

# **Q3 and 9M FY2025 Results Briefing**

**Sodick Co., Ltd.**

November 10, 2025



- ◆ **Q3 and 9M FY2025 Financial Results Summary**
- ◆ **FY2025 Outlook and Shareholder Returns**
- ◆ **Initiatives to Enhance Corporate Value**
  - **Advancing Strategic Initiatives with Advantage Partners (AP) to Drive Business Growth**
  - **Capital Policy**



## ◆ Q3 and 9M FY2025 Financial Results Summary

## ◆ FY2025 Outlook and Shareholder Returns

## ◆ Initiatives to Enhance Corporate Value

- Advancing Strategic Initiatives with Advantage Partners (AP) to Drive Business Growth
- Capital Policy



<b>Consolidated Results</b>	<p>Net sales increased as our three core businesses continued to perform steadily, while structural reforms contributed to higher profitability.</p> <p>Net sales:   ¥56.3 billion           +10.5% YoY</p> <p>Operating profit:   ¥3.0 billion   +¥2.1 billion YoY</p>
<b>Machine tools</b>	<p>Net sales increased due to higher unit sales, while structural reforms led to improved profit margins and higher earnings.</p> <p>Net sales:   ¥41.2 billion           +10.9% YoY</p> <p>Segment profit:   ¥4.3 billion   +¥2.1 billion YoY</p>
<b>Industrial machinery</b>	<p>Net sales increased, driven by strong demand for optical connectors, but higher selling and administrative expenses led to a decline in earnings.</p> <p>Net sales:   ¥7.1 billion           +12.4% YoY</p> <p>Segment profit:   ¥0.3 billion   -¥0.1 billion YoY</p>
<b>Food machinery</b>	<p>Net sales and earnings increased as demand for the cooked rice production system and noodle making machine remained strong both in Japan and overseas.</p> <p>Net sales:   ¥4.0 billion           +14.5% YoY</p> <p>Segment profit:   ¥0.5 billion   +¥0.1 billion YoY</p>
<b>Others</b>	<p>While net sales remained flat, progress in structural reforms and other initiatives led to a return to profitability.</p> <p>Net sales:   ¥3.8 billion           -0.8% YoY</p> <p>Segment profit:   ¥0.2 billion   +¥0.3 billion YoY</p>

\* The adjustment amount for segment profit: -¥2.4 billion

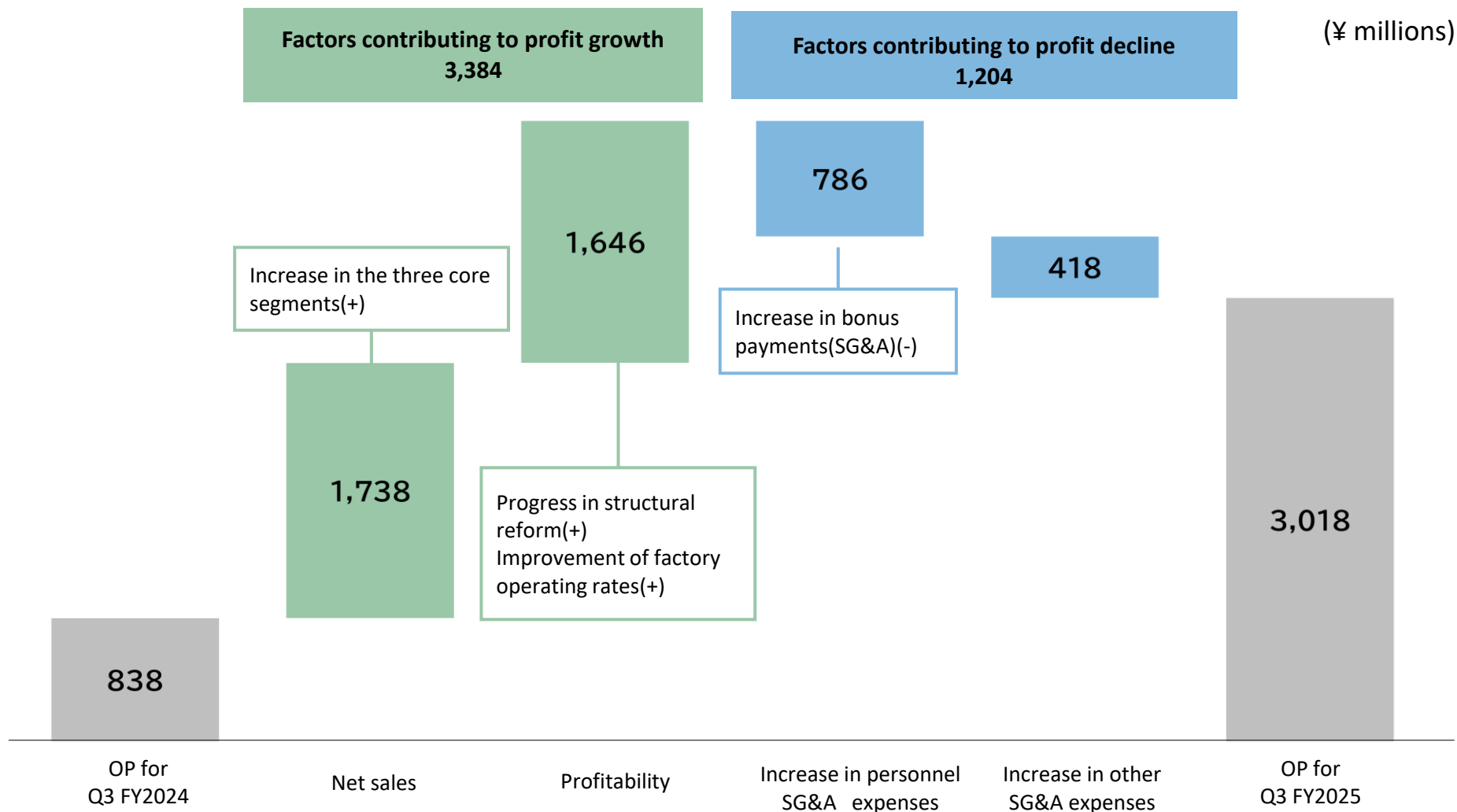
# Financial Results Summary (9M FY2025)

- ✓ Net sales increased as the Machine Tools, Industrial Machinery, and Food Machinery segments continued to perform steadily.
- ✓ Operating profit increased significantly, driven by higher net sales and improved gross profit resulting from structural reforms.
- ✓ Despite a foreign exchange loss of ¥0.4 billion and an increase in non-operating expenses, net profit rose significantly.

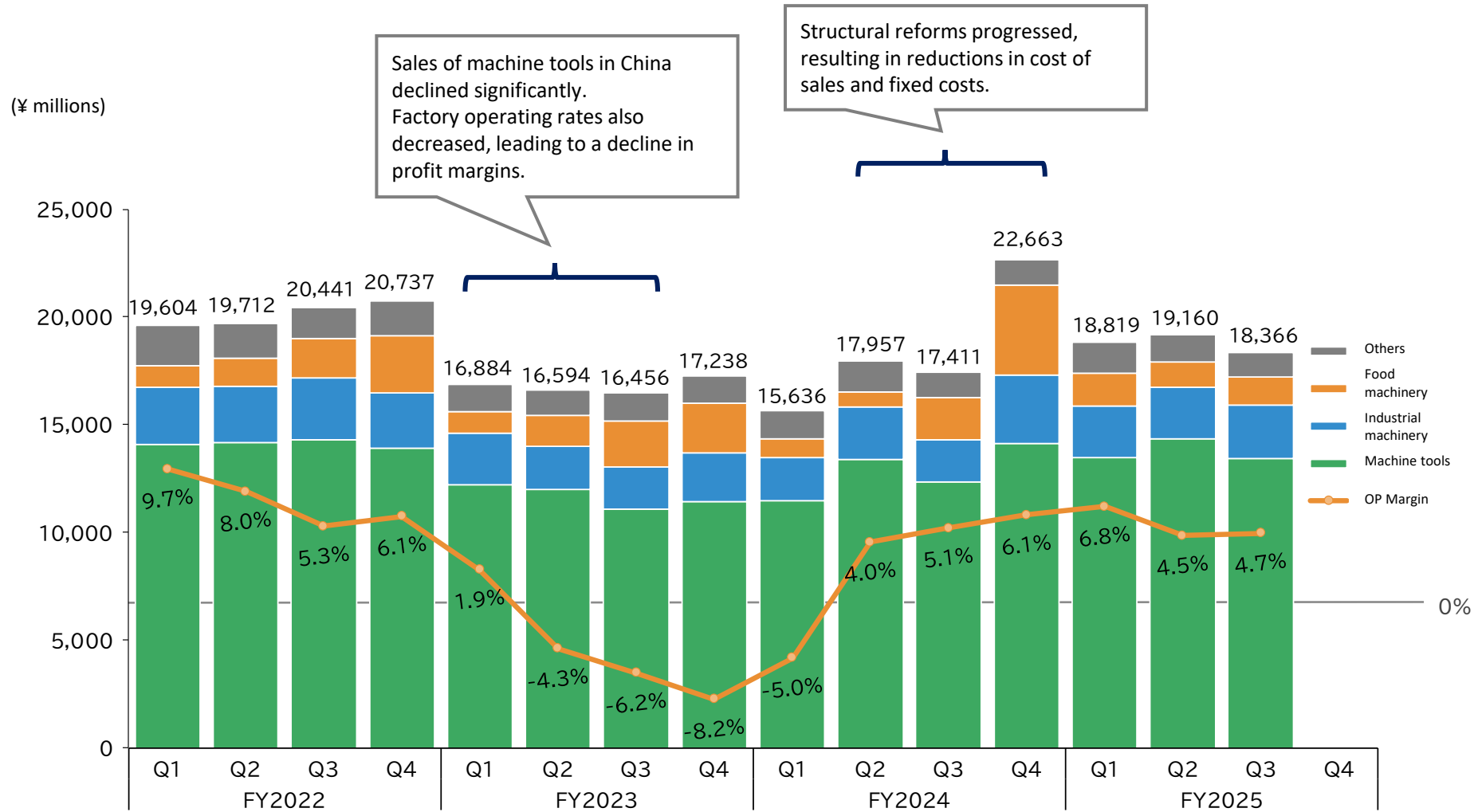
(¥ millions)	FY2022 9M	FY2023 9M	FY2024 9M	FY2025 9M	YoY
Net sales	59,758	49,936	51,005	56,346	10.5%
Gross profit	19,716	14,634	16,607	19,991	20.4%
GP margin	33.0%	29.3%	32.6%	35.5%	2.9pt
SG&A expenses	15,158	16,039	15,768	16,972	7.6%
Operating profit	4,558	-1,405	838	3,018	260.0%
OP margin	7.6%	-2.8%	1.6%	5.4%	3.7pt
Ordinary profit	7,738	348	1,250	2,920	133.5%
Net profit	5,154	-889	402	2,170	439.5%
ROE(annual basis)	8.7%	-1.5%	0.7%	3.4%	2.7pt
Capital investment	2,961	4,230	2,186	1,568	-28.3%
Depreciation	2,640	2,783	2,676	2,523	-5.7%
R&D expenses	2,289	2,562	2,228	2,586	16.0%
Average rate during the period					
USD/JPY	128.30	138.24	151.46	148.08	3.38 up
EUR/JPY	136.05	149.77	164.56	165.69	1.13 down
CNH/JPY	19.32	19.61	20.96	20.50	0.46 up
THB/JPY	3.70	4.01	4.24	4.47	0.23 down

# Factors Affecting Operating Profit

- ✓ In addition to the increase in net sales, progress in structural reforms further improved profitability, resulting in a significant YoY increase in gross profit. (Gross profit margin rose by 2.9% YoY)
- ✓ SG&A expenses increased YoY due to higher bonus payments, but operating profit rose by approximately ¥2.2 billion.



