

FY2026 Q2 and H1 Financial Results Presentation



August 7, 2026

Sodick Co., Ltd.

**We are pleased to announce that our company has celebrated its 50th anniversary this August.
We move into as we look towards the future, we aim to “Grow Forward in the Next Era”.**



**Grow Forward
in the Next Era**

01 FY2026 H1 Financial Results

02 FY2026 Outlook

03 Initiatives to Enhance Corporate Value

SECTION 01

FY2026 H1 Financial Results

01

Financial Results Highlights (FY2026 H1)

Consolidated Results

Net sales :	¥46.9 billion	23.5% YoY
Operating profit :	¥4.4 billion	¥2.3 billion YoY

◆ The machine tool segment remained strong, driving overall growth in net sales and operating profit.

Machine tools

Net sales :	¥36.5 billion	30.3% YoY
Segment profit :	¥5.4 billion	¥2.4 billion YoY

◆ Robust demand in Greater China led to increased sales of electrical discharge machines (EDMs), resulting in significant growth in net sales and segment profit.

Industrial machinery

Net sales :	¥5.2 billion	10.3% YoY
Segment profit :	¥0.3 billion	¥0.1 billion YoY

◆ Steady demand for optical connectors for data center applications continued, contributing to increases in net sales and segment profit.

Food machinery

Net sales :	¥2.6 billion	-1.3% YoY
Segment profit :	¥0.2 billion	¥0.0 billion YoY

◆ While demand for noodle making machines remained solid, lower sales of aseptically-packaged cooked rice production systems resulted in declines in net sales and segment profit.

Others

Net sales :	¥2.4 billion	-1.0% YoY
Segment profit :	¥0.0 billion	¥0.0 billion YoY

◆ While the precision dies and mold operations remained largely unchanged, delays in the elemental technology operations resulted in lower net sales and segment profit.

* The adjustment amount for segment profit: -¥1.6 billion

Financial Results Summary (FY2026 H1)

(¥ millions)	FY2023 H1	FY2024 H1	FY2025 H1	FY2026 H1	YoY
Net sales	33,479	33,594	37,980	46,921	23.5%
Gross profit	10,242	10,626	13,342	17,615	32.0%
GP margin	30.6%	31.6%	35.1%	37.5%	2.4pp
SG&A expenses	10,632	10,683	11,191	13,163	17.6%
Operating profit	-390	-56	2,150	4,452	107.0%
OP margin	-1.2%	-0.2%	5.7%	9.5%	3.8pp
Ordinary profit	841	1,502	1,538	5,532	259.7%
Net profit	-103	800	1,088	3,981	265.7%
Capital investment	2,923	1,439	1,303	1,774	36.2%
Depreciation	1,815	1,786	1,668	1,682	0.8%
R&D expenses	1,706	1,518	1,738	1,553	-10.7%
USD/JPY AR	135.00	152.36	148.40	158.29	9.89 down
USD/JPY CR	144.99	161.07	144.81	162.39	17.58 down

◆ Net sales

Increased on strong EDM sales in Greater China.

◆ Gross profit

Increased significantly due to improved factory utilization and production efficiency.

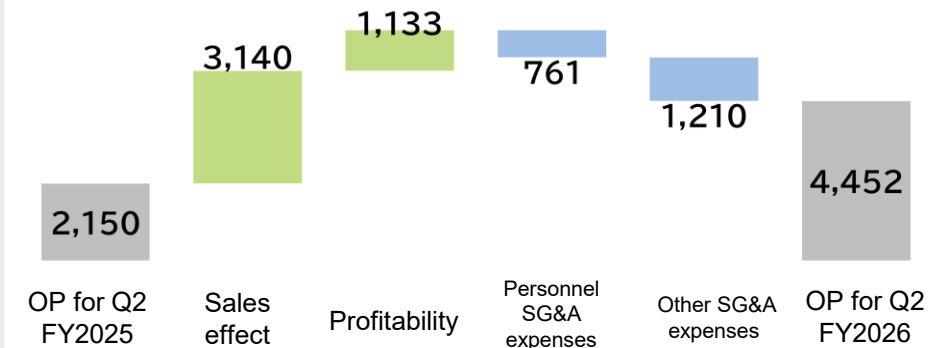
◆ Operating profit

Increased significantly despite higher SG&A expenses.

