc.), packaged cooked rice, confectionery/bread, Japanese- style deli dishes, vegetable processing, etc.
Production sites	 Kaga  Amoy  Thailand  Suzhou		 Kaga  Thailand	 Kaga  Amoy

## 8. Topics for Q1 FY2026

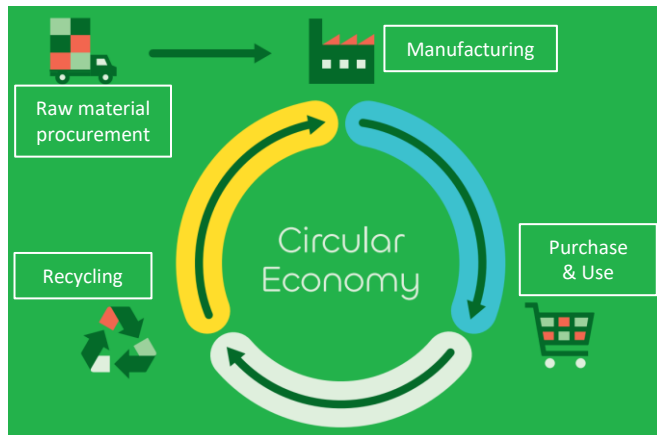
### Held a Private Show, “V-LINE Circular Eco Tour”

- The event was held in response to growing interest in SDGs and carbon neutrality, amid increasing expectations for corporate initiatives in waste plastic recycling.
- In addition to our conventional efforts in “direct horizontal recycling,” we have developed a complete machine designed to pursue a circular economy.
- The tour featured live molding demonstrations using the latest models and was held at five locations across Japan: Yokohama, Osaka, Saitama, Sendai, and Matsumoto.



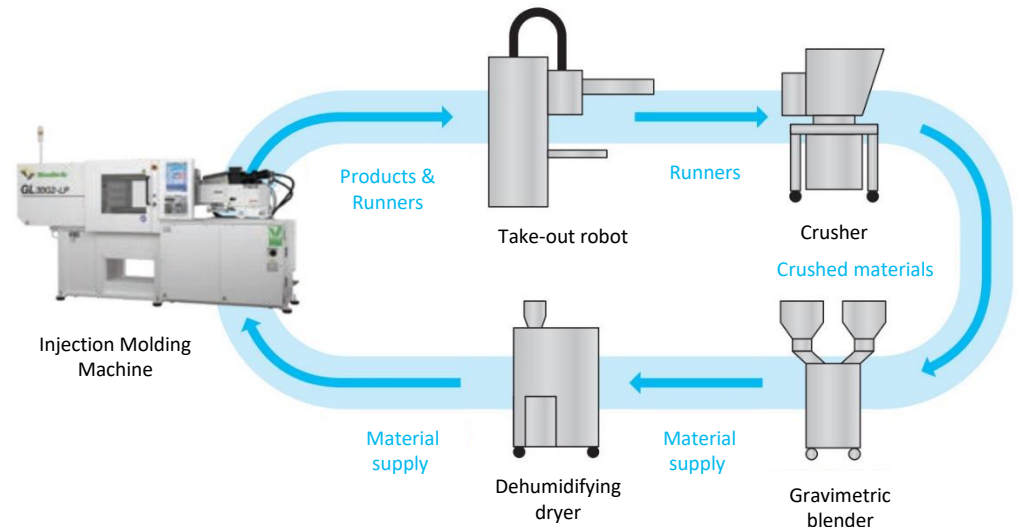
### What is a “Circular Economy”?

It aims to keep resources in use for as long as possible while minimizing waste.



### “Direct Horizontal Recycling Molding” Enabling a Circular Economy

The molding system enables the production of the same products using materials derived from end-of-life products.

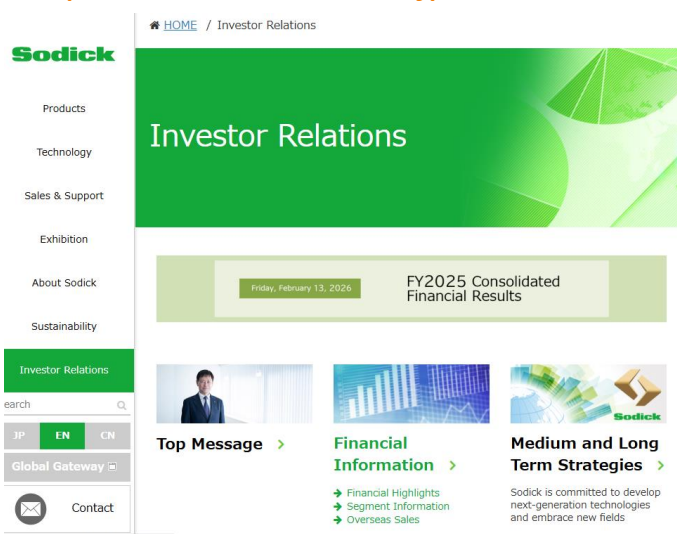


## 10. Introduction to Our Corporate Website

■ Our Corporate Website URL: <https://www.sodick.co.jp/en/>



■ Investor Relations Information URL:  
<https://www.sodick.co.jp/en/ir/>



■ 50th Anniversary Special Website URL:  
<https://50th.sodick.co.jp/>



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