# Trends in Net Sales and Operating Profit Margin (Quarterly)



USD/JPY	116.34	123.14	128.30	131.62	132.42	135.00	138.24	140.67	148.63	152.36	151.46	151.69	152.55	148.40	148.08	
Foreign exchange impact on net sales (YoY for each year)	+¥5,769 million				+¥1,778 million				+¥2,621 million				-¥563 million			

# Financial Results by Segment



(¥ millions)		FY2022 9M	FY2023 9M	FY2024 9M	FY2025 9M	YoY
Machine tool segment	Net sales	42,564	35,285	37,209	41,277	10.9%
	Segment profit	5,507	1,408	2,174	4,358	100.4%
	Segment profit margin	12.9%	4.0%	5.8%	10.6%	4.7pt
Industrial machinery segment	Net sales	8,115	6,367	6,395	7,188	12.4%
	Segment profit	733	-257	498	364	-26.8%
	Segment profit margin	9.0%	-4.1%	7.8%	5.1%	-2.7pt
Food machinery segment	Net sales	4,164	4,573	3,529	4,039	14.5%
	Segment profit	93	273	328	521	58.8%
	Segment profit margin	2.2%	6.0%	9.3%	12.9%	3.6pt
Other segments	Net sales	4,913	3,709	3,870	3,840	-0.8%
	Segment profit	364	-577	-194	200	—
	Segment profit margin	7.4%	-15.6%	-5.0%	5.2%	—
Consolidated	Net sales	59,758	49,936	51,005	56,346	10.5%
	Total segment profit	6,698	846	2,807	5,444	94.0%
	Adjustments	-2,140	-2,251	-1,968	-2,426	—
	Operating profit	4,558	-1,405	838	3,018	260.0%
	OP margin	7.6%	-2.8%	1.6%	5.4%	3.7pt



# Financial Results by Segment



**Sodick**

## Machine Tool Segment

### Net sales

Japan: Although the automotive-related business remained sluggish, electronic components such as connectors and the aerospace-related business performed steadily.

Greater China: Demand for NEVs, smartphones, and optical connectors for data centers, as well as electronic components, remained strong. Demand for automotive-related products showed signs of softening.

Asia: Electronic components performed well, particularly in South Korea, Thailand, and Vietnam.

Americas: While the automotive-related business was sluggish, electronic components, aerospace, and medical-related businesses remained solid.

Europe: Despite weakness in the automotive-related business, the aerospace-related business remained strong.

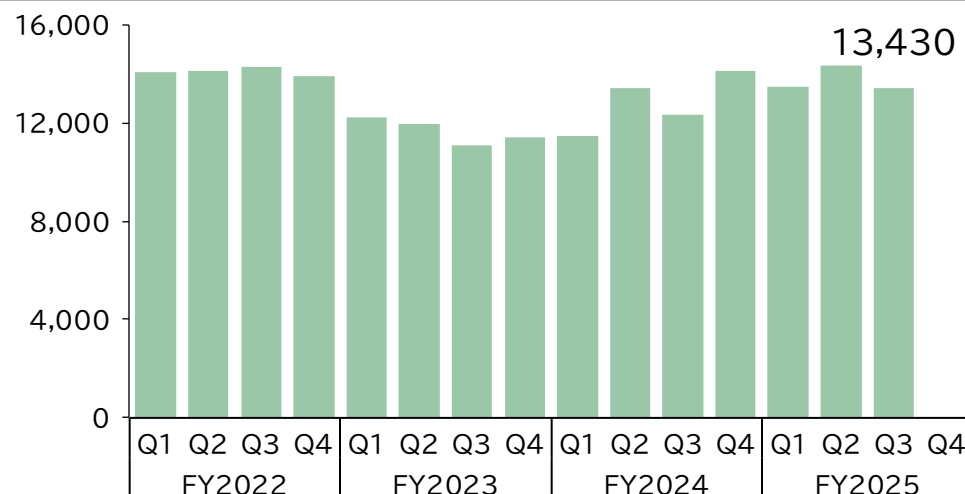
### Profit

Segment profit increased, supported by continued improvements in profitability through structural reforms.

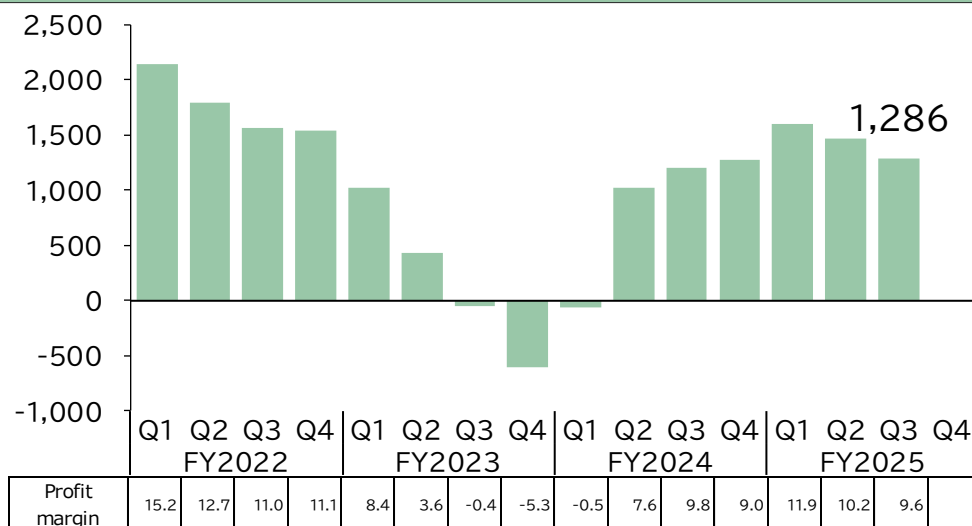
(¥ millions)	FY2024 9M	FY2025 9M	YoY	
Net sales	37,209	<b>41,277</b>	4,068	10.9%
Segment profit	2,174	<b>4,358</b>	2,183	100.4%
Profit margin	5.8%	<b>10.6%</b>	4.7pt	

### Trends in net sales (Quarterly)

(¥ millions)



### Trends in segment profit (Quarterly)



Profit margin	15.2	12.7	11.0	11.1	8.4	3.6	-0.4	-5.3	-0.5	7.6	9.8	9.0	11.9	10.2	9.6
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# Financial Results by Segment



## Industrial Machinery Segment

Net sales

**Japan:**  
Demand remained strong for optical connectors for data centers, smartphones, and contact lens-related products.

**Overseas:**  
Although overall performance was sluggish due to the impact of U.S. tariffs, demand for data center-related products in Greater China and the U.S., as well as mobile connectors in South Korea, remained solid.

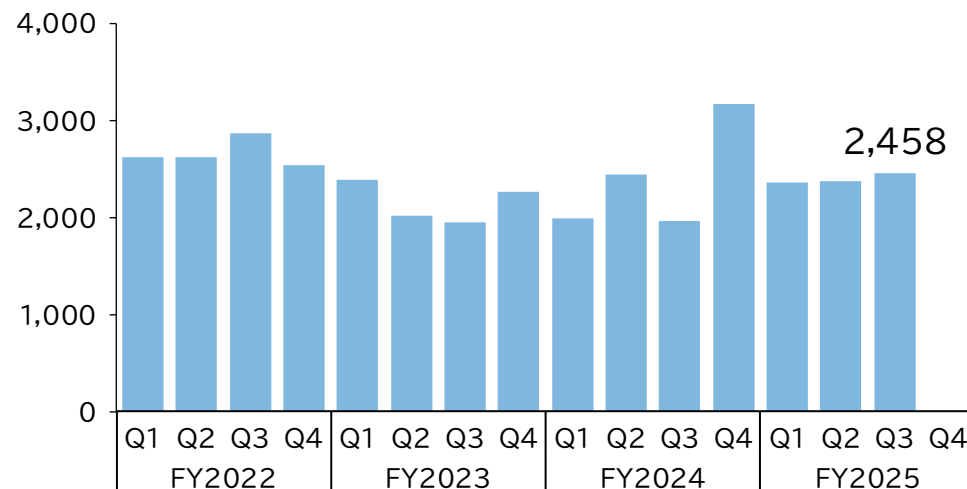
Profit

Segment profit declined due to increased labor costs and a review of expenses following organizational changes.

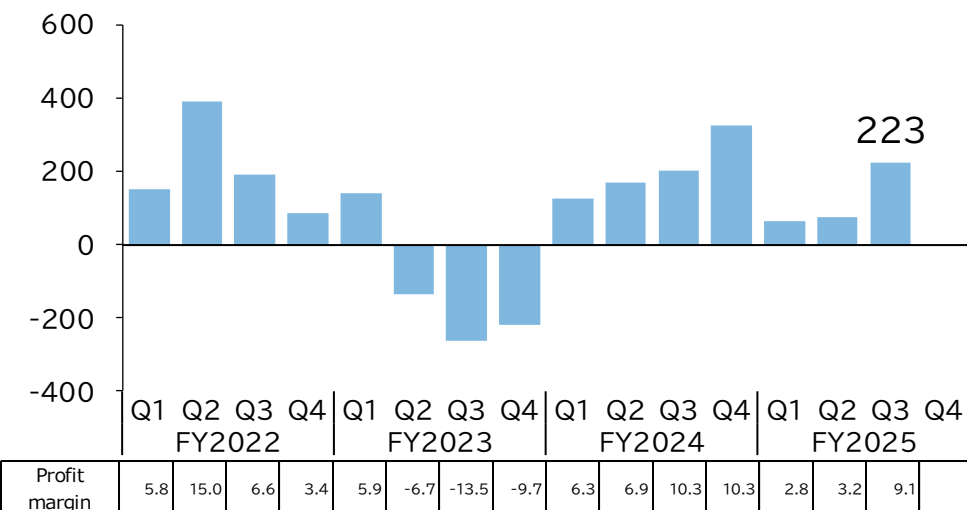
(¥ millions)	FY2024 9M	FY2025 9M	YoY	
Net sales	6,395	<b>7,188</b>	793	12.4%
Segment profit	498	<b>364</b>	-133	-26.8%
Profit margin	7.8%	<b>5.1%</b>	-2.7pt	

Trends in net sales (Quarterly)

(¥ millions)

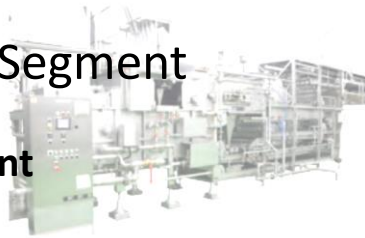


Trends in segment profit (Quarterly)



Profit margin	5.8	15.0	6.6	3.4	5.9	-6.7	-13.5	-9.7	6.3	6.9	10.3	10.3	2.8	3.2	9.1	
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# Financial Results by Segment



## Food Machinery Segment

Net sales

Demand for noodle making machine remained strong both in Japan and overseas.

Japan:  
Demand for equipment replacement continued, driven by the strong performance of foodservice chains.

Overseas:  
Demand for fresh noodles and cooked rice remained solid in Greater China, South Korea, and Southeast Asia.