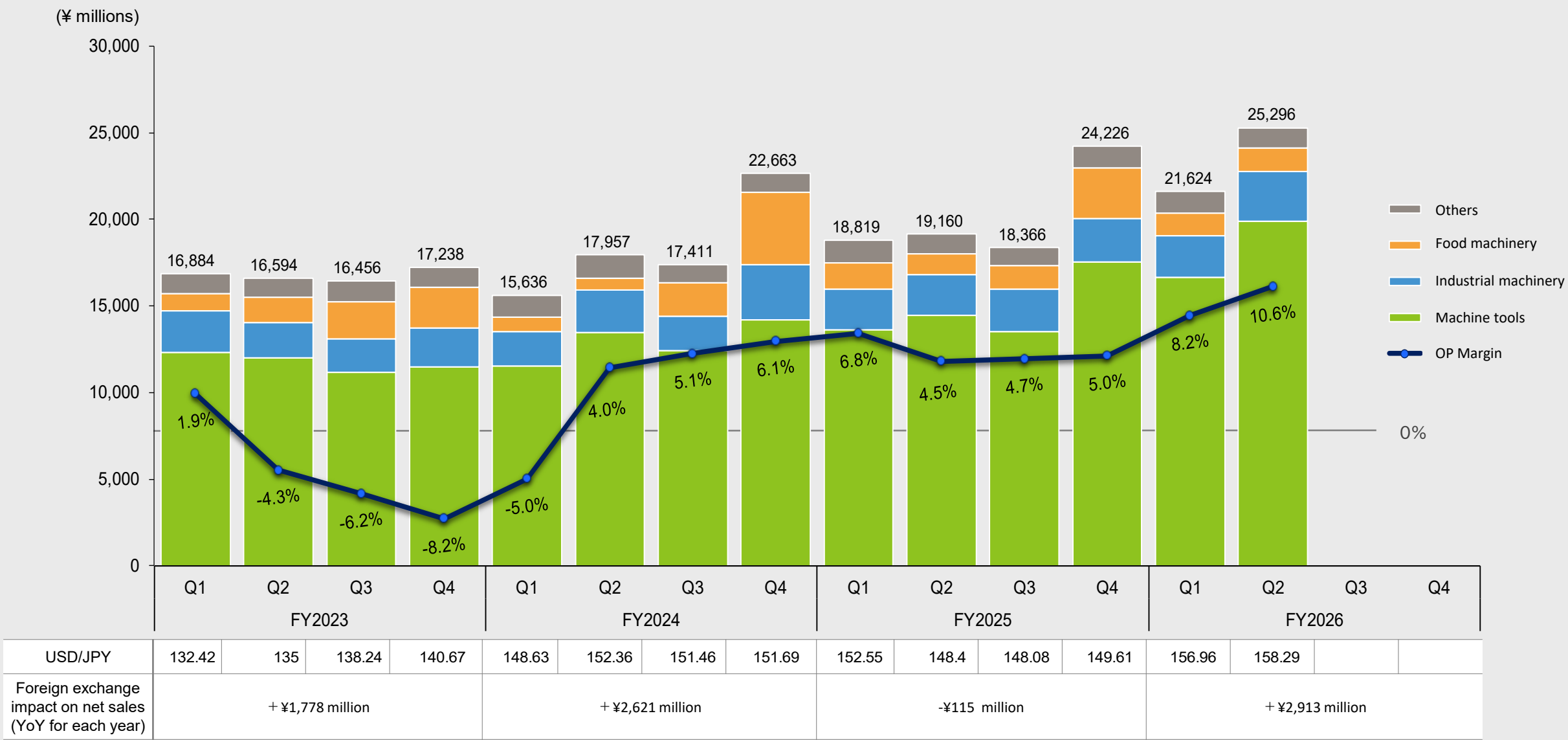
◆ Ordinary profit / Net profit

Increased significantly, supported by higher operating profit and foreign exchange gains.

Factors for change in operating profit (¥ millions)



Quarterly Net Sales and Operating Profit Margin Trends



Financial Results by Segment

(¥ millions)		FY2023 H1	FY2024 H1	FY2025 H1	FY2026 H1	YoY
Consolidated	Net sales	33,479	33,594	37,980	46,921	23.5%
	Total segment profit	1,286	1,299	3,631	6,123	68.6%
	Adjustments	-1,676	-1,356	-1,481	-1,671	-
	Operating profit	-390	-56	2,150	4,452	107.0%
	OP margin	-1.2%	-0.2%	5.7%	9.5%	3.8pp
Machine tool segment	Net sales	24,359	25,023	28,075	36,591	30.3%
	Segment profit	1,426	1,085	3,074	5,495	78.7%
	Segment profit margin	5.9%	4.3%	11.0%	15.0%	4.1pp
Industrial machinery segment	Net sales	4,418	4,432	4,730	5,217	10.3%
	Segment profit	5	295	141	321	126.8%
	Segment profit margin	0.1%	6.7%	3.0%	6.2%	3.2pp
Food machinery segment	Net sales	2,448	1,548	2,718	2,681	-1.3%
	Segment profit	97	7	354	293	-17.3%
	Segment profit margin	4.0%	0.5%	13.0%	10.9%	-2.1pp
Other segments	Net sales	2,253	2,590	2,456	2,430	-1.0%
	Segment profit	-243	-89	60	13	-78.1%
	Segment profit margin	-10.8%	-3.4%	2.5%	0.5%	-1.9pp

Financial Results by Segment - Machine Tool Segment

Business Highlights

Net sales

- ◆ Strong demand in Greater China, solid demand in other regions, and higher consumables sales, particularly wire electrodes, drove net sales growth.

Segment profit

- ◆ Increased due to improved profitability from higher sales and continued improvements in factory utilization.

Core products

Electrical Discharge Machines (EDMs)



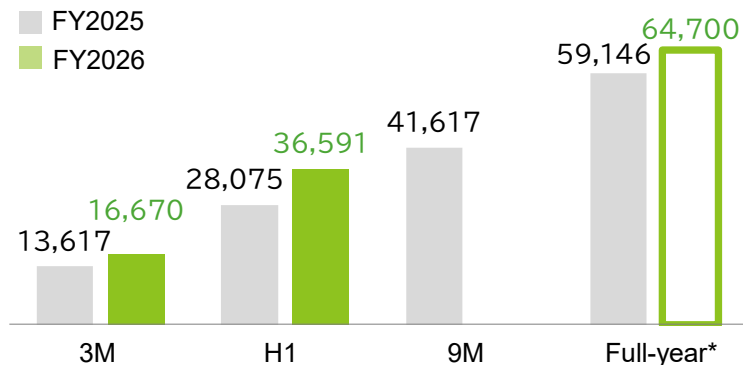
Meta 3D Printers



Machining Centers

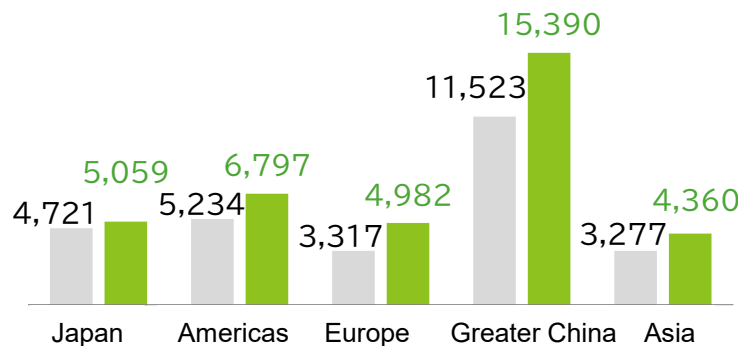


Net sales (¥ millions)

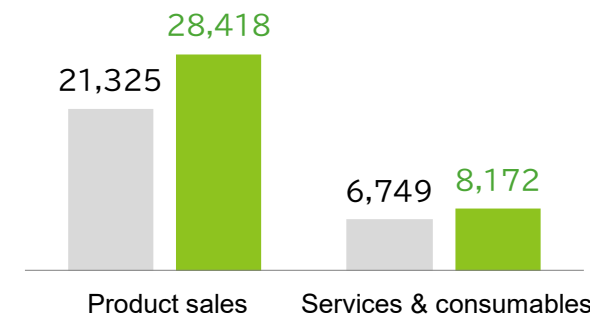


*FY2026 Full-year: Forecast announced in February 2026.

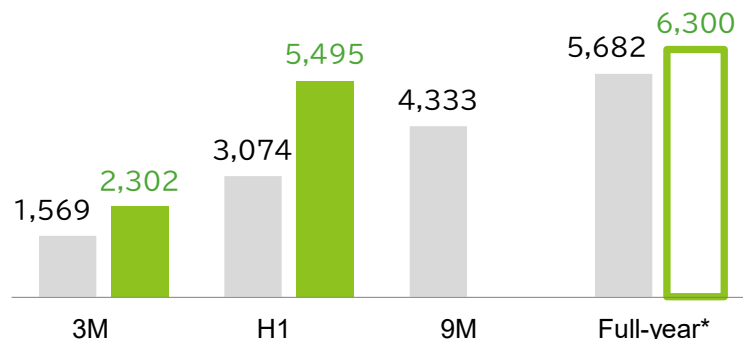
Regional sales (¥ millions)



Product sales and maintenance services/consumables (¥ millions)

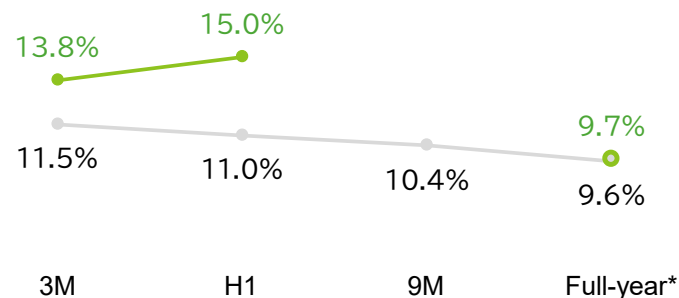


Segment profit (¥ millions)