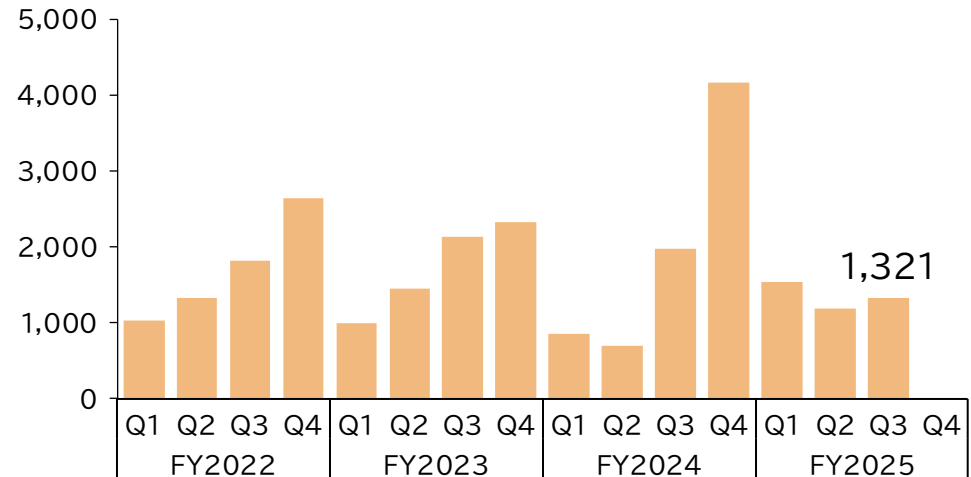
Profit

Segment profit increased due to higher sales.

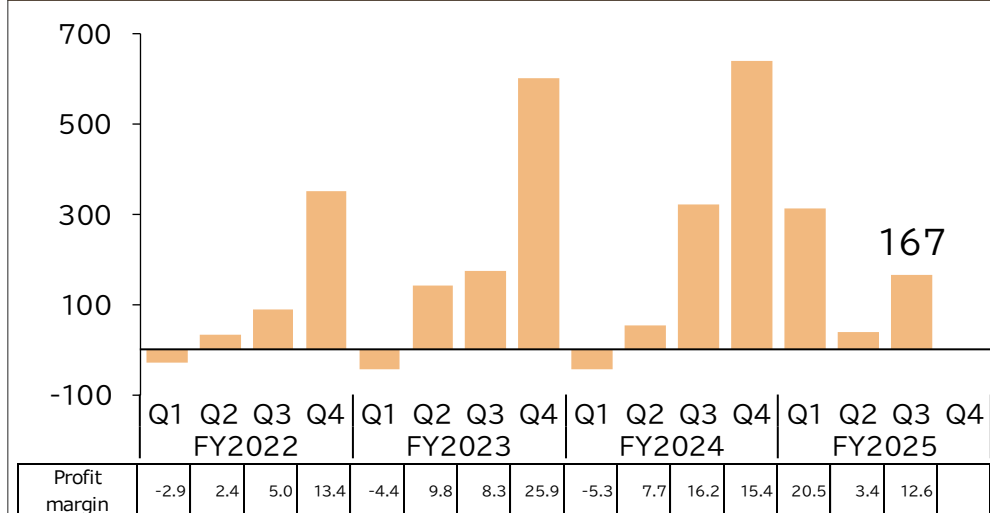
(¥ millions)	FY2024 9M	FY2025 9M	YoY	
Net sales	3,529	<b>4,039</b>	510	14.5%
Segment profit	328	<b>521</b>	193	58.8%
Profit margin	9.3%	<b>12.9%</b>	3.6pt	

Trends in net sales (Quarterly)

(¥ millions)



Trends in segment profit (Quarterly)



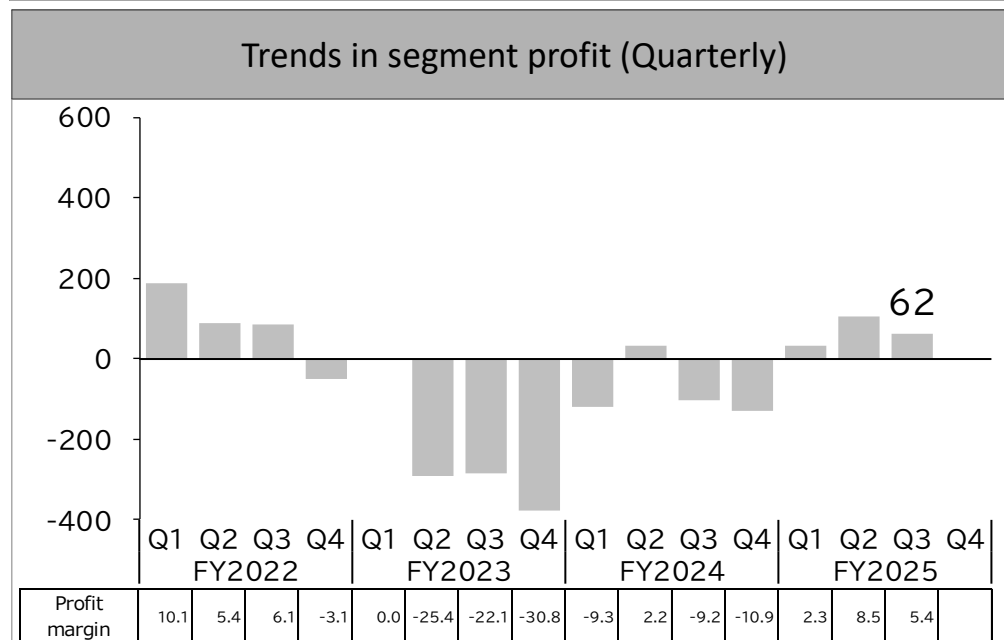
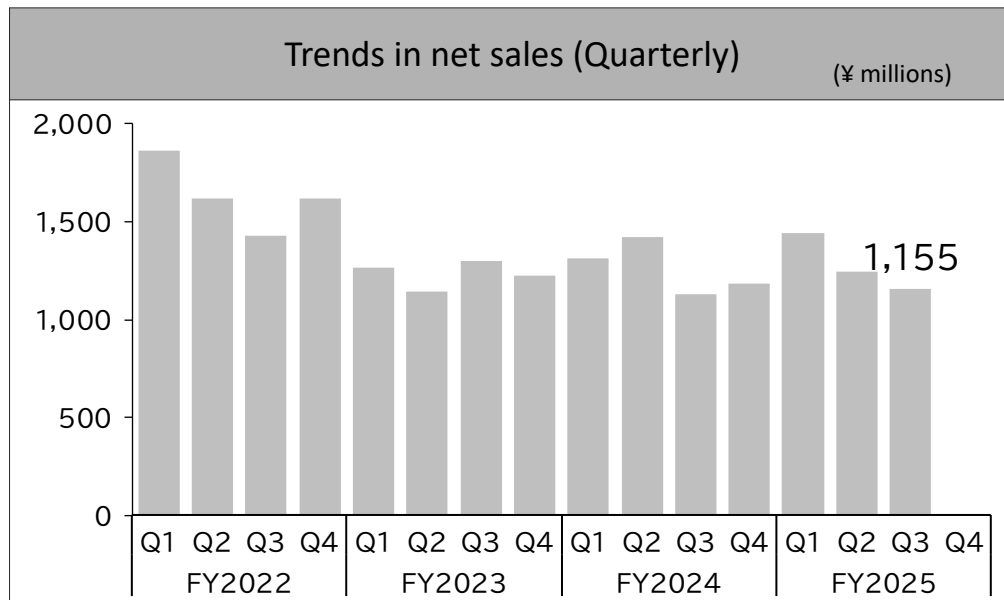
# Financial Results by Segment

## Other Segments

Precision dies and mold operations involving the contract manufacturing of precision connectors and other products; and elemental technology operations involving the sale of linear motors, ceramics products, and LED floodlights, etc.

Net sales	Precision dies and mold operations: Sales remained flat, reflecting weaker demand from the automotive sector in most regions except China.
	Elemental technology operations: Despite signs of recovery in the semiconductor and LED industries, sales slightly declined due to delayed orders.
Profit	Structural reforms helped sustain operations in the precision dies and mold operations, while profitability in the elemental technology operations recovered, resulting in a return to the black.

(¥ millions)	FY2024 9M	FY2025 9M	YoY	
Net sales	3,870	<b>3,840</b>	-30	-0.8%
Segment profit	-194	<b>200</b>	394	—
Profit margin	-5.0%	<b>5.2%</b>	—	



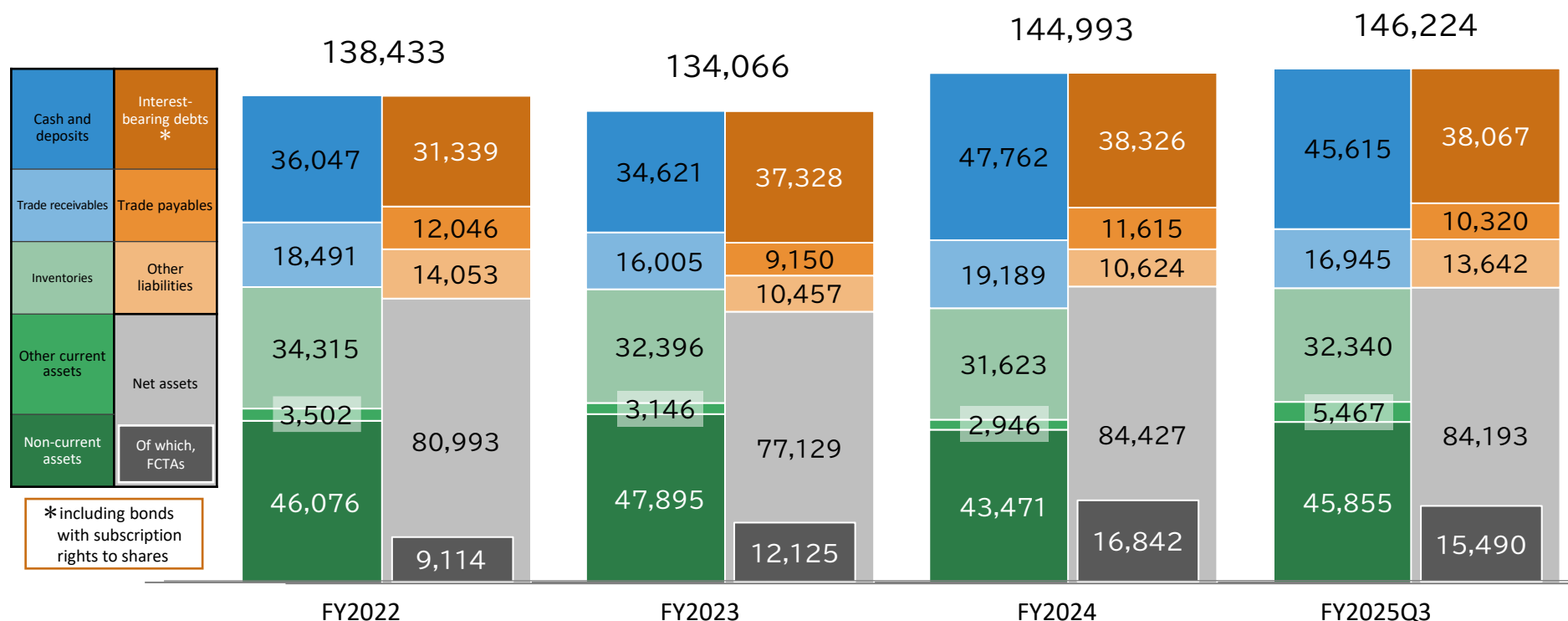
Profit margin	10.1	5.4	6.1	-3.1	0.0	-25.4	-22.1	-30.8	-9.3	2.2	-9.2	-10.9	2.3	8.5	5.4
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# Balance Sheet

**Sodick**

(¥ millions)

	Change vs. Prior Year-End	Details
Total assets	1,230	Goodwill: +3,219, Accounts receivable: -2,274, etc.
Liabilities	1,464	Corporate bonds: +7,946, Contract liabilities: +1,221, Long-term borrowings: -5,240, Short-term borrowings: -1,909, Electronically recorded monetary obligations: -1,635, etc.
Net assets	-233	Foreign currency translation adjustment: -1,351, Retained earnings: +692, etc.



USD-JPY exchange rate at last day of the term	132.70	141.83	158.18	148.88
Equity ratio	58.5%	57.5%	58.2%	57.5%
D/E ratio (times)	0.44	0.59	0.58	0.57

◆ Q3 and 9M FY2025 Financial Results Summary

◆ **FY2025 Outlook and Shareholder Returns**

◆ Initiatives to Enhance Corporate Value

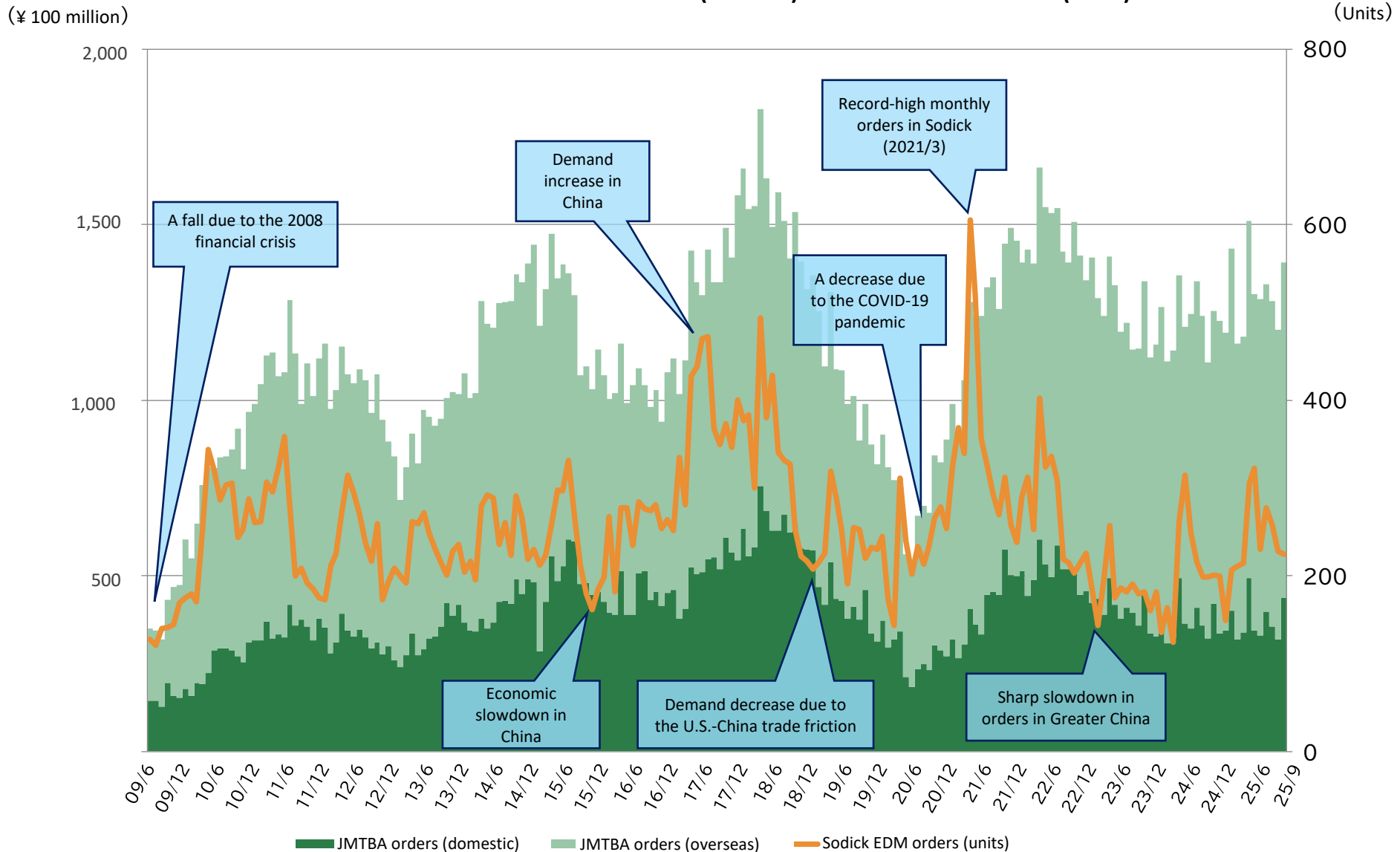
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# Trends in JMTBA Order Volume and Sodick EDM (Electrical Discharge Machine) Order Volume



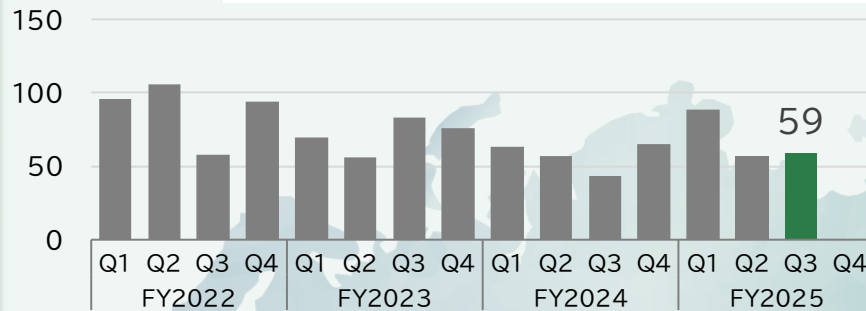
Trends in JMTBA Machine Tool Orders (amount) and Sodick EDM Orders (units)



# Trends in Sodick EDMs Order Volume by Region (Quarterly)

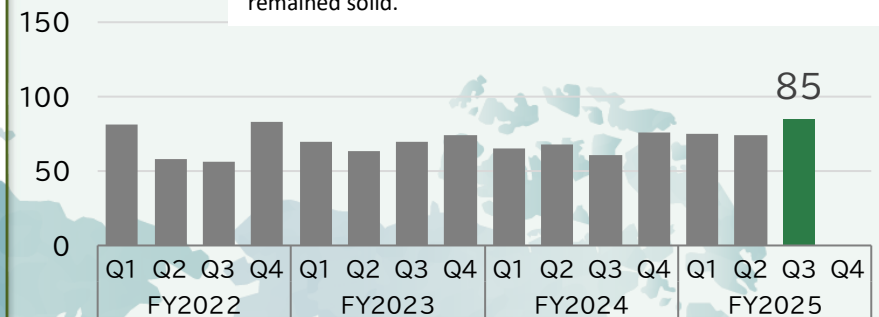
## Europe

The automotive-related business remained sluggish, the aerospace-related business remained strong.



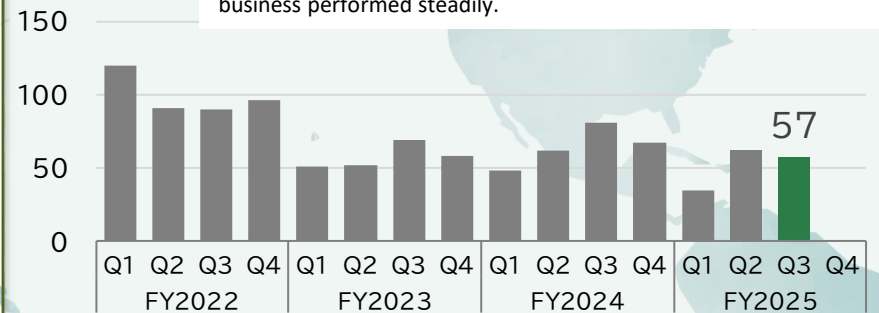
## Americas

The automotive-related business was sluggish, electronic components, aerospace, and medical-related businesses remained solid.



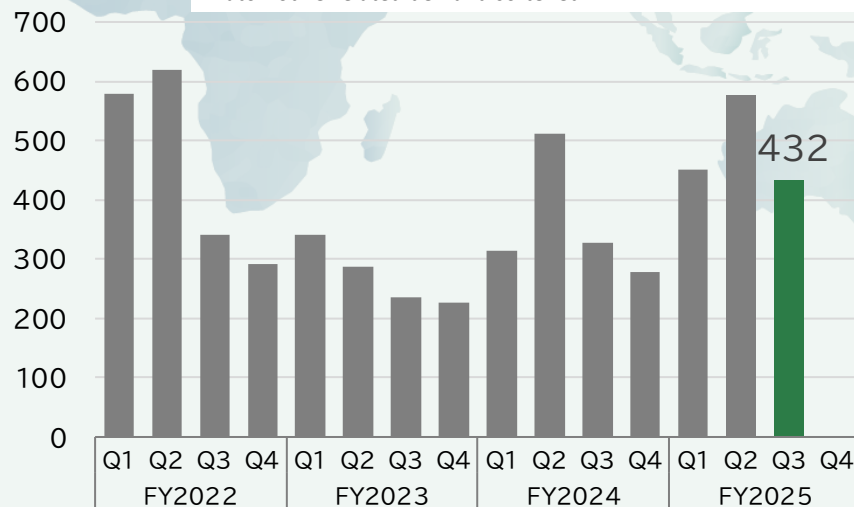
## Japan

The automotive-related business remained sluggish, electronic components such as connectors and the aerospace-related business performed steadily.



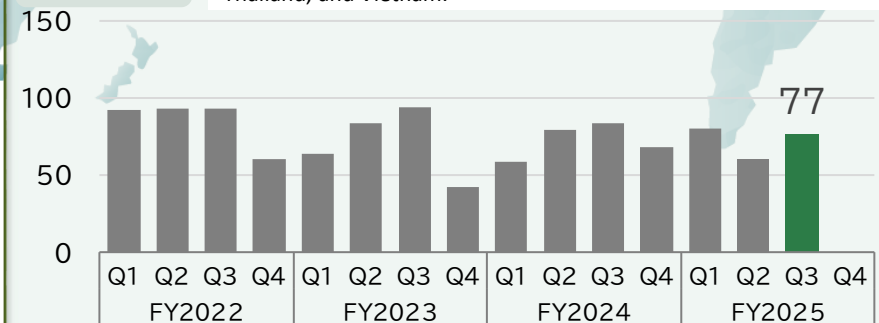
## Greater China

Demand for NEVs, smartphones, and optical connectors for data centers, as well as electronic components, remained strong. Automotive-related demand softened.



## Asia

Electronic components performed well, particularly in South Korea, Thailand, and Vietnam.





# FY2025 Full-year Financial Results Projections

- ✓ Due to the high level of uncertainty surrounding the future market environment—including concerns over sustained demand in Greater China and the impact of U.S. tariff policy—the initial full-year plan has been left unchanged.