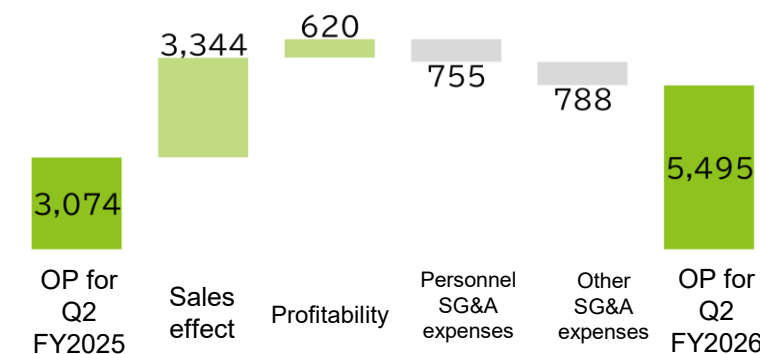
*FY2026 Full-year: Forecast announced in February 2026.

Segment profit margin



*FY2026 Full-year: Forecast announced in February 2026.

Factors for change in segment profit (¥ millions)



Financial Results by Segment - Industrial Machinery Segment

Business Highlights

Net sales

◆ Strong demand for data center optical connectors, particularly in Japan, Greater China, and the U.S., drove net sales growth despite continued weakness in the automotive demand.

Segment profit

◆ Increased despite higher R&D expenses, reflecting the positive impact of a shift toward high value-added products.

Core products

Horizontal injection molding machines



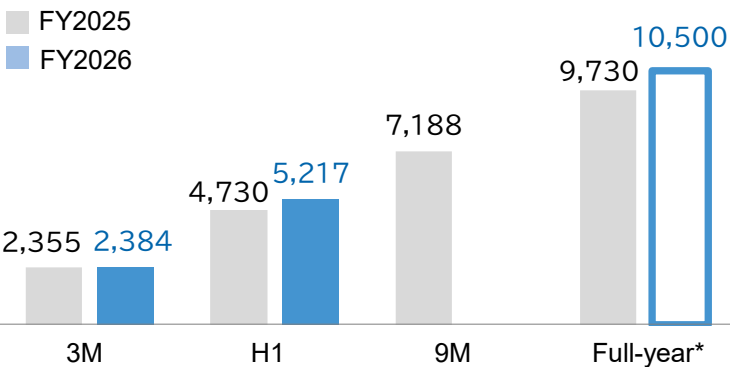
Vertical injection molding machines



Light metal alloy injection molding machines

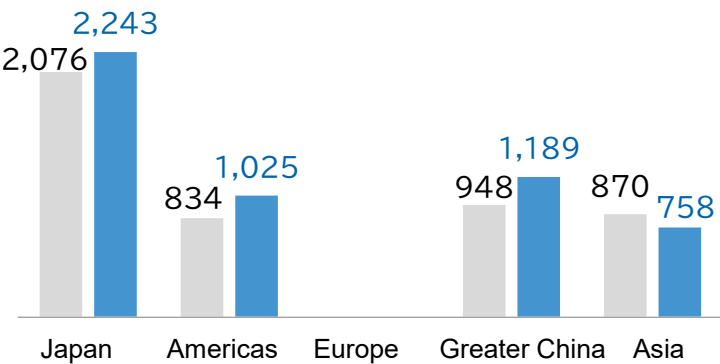


Net sales (¥ millions)

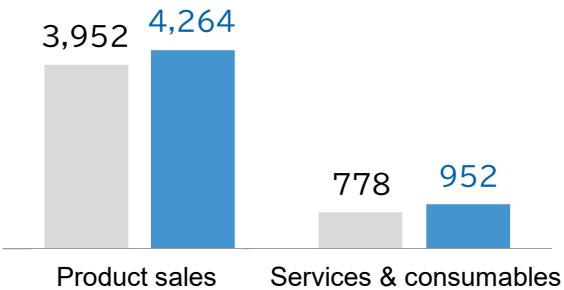


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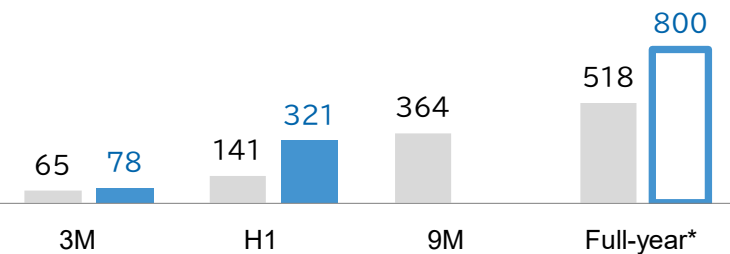
Regional sales (¥ millions)