(¥ millions)	FY2022 Full-year	FY2023 Full-year	FY2024 Full-year	FY2025		
				Full-year Planned	9M Actual	Progress rate
Net sales	80,495	67,174	73,668	77,400	56,346	72.8%
Operating profit	5,813	-2,819	2,231	4,300	3,018	70.2%
OP margin	7.2%	-4.2%	3.0%	5.6%	5.4%	—
Ordinary profit	8,275	-1,257	3,627	3,800	2,920	76.9%
Net profit	6,021	-4,604	4,115	2,900	2,170	74.8%
ROE	7.8%	-5.8%	5.1%	3.4%	3.4%	—

## Average rate during the period

USD/JPY	131.62	140.67	151.69	150.00	148.08
EUR/JPY	138.14	152.11	164.05	165.00	165.69
CNH/JPY	19.45	19.81	21.01	21.00	20.50
THB/JPY	3.75	4.04	4.30	4.50	4.47

# FY2025 Full-year Financial Results Projections (by Segment)

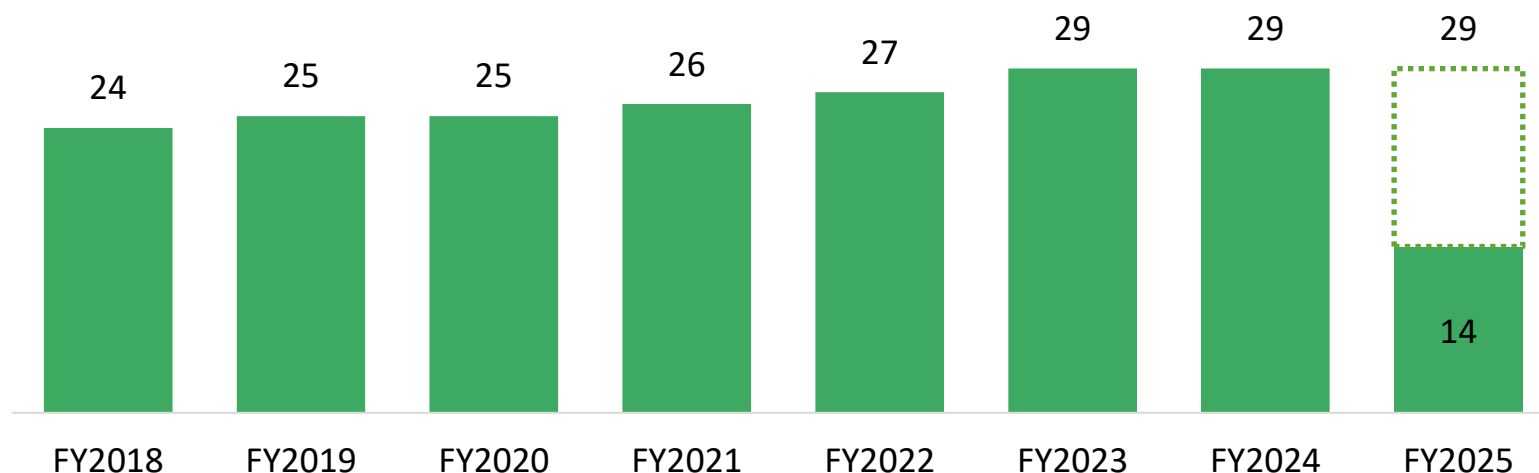
- ✓ Machine tools: Segment profit has progressed better than initially planned due to structural reforms and cost reductions
- ✓ Industrial machinery: While demand for optical connectors remains robust, continued weakness in automobile-related demand has led to slower progress.
- ✓ Food machinery: Demand for noodle making machine remained strong, while cautious investment in cooked rice production systems caused delays in progress.

(¥ millions)		FY2022 Full-year	FY2023 Full-year	FY2024 Full-year	FY2025		
					Full-year Planned	9M Actual	Progress rate
Machine tool segment	Net sales	56,492	46,706	51,355	53,000	41,277	77.9%
	Segment profit	7,046	798	3,447	5,000	4,358	87.2%
	Segment profit margin	12.5%	1.7%	6.7%	9.4%	10.6%	
Industrial machinery segment	Net sales	10,656	8,630	9,560	10,800	7,188	66.6%
	Segment profit	820	-478	823	800	364	45.6%
	Segment profit margin	7.7%	-5.5%	8.6%	7.4%	5.1%	
Food machinery segment	Net sales	6,813	6,902	7,695	7,900	4,039	51.1%
	Segment profit	447	876	969	900	521	58.0%
	Segment profit margin	6.6%	12.7%	12.6%	11.4%	12.9%	
Other segments	Net sales	6,533	4,934	5,057	5,700	3,840	67.4%
	Segment profit	313	-954	-323	300	200	66.7%
	Segment profit margin	4.8%	-19.4%	-6.4%	5.3%	5.2%	
Consolidated	Net sales	80,495	67,174	73,668	77,400	56,346	72.8%
	Total segment profit	8,628	241	4,916	7,000	5,444	77.8%
	Adjustments	-2,814	-3,060	-2,685	-2,700	-2,426	
	Operating profit	5,813	-2,819	2,231	4,300	3,018	70.2%
	OP margin	7.2%	-4.2%	3.0%	5.6%	5.4%	

## Basic Policy

Dividend on equity (DOE) 2% or more,<sup>\*1</sup> and total return ratio 40% or more

### Dividends per share(¥)



DOE (%)	2.1	2.1	2.1	2.3	2.1	2.2	2.3	2.2 (Projection)
Total return ratio <sup>※2</sup> (%)	17	56	91	26	47	— <sup>※3</sup>	40	51 (Projection)
Purchase of treasury shares (¥ millions)	—	—	52	411	1,432	1,201	176	—

\*1 Dividends per share: 26 yen or more (calculated from the average shareholders' equity at the beginning and the end of FY2024 x DOE of 2%)

\*2 Actual Formula: Total Return Ratio =  $\frac{(\text{Dividends for fiscal year } n) + (\text{repurchased treasury shares for fiscal year } n)}{\text{Profit for fiscal year } n}$

\*3 Indicated by a hyphen because the total return ratio was calculated to be negative due to the net loss for FY2023.

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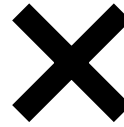


# Advancing Strategic Initiatives with Advantage Partners (AP) to Drive Business Growth

**Sodick**

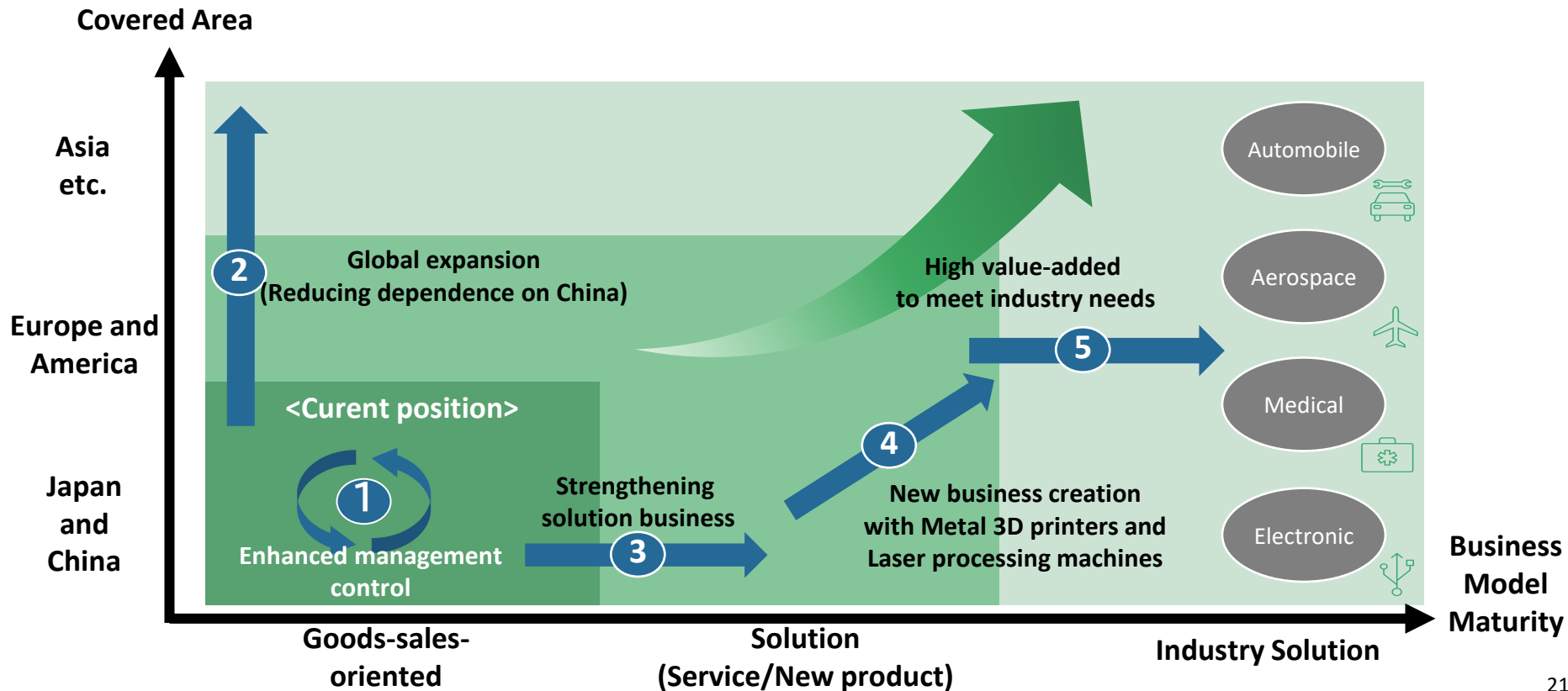


**Sodick**



**ADVANTAGE**  
PARTNERS

Building on the July 18, 2025 disclosure, we launched a joint project with AP, leveraging the expertise of its advanced professionals to drive a business model transformation through global expansion, solution-oriented, and high value added.



## Sales Capability Enhancement Project

- Strengthen sales in priority regions and industries
- Enhance individual sales capabilities
- Leverage digital transformation and data utilization

- Expand sales capabilities in Europe, the U.S., and Asia
- Strengthen sales targeting the aerospace industry
- Promote training and development of sales personnel
- Improve customer engagement through CRM tools

## Solution Enhancement Project

- Expansion of solution sales
- Customer Lifetime Value (LTV) improvement & high value-added services

- Menu-based hook initiatives
- Monitoring framework
- Industry-specific needs response policy
- Functionality expansion roadmap
- Pilot initiatives & horizontal deployment

## Inventory Optimization Project

- Strengthening the production-sales collaboration framework
- Shortening inventory turnover period

- Enhancing production-sales coordination
- Designing procurement and development collaboration methods
- Dashboard design
- Inventory analysis and hypothesis development for countermeasures

## M&A Project

- Business growth through M&A strategy
- Creation of new businesses and high value-added services

- Market screening and target identification
- Establishment of M&A execution framework
- Integration planning
- Regular monitoring system

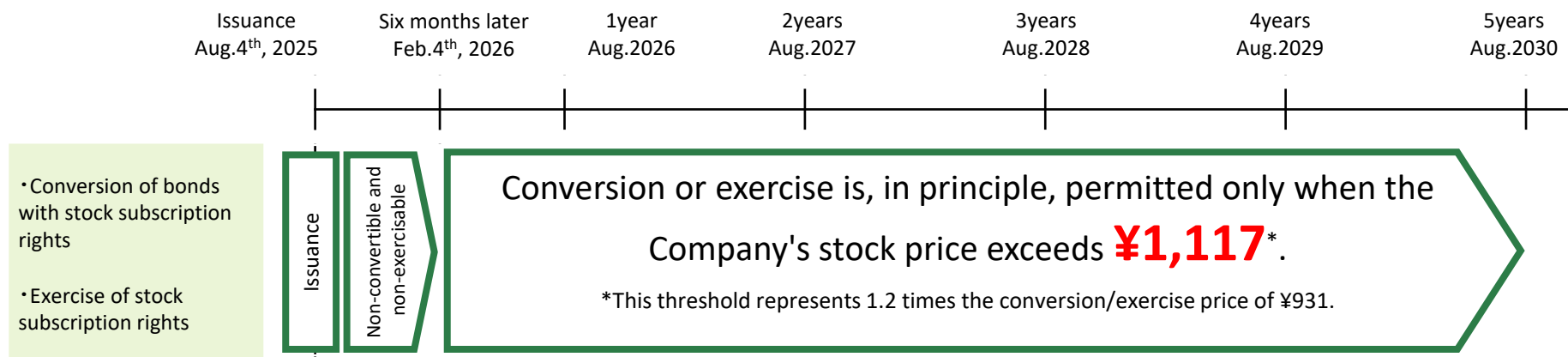
## Overview of Fundraising and Use of the Proceeds

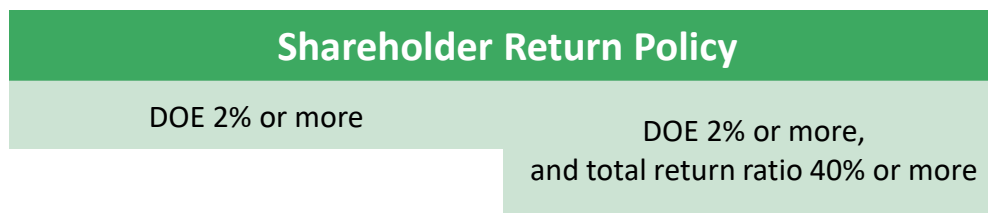
	Convertible Bonds with Share Subscription Rights	Share Subscription Rights
Issuance date	August 4, 2025	
Amount of funds to be acquired	approx. ¥8 billion	approx. ¥2 billion
Maturity	5 years	-
Convertible / Exercise period	5 years from the subscription date In principle, non-convertible until six months after the day following the subscription date.	
Convertible / Exercise price	¥931 In principle, conversion (or exercise) is permitted only when the market price exceeds 120% of the conversion (or exercise) price However, this does not apply after the business alliance period ends.	
Interest rate	0%	-



Use of the Proceeds	Size of funds
Promotion of global expansion	¥3 billion
M&A to grow the business	¥4 billion
Other growth acceleration strategic investments (Investments in digital transformation (DX), human capital, and other infrastructure enhancements)	¥3 billion

## Convertible / Exercise Schedule



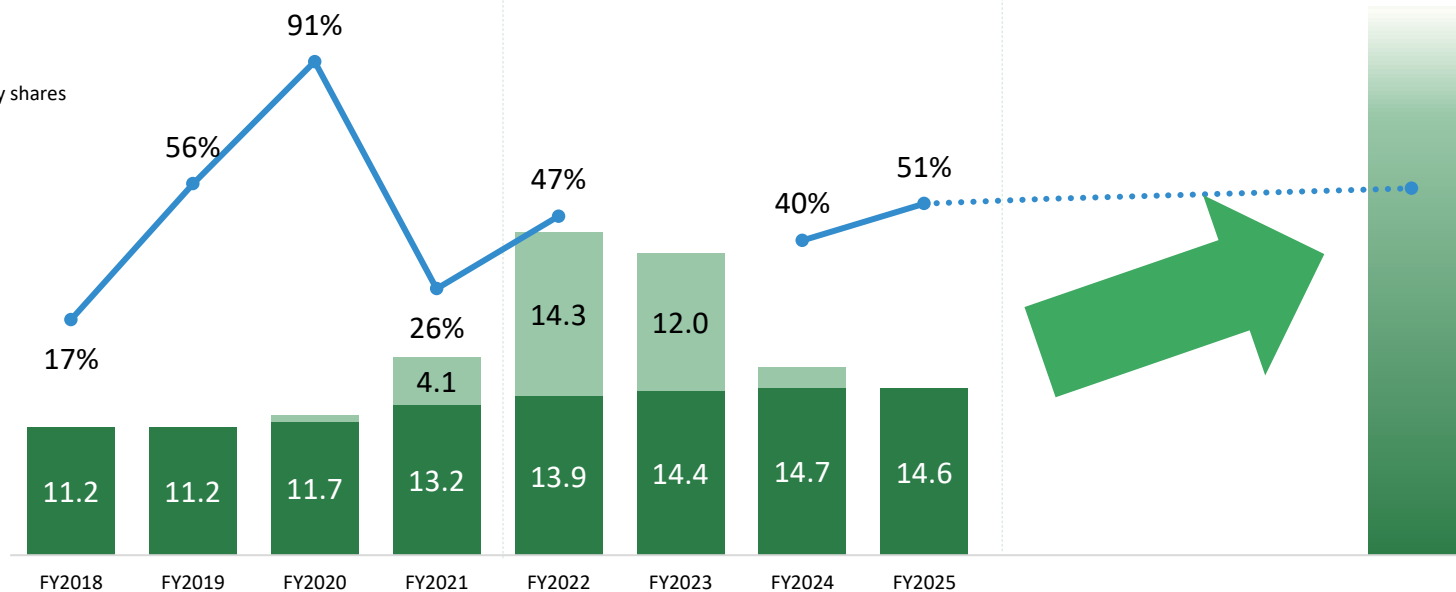


**Review the policy in light of business growth progress, capital cost, and stock price levels.**

## Shareholder Returns and Total Return Ratio

(¥ 100 million)

- Purchase of treasury shares
- Total dividends
- Total return ratio



Annual dividend per share	¥24	¥25	¥25	¥26	¥27	¥29	¥29	¥29 (Projection)
DOE (%)	2.1	2.1	2.1	2.3	2.1	2.2	2.3	2.2 (Projection)

\*Indicated by a hyphen because the total return ratio was calculated to be negative due to the net loss for fiscal 2023.



## Appendix

1. Trends in Financial Results
2. Trends in Financial Results by Segment
3. Trends in Indexes
4. Overseas Sales Ratio by Segment
5. Maintenance Service Ratio
6. Composition of Segments and Key Products
7. New Products Released and Exhibition Information
8. References: Web Exhibition and Official YouTube Channel



# Trends in Financial Results (Quarterly)



(¥ millions)

FY2023	Q1		Q2		Q3		Q4	
		YoY		YoY		YoY		YoY
Net Sales	16,884	86.1%	16,594	84.2%	16,456	80.5%	17,238	83.1%
Gross profit	5,310	81.0%	4,931	74.9%	4,392	66.8%	4,647	65.4%
GP margin	31.5%	-1.9pt	29.7%	-3.7pt	26.7%	-5.5pt	27.0%	-7.3pt
SG&A expenses	4,992	107.5%	5,640	112.5%	5,406	98.4%	6,061	103.5%
Operating profit	318	16.7%	-708	-	-1,014	-	-1,414	-
OP margin	1.9%	-7.8pt	-4.3%	-	-6.2%	-	-8.2%	-
Ordinary profit	508	17.1%	333	11.2%	-492	-	-1,606	-
Net profit	141	6.7%	-244	-	-786	-	-3,714	-

H1	YoY	H2		Full Year	
			YoY		YoY
33,479	85.2%	33,695	81.8%	67,174	83.5%
10,242	77.9%	9,039	66.1%	19,281	71.9%
30.6%	-2.8pt	26.8%	-6.4pt	28.7%	-4.6pt
10,632	110.1%	11,468	101.0%	22,100	105.2%
-390	-	-2,428	-	-2,819	-
-1.2%	-	-7.2%	-	-4.2%	-
841	14.1%	-2,099	-	-1,257	-
-103	-	-4,501	-	-4,604	-

FY2024	Q1		Q2		Q3		Q4	
		YoY		YoY		YoY		YoY
Net Sales	15,636	92.6%	17,957	108.2%	17,411	105.8%	22,663	131.5%
Gross profit	4,516	85.0%	6,110	123.9%	5,980	136.2%	7,461	160.6%
GP margin	28.9%	-2.6pt	34.0%	4.3pt	34.3%	7.6pt	32.9%	5.9pt
SG&A expenses	5,296	106.1%	5,387	95.5%	5,084	94.0%	6,069	100.1%
Operating profit	-780	-	723	-	895	-	1,392	-
OP margin	-5.0%	-	4.0%	-	5.1%	-	6.1%	-
Ordinary profit	-187	-	1,689	507.2%	-251	-	2,376	-
Net profit	-497	-	1,297	-	-398	-	3,713	-

H1	YoY	H2		Full Year	
			YoY		YoY
33,594	100.3%	40,074	118.9%	73,668	109.7%
10,626	103.8%	13,441	148.7%	24,068	124.8%
31.6%	1.0pt	33.5%	6.7pt	32.7%	4.0pt
10,683	100.5%	11,154	97.3%	21,837	98.8%
-56	-	2,287	-	2,231	-
-0.2%	-	5.7%	-	3.0%	-
1,502	178.4%	2,124	-	3,627	-
800	-	3,315	-	4,115	-

FY2025	Q1		Q2		Q3		Q4	
		YoY		YoY		YoY		YoY
Net Sales	18,819	120.4%	19,160	106.7%	18,366	105.5%		
Gross profit	6,607	146.3%	6,734	110.2%	6,649	111.2%		
GP margin	35.1%	6.2pt	35.2%	1.2pt	36.2%	1.9pt		
SG&A expenses	5,325	100.5%	5,866	108.9%	5,780	113.7%		
Operating profit	1,281	-	868	120.1%	868	97.0%		
OP margin	6.8%	-	4.5%	0.5pt	4.7%	-0.4pt		
Ordinary profit	1,090	-	447	26.5%	1,382	-		
Net profit	946	-	142	11.0%	1,081	-		

H1	YoY	H2		Full Year	
			YoY		YoY
37,980	113.1%				
13,342	125.6%				
35.1%	3.5pt				
11,191	104.8%				
2,150	-				
5.7%	-				
1,538	102.4%				
1,088	136.0%				

# Trends in Financial Results by Segment

FY2023		Q1		Q2		Q3		Q4		H1		H2		Full-year	
			YoY		YoY		YoY		YoY		YoY		YoY		YoY
Machine tool segment	Net sales	12,227	86.7%	11,973	84.6%	11,084	77.4%	11,421	82.0%	24,201	85.7%	22,505	79.7%	46,706	82.7%
	Segment profit	1,023	47.7%	433	24.2%	-48	-	-609	-	1,457	37.0%	-658	-	798	11.3%
	Segment profit margin	8.4%	-6.8pt	3.6%	-9.1pt	-0.4%	-	-5.3%	-	6.0%	-7.9pt	-2.9%	-	1.7%	-10.8pt
Industrial machinery segment	Net sales	2,393	91.1%	2,024	77.3%	1,949	67.9%	2,262	89.1%	4,418	84.2%	4,212	77.8%	8,630	81.0%
	Segment profit	140	92.1%	-134	-	-263	-	-220	-	5	1.1%	-483	-	-478	-
	Segment profit margin	5.9%	0.1pt	-6.7%	-	-13.5%	-	-9.7%	-	0.1%	-10.3pt	-11.5%	-	-5.5%	-
Food machinery segment	Net sales	998	97.8%	1,449	109.6%	2,125	116.8%	2,328	87.9%	2,448	104.4%	4,454	99.7%	6,902	101.3%
	Segment profit	-44	-	141	438.0%	175	194.7%	603	170.5%	97	2982.7%	778	175.4%	876	195.9%
	Segment profit margin	-4.4%	-	9.8%	7.4pt	8.3%	3.3pt	25.9%	12.5pt	4.0%	3.9pt	17.5%	7.6pt	12.7%	6.1pt
Other segments	Net sales	1,265	68.0%	1,146	70.7%	1,297	90.7%	1,225	75.6%	2,411	69.2%	2,522	82.7%	4,934	75.5%
	Segment profit	0	-	-290	-	-286	-	-377	-	-291	-	-663	-	-954	-
	Segment profit margin	0.0%	-10.1pt	-25.4%	-	-22.1%	-	-30.8%	-	-12.1%	-	-26.3%	-	-19.4%	-
Consolidated	Net sales	16,884	86.1%	16,594	84.2%	16,456	80.5%	17,238	83.1%	33,479	85.2%	33,695	81.8%	67,174	83.5%
	Adjustments	-800	-	-858	-	-591	-	-809	-	-1,659	-	-1,401	-	-3,060	-
	Operating profit	318	16.7%	-708	-	-1,014	-	-1,414	-	-390	-	-2,428	-	-2,819	-
	OP margin	1.9%	-7.8pt	-4.3%	-	-6.2%	-	-8.2%	-	-1.2%	-	-7.2%	-	-4.2%	-