Product sales and maintenance services/consumables (¥ millions)

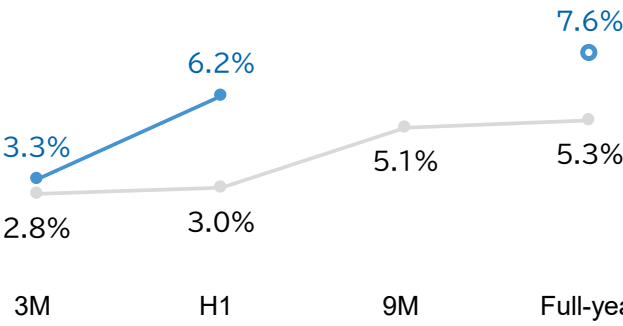


Segment profit (¥ millions)



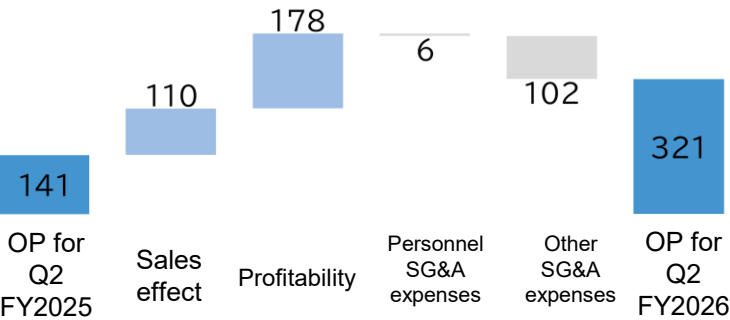
*FY2026 Full-year: Forecast announced in February 2026.

Segment profit margin



*FY2026 Full-year: Forecast announced in February 2026.

Factors for change in segment profit (¥ millions)



Financial Results by Segment - Food Machinery Segment

Business Highlights

Net sales

◆ Net sales decreased due to lower sales of aseptically-packaged cooked rice production systems and intensified competition, while demand for noodle-making machines remained solid.

Segment profit

◆ Segment profit decreased due to lower profitability reflecting the impact of high-margin projects recorded in the previous year and higher SG&A expenses.

Core products

Noodle making machines



Aseptically-packaged cooked rice production system

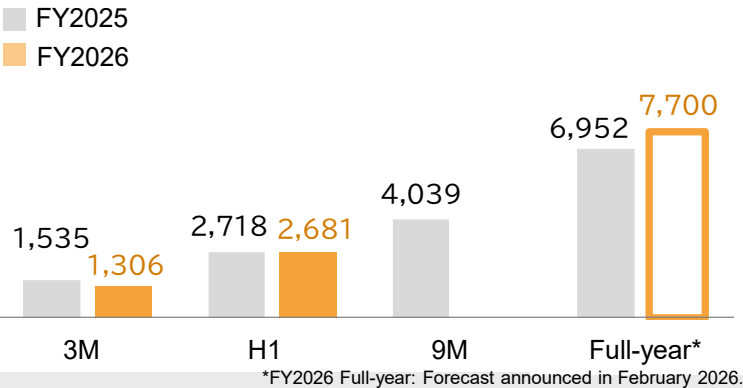


Other food processing machines

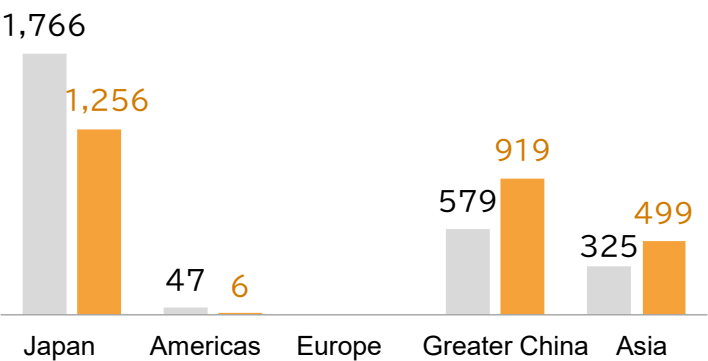


*Part of the production line

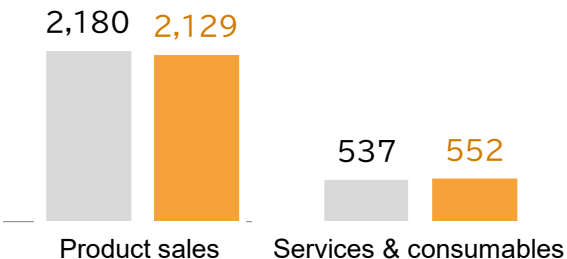
Net sales (¥ millions)