FY2024		Q1		Q2		Q3		Q4		H1		H2		Full-year	
			YoY		YoY		YoY		YoY		YoY		YoY		YoY
Machine tool segment	Net sales	11,471	93.8%	13,404	112.0%	12,333	111.3%	14,146	123.9%	24,876	102.8%	26,479	117.7%	51,355	110.0%
	Segment profit	-56	-	1,021	235.4%	1,209	-	1,272	-	965	66.3%	2,481	-	3,447	431.7%
	Segment profit margin	-0.5%	-	7.6%	4.0pt	9.8%	-	9.0%	-	3.9%	-2.1pt	9.4%	-	6.7%	5.0pt
Industrial machinery segment	Net sales	1,994	83.3%	2,438	120.4%	1,963	100.7%	3,164	139.9%	4,432	100.3%	5,127	121.7%	9,560	110.8%
	Segment profit	126	90.0%	169	-	202	-	324	-	295	5132.4%	527	-	823	-
	Segment profit margin	6.3%	0.4pt	6.9%	-	10.3%	-	10.3%	-	6.7%	6.6pt	10.3%	-	8.6%	-
Food machinery segment	Net sales	859	86.0%	689	47.5%	1,981	93.2%	4,165	178.9%	1,548	63.2%	6,147	138.0%	7,695	111.5%
	Segment profit	-45	-	53	37.4%	321	182.9%	641	106.4%	7	7.4%	962	123.6%	969	110.7%
	Segment profit margin	-5.3%	-	7.7%	-2.1pt	16.2%	7.9pt	15.4%	-10.5pt	0.5%	-3.5pt	15.7%	-1.8pt	12.6%	-0.1pt
Other segments	Net sales	1,311	103.7%	1,425	124.4%	1,133	87.3%	1,186	96.9%	2,737	113.5%	2,319	92.0%	5,057	102.5%
	Segment profit	-121	-	31	-	-103	-	-129	-	-90	-	-233	-	-323	-
	Segment profit margin	-9.3%	-	2.2%	-	-9.2%	-	-10.9%	-	-3.3%	-	-10.1%	-	-6.4%	-
Consolidated	Net sales	15,636	92.6%	17,957	108.2%	17,411	105.8%	22,663	131.5%	33,594	100.3%	40,074	118.9%	73,668	109.7%
	Adjustments	-682	-	-552	-	-733	-	-716	-	-1,234	-	-1,450	-	-2,685	-
	Operating profit	-780	-	723	-	895	-	1,392	-	-56	-	2,287	-	2,231	-
	OP margin	-5.0%	-	4.0%	-	5.1%	-	6.1%	-	-0.2%	-	5.7%	-	3.0%	-

FY2025		Q1		Q2		Q3		Q4		H1		H2		Full-year	
			YoY		YoY		YoY		YoY		YoY		YoY		YoY
Machine tool segment	Net sales	13,489	117.6%	14,357	107.1%	13,430	108.9%			27,847	111.9%				
	Segment profit	1,605	-	1,466	143.5%	1,286	106.4%			3,071	318.1%				
	Segment profit margin	11.9%	-	10.2%	2.6pt	9.6%	-0.2pt			11.0%	7.1pt				
Industrial machinery segment	Net sales	2,355	118.1%	2,375	97.4%	2,458	125.2%			4,730	106.7%				
	Segment profit	65	51.9%	76	44.9%	223	110.0%			141	47.9%				
	Segment profit margin	2.8%	-3.5pt	3.2%	-3.7pt	9.1%	-1.2pt			3.0%	-3.7pt				
Food machinery segment	Net sales	1,535	178.8%	1,182	171.6%	1,321	66.7%			2,718	175.6%				
	Segment profit	314	-	39	75.2%	167	52.0%			354	4888.7%				
	Segment profit margin	20.5%	-	3.4%	-4.3pt	12.6%	-3.6pt			13.0%	12.5pt				
Other segments	Net sales	1,440	109.8%	1,244	87.3%	1,155	102.0%			2,684	98.1%				
	Segment profit	32	-	105	337.7%	62	-			138	-				
	Segment profit margin	2.3%	-	8.5%	6.3pt	5.4%	-			5.1%	-				
Consolidated	Net sales	18,819	120.4%	19,160	106.7%	18,366	105.5%			37,980	113.1%				
	Adjustments	-736	-	-818	-	-870	-			-1,555	-				
	Operating profit	1,281	-	868	120.1%	868	97.0%			2,150	-				
	OP margin	6.8%	-	4.5%	0.5pt	4.7%	-0.4pt			5.7%	-				

# Trends in Indexes

Number of EDM (Electronic Discharge Machine) Orders

(unit)

	FY2023					FY2024					FY2025				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Americas	70	63	70	74	277	65	68	61	76	270	75	74	85		234
Europe	70	56	83	76	285	63	57	43	65	228	89	57	59		205
Greater China	341	288	236	226	1,091	315	511	328	279	1,433	452	576	432		1,460
Other Asian Countries	64	84	94	42	284	59	79	84	68	290	80	60	77		217
Japan	51	52	69	58	230	48	62	81	67	258	35	62	57		154
Total	596	543	552	476	2,167	550	777	597	555	2,479	731	829	710		2,270

Number of EDM (Electronic Discharge Machine) Shipments

(unit)

	FY2023					FY2024					FY2025				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Americas	66	77	59	72	274	76	75	57	78	286	56	71	62		189
Europe	84	65	79	63	291	72	49	65	57	243	66	64	61		191
Greater China	284	338	262	221	1,105	240	462	325	312	1,339	365	517	399		1,281
Other Asian Countries	59	59	87	71	276	51	48	95	80	274	61	59	72		192
Japan	108	64	65	76	313	70	45	42	113	270	54	31	45		130
Total	601	603	552	503	2,259	509	679	584	640	2,412	602	742	639		1,983

Number of employees

(persons)

	FY2023				FY2024				FY2025			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Non-consolidated	1,102	1,170	1,181	1,183	1,183	1,192	1,190	1,180	1,180	1,182	1,168	
Consolidated	3,728	3,778	3,610	3,562	3,504	3,487	3,450	3,417	3,266	3,294	3,281	

\*Not including employee on loan to subsidiary companies in non-consolidated number

\*Not including the number of temporary employee

Management index

	FY2023				FY2024				FY2025			
	3M	6M	9M	Full-year	3M	6M	9M	Full-year	3M	6M	9M	Full-year
Accounts receivable collection period (month)	3.0	2.9	3.1	2.9	3.1	2.8	2.7	3.1	2.8	2.7	2.7	
Inventories turnover period (month)	6.2	6.3	6.3	5.8	6.3	6.0	5.8	5.2	4.8	4.7	5.2	
Accounts payable turnover period (month)	2.1	1.8	1.7	1.6	1.7	1.7	1.7	1.9	1.4	1.5	1.6	
Fixed assets turnover ratio	1.4	1.4	1.3	1.4	1.4	1.5	1.6	1.7	1.7	1.7	1.6	
Interest -bearing debt turnover period (month)	6.1	6.2	6.8	6.7	7.4	7.0	7.0	6.2	5.4	5.1	6.1	
Equity ratio (%)	57.8	59.1	58.1	57.5	56.3	57.6	56.1	58.2	60.3	60.0	57.5	
Equity ratio based on market value (%)	28.1	26.0	26.3	27.6	26.3	25.7	29.3	25.7	32.0	36.8	31.5	
Return on Equity(ROE) (%)	0.7	-0.3	-1.5	-5.8	-2.6	2.0	0.7	5.1	4.6	2.6	3.4	
Return on Assets(ROA) (%)	0.4	-0.1	-0.8	-3.4	-1.5	1.2	0.4	2.9	2.7	1.5	2.0	
Debt-to-equity ratio (multiple)	0.50	0.50	0.56	0.59	0.62	0.61	0.63	0.58	0.51	0.48	0.57	
Debt redemption period (year)	-	32.0	-	-	-	3.2	-	3.8	-	2.9	-	
Interest coverage ratio (multiple)	-	3.7	-	0.0	-	32.7	-	24.3	-	24.1	-	

\*Accounts receivable collection period:Accounts receivable/Net sales(per month)

\*Inventories turnover period:Inventries/Net sales(per month)

\*Accounts payable turnover period:accounts payable/Net sales(per month)

\*Fixed assets turnover ratio:Net sales./Fixed assets

\*Interest-bearing Debt turnover period :Interest-bearing Debt/Net Sales

\*Equity ratio based on market value:

closing stock price at fiscal year end×shares issued outstanding as of the balance sheet date(not including treasury shares)

\*ROE: Profit attributable to owners of parent/average shareholders' equity of the beginning and the end of the fiscal year

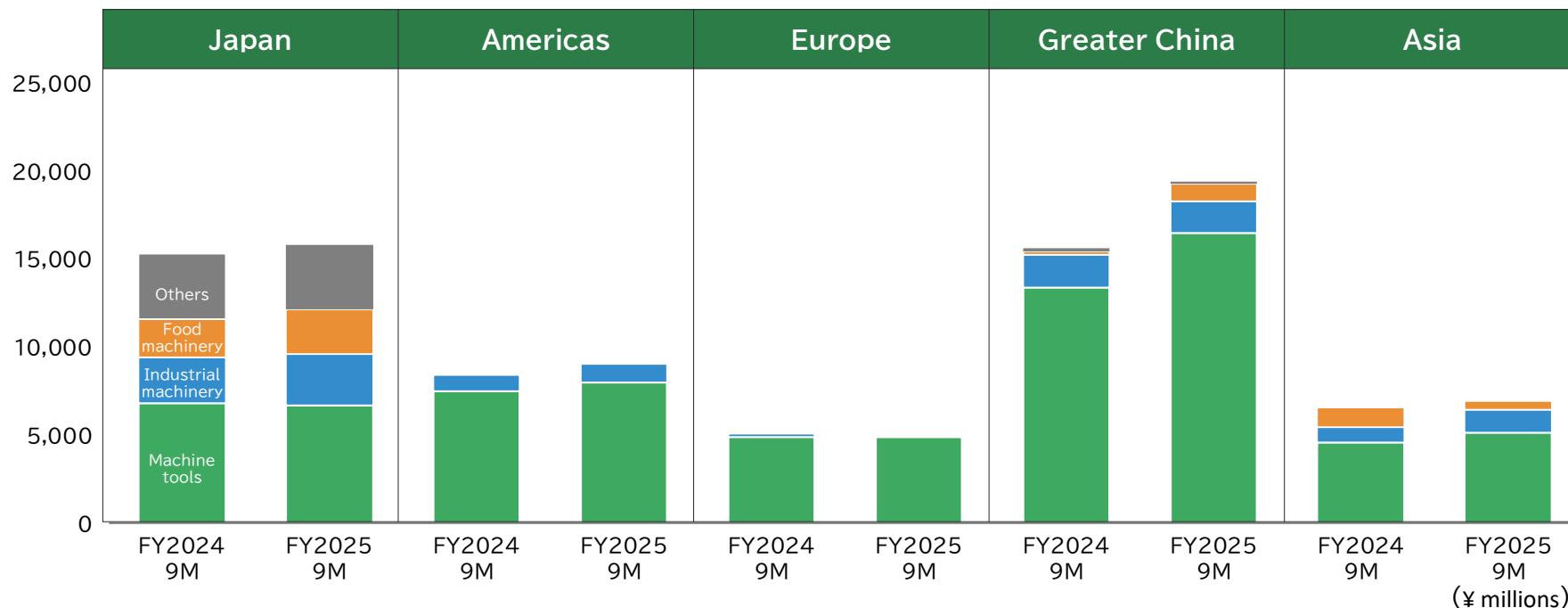
\*ROA:Profit/average total assets of the beginning and the end of the period