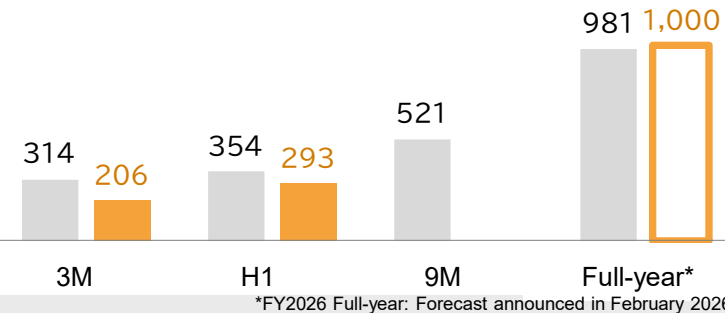
Regional sales (¥ millions)



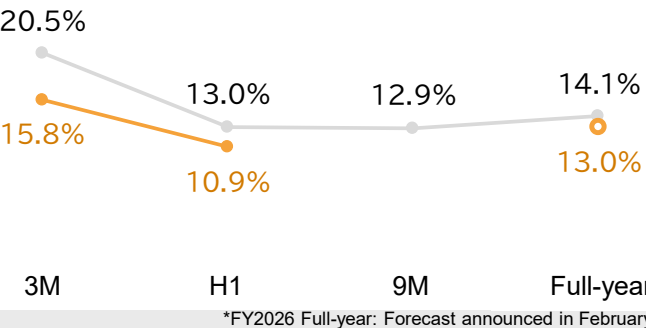
Product sales and maintenance services/consumables (¥ millions)



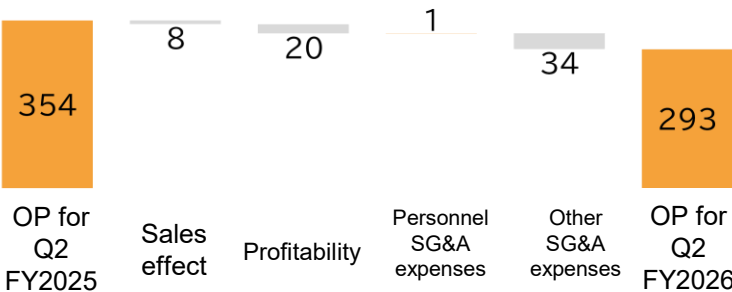
Segment profit (¥ millions)



Segment profit margin



Factors for change in segment profit (¥ millions)



Financial Results by Segment - Other Segments

Business Highlights

Precision Dies and
Mold Operations

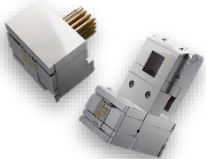
◆ Demand from the automotive industry, our key customer base, remained generally unchanged despite regional differences.

Elemental Technology
Operations

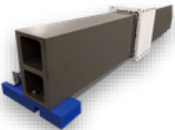
◆ Lower sales resulting from project delays in the LED Business led to decreases in net sales and segment profit, despite solid performance in ceramic products.

Core products

Contract Manufacturing
(Connectors, etc.)



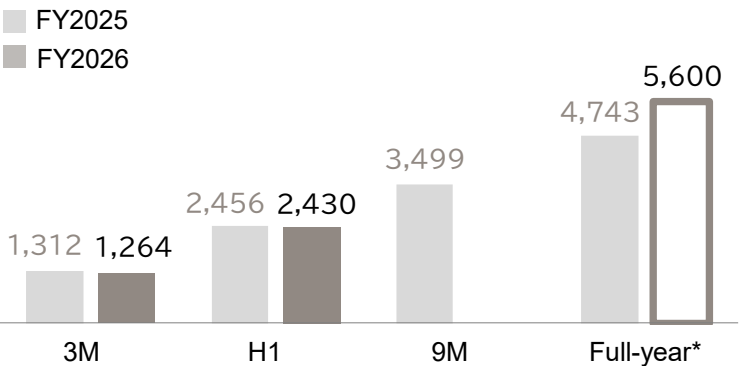
Ceramics



LED lighting



Net sales (¥ millions)

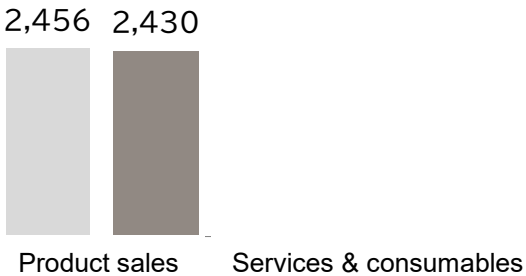


*FY2026 Full-year: Forecast announced in February 2026.