\*Debt-to-Equity Ratio: Interest-bearing Debt/shareholders' equity

\*Debt redemption period: interest-bearing Debt/ Operating cash flow

\*Interest coverage ratio: Operating cash flow / interest expenditure

# Overseas Sales Ratio by Segment



FY2024.9M	Japan		Americas		Europe		Greater China		Asia		Total	
Machine tools	6,804	18.3%	7,506	20.2%	4,885	13.1%	13,403	36.0%	4,608	12.4%	37,209	73.0%
Industrial machinery	2,615	40.9%	905	14.2%	177	2.8%	1,847	28.9%	850	13.2%	6,395	12.5%
Food machinery	2,181	61.8%	27	0.8%	—	—	215	6.1%	1,105	31.3%	3,529	6.9%
Others	3,721	96.1%	—	—	—	—	149	3.8%	—	—	3,870	7.6%
By region - Total	15,323	30.0%	8,438	16.5%	5,063	9.9%	15,615	30.6%	6,564	13.0%	51,005	100.0%
FY2025.9M	Japan		Americas		Europe		Greater China		Asia		Total	
Machine tools	6,728	16.3%	7,973	19.3%	4,908	11.9%	16,533	40.1%	5,133	12.4%	41,277	73.2%
Industrial machinery	2,915	40.5%	1,104	15.4%	47	0.7%	1,793	24.9%	1,327	18.5%	7,188	12.8%
Food machinery	2,546	63.0%	53	1.3%	—	—	942	23.3%	497	12.4%	4,039	7.2%
Others	3,658	95.3%	—	—	—	—	180	4.7%	—	—	3,840	6.8%
By region - Total	15,848	28.1%	9,131	16.2%	4,955	8.8%	19,450	34.5%	6,959	12.4%	56,346	100.0%
Effect of exchange rate	—		-182		+33		-353		-61		-563	

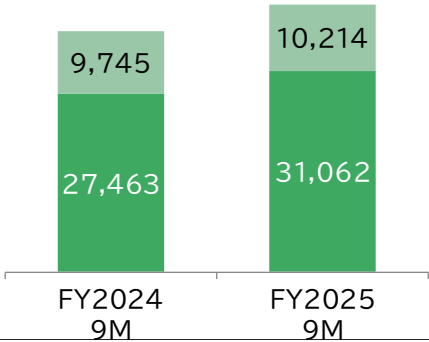
# Maintenance Service Ratio



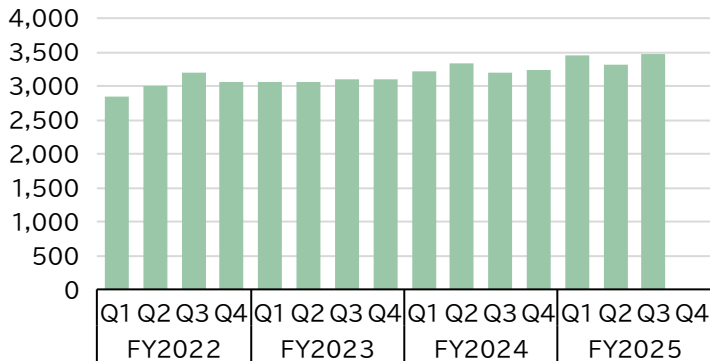
(¥ millions)

Breakdown of machine sales and maintenance/ services/ consumables sales

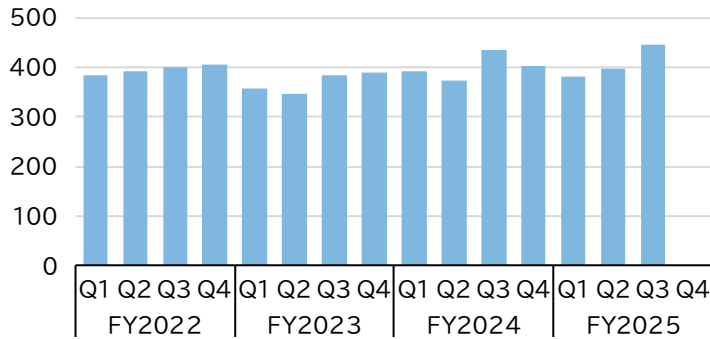
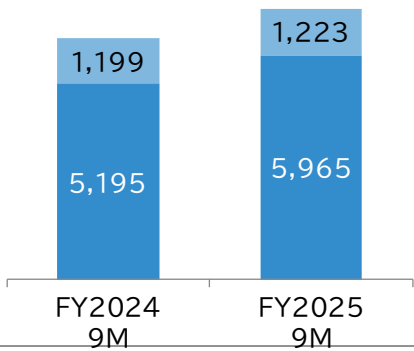
Machine tools	FY2024 9M		FY2025 9M	
Maintenance services and consumables	9,745	26.2%	10,214	24.7%
Machine sales	27,463	73.8%	31,062	75.3%
Total	37,209		41,277	



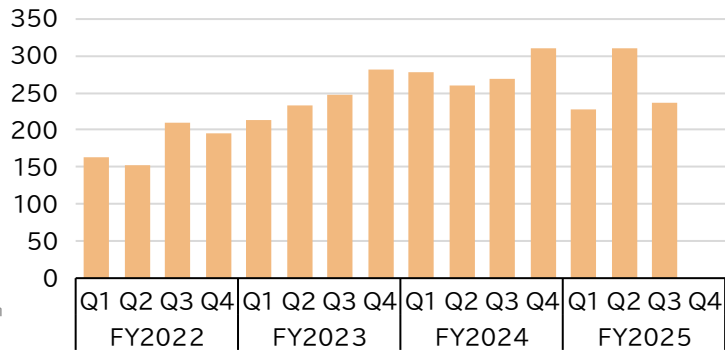
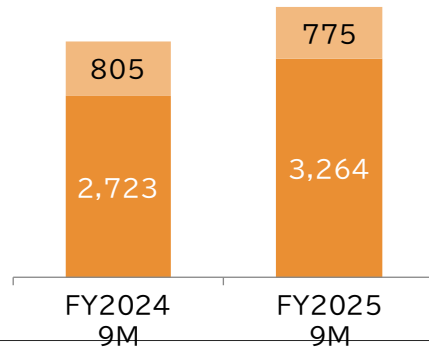
Quarterly trends in maintenance services and consumables



Industrial machinery	FY2024 9M		FY2025 9M	
Maintenance services and consumables	1,199	18.8%	1,223	17.0%
Machine sales	5,195	81.2%	5,965	83.0%
Total	6,395		7,188	



Food machinery	FY2024 9M		FY2025 9M	
Maintenance services and consumables	805	22.8%	775	19.2%
Machine sales	2,723	77.2%	3,264	80.8%
Total	3,529		4,039	



# Composition of Segments and Key Products

Segment	Machine tools	Industrial machinery	Food machinery
Major products	<p><b>Die-sinker EDM</b></p>  <p><b>Wire-cut EDM</b></p>  <p><b>Small-hole drilling EDM</b></p>  <p><b>Metal 3D printer</b></p>  <p><b>Machining center</b></p>  <p><b>Laser processing machine</b></p> 	<p><b>Horizontal injection molding machine</b></p>  <p><b>Vertical injection molding machine</b></p>  <p><b>Light metal injection molding machine</b></p> 	<p><b>Noodle making machines (noodle production line)</b></p>   <p><b>Aseptically-packaged cooked rice production system</b></p> <p><i>*Part of the production line</i></p>  <p><b>Other food processing machines</b></p>  
Sales market	Automotive, home appliances, electrical and electronic devices, aerospace, medical devices, energy, etc.	Automotive, electrical and electronic devices, medical devices, etc.	Noodle making (chilled noodles, Long-life noodles, frozen noodles, etc.), packaged cooked rice, confectionery/bread, Japanese-style deli dishes, vegetable processing, etc.
Production sites	 Kaga  Amoy  Thailand  Suzhou	 Kaga  Thailand	 Kaga  Amoy



## ■ Launch of the SZ25 Transfer System with Automatic Electrode and Workpiece Exchange

- While maintaining a compact housing design, the maximum payload capacity has been doubled to 18 kg.
- The workpiece stroke has been expanded, enabling connection to large electrical discharge machines such as the AL60G+.
- To improve operability, the system supports NC program operation and NC schedule operation, and includes control software that ensures compatibility with PC schedulers, including those from other manufacturers.



## ■ Exhibition at EMO Hannover 2025

- Joint development with a German robot manufacturer to minimize the footprint of the automatic electrode and workpiece exchange system.
- Equipped with a rotary table that enables rotation and tilt-axis movement, supporting complex shape machining.
- Focused on component machining for key applications in the thriving aerospace and medical sectors

### **Overview of EMO Hannover 2025**

Period: September 22-26, 2025 (5 days)

Place: Hannover, Germany

Visitors: 80,000

Main exhibited machines: Wire-cut EDM AL400P , ALC600G, ALC800G, VN600Q, AP250L

Die-sinker EDM AD35L, AL60G

Machining center UX450L

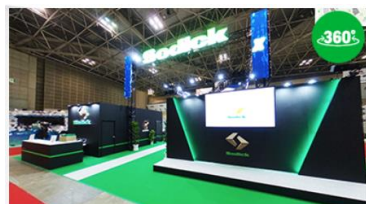
Small-hole drilling EDM K3HS





**Our website URL:** <https://www.sodick.co.jp/en/>

- Introducing our latest machines and technologies through a video presentation at the Sodick Web Exhibition.



PLAN Special Site  
Sodick 360VR tour in JIMTOF 2022



PLAN Sodick News Letter  
[Sodick User Report] Matsuki Inc.



PLAN Sodick News Letter  
[Sodick User Report] SUGAWARA SEIKI Co., Ltd.



PLAN Sodick News Letter  
[Sodick User Report] SANKO KASEI Co., Ltd.



Product Special Site  
High-speed Wire-cut EDM VN series  
A high-precision wire-cut EDM for precision component machining and die/mold machining in the medical and aviation industries.



PLAN Sodick News Letter  
[Sodick User Report] HAMADA KOUSYOU CO., LTD



PLAN Sodick News Letter  
[Sodick User Report] TOP inc.



PLAN Sodick News Letter  
[Sodick User Report] MUTO SEIKO CO.

## Exhibition



### Upcoming exhibitions

Overseas	Nov.20,2025~ Nov.23,2025	<b>Metalex Thailand 2025</b> Bangkok, Thailand
Overseas	Nov.05,2025~ Nov.07,2025	<b>VIMF Bac Ninh</b> Hanoi, Vietnam
Overseas	Sep.22,2025~ Sep.26,2025	<b>EMO</b> Hannover, Germany

### Exhibition

#### Upcoming exhibitions (domestic/overseas)

2025
2024
2023
2022
2021
2020
2019

## Official YouTube channel



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