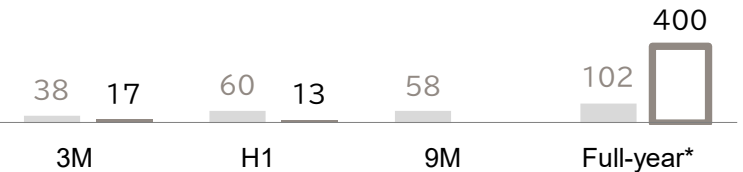
Regional sales (¥ millions)



Product sales and maintenance services/consumables (¥ millions)

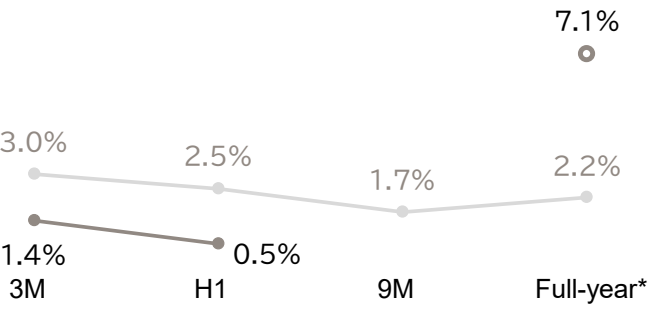


Segment profit (¥ millions)



*FY2026 Full-year: Forecast announced in February 2026.

Segment profit margin

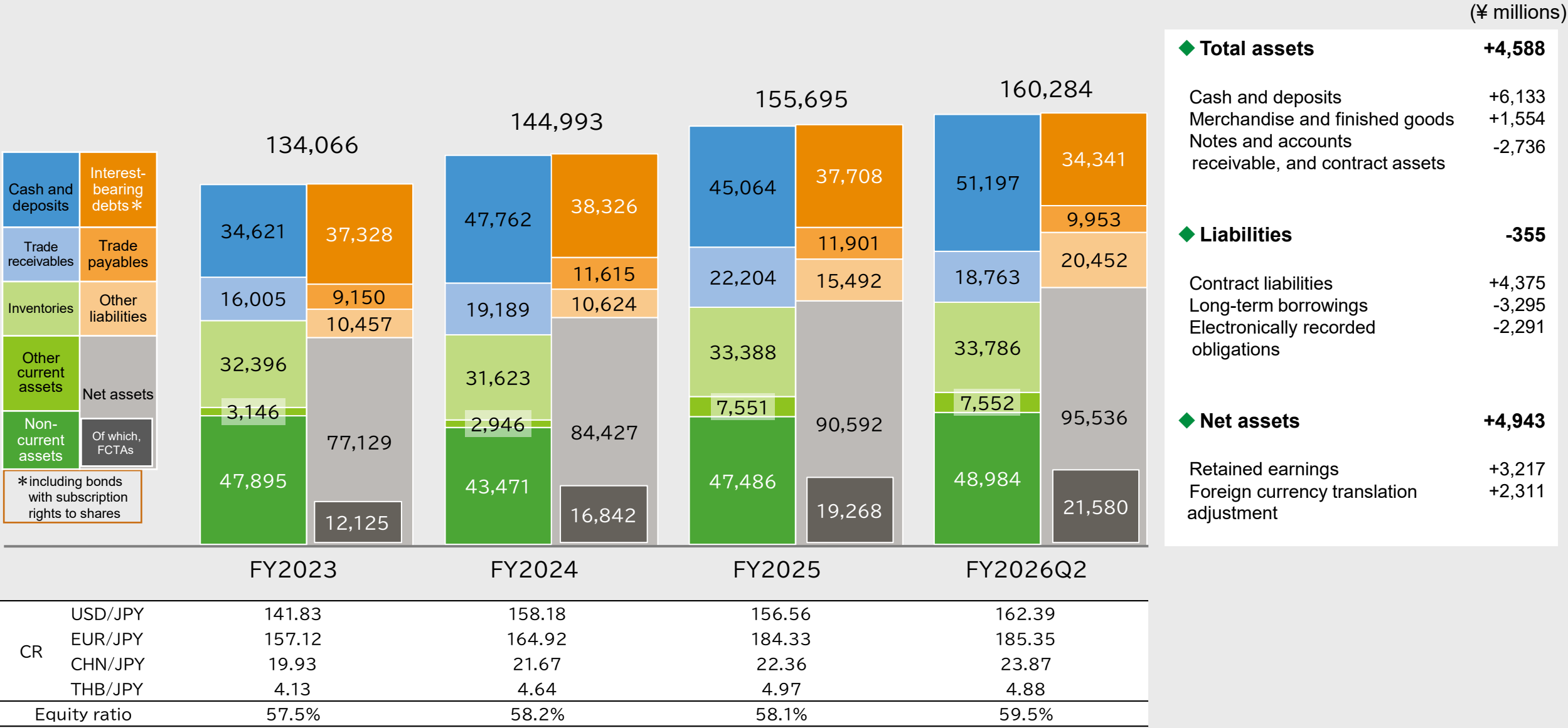


*FY2026 Full-year: Forecast announced in February 2026.

Factors for change in segment profit (¥ millions)



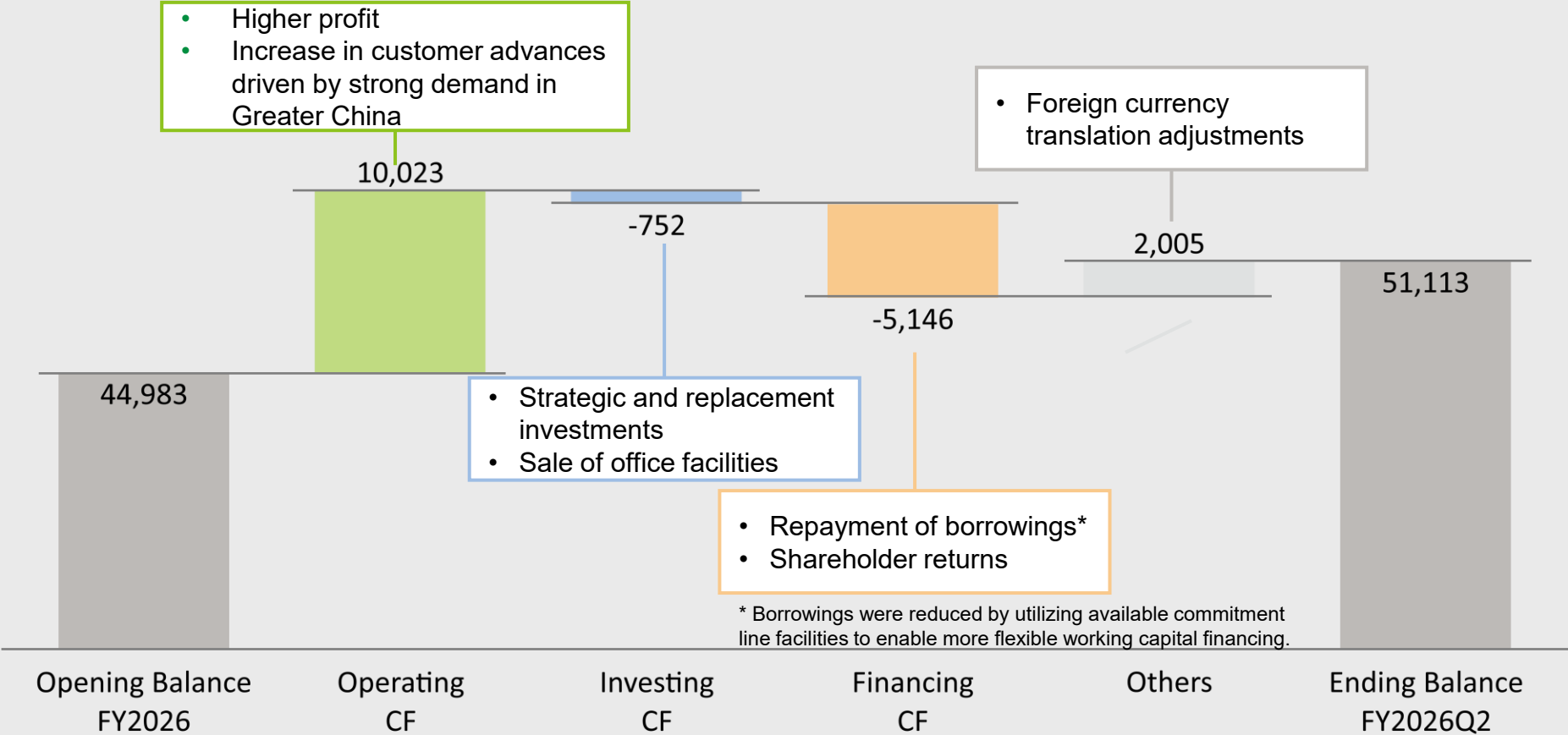
Balance Sheet



Cash Flow

(¥ millions)

	FY2023	FY2024	FY2025	FY2026Q2
Operating CF	-14	9,969	7,147	10,023
Investing CF	-2,492	-1,632	-3,955	-752
Financing CF	1,421	-1,041	-2,484	-5,146
Cash & Cash Equivalents (Ending Balance)	33,305	42,569	44,983	51,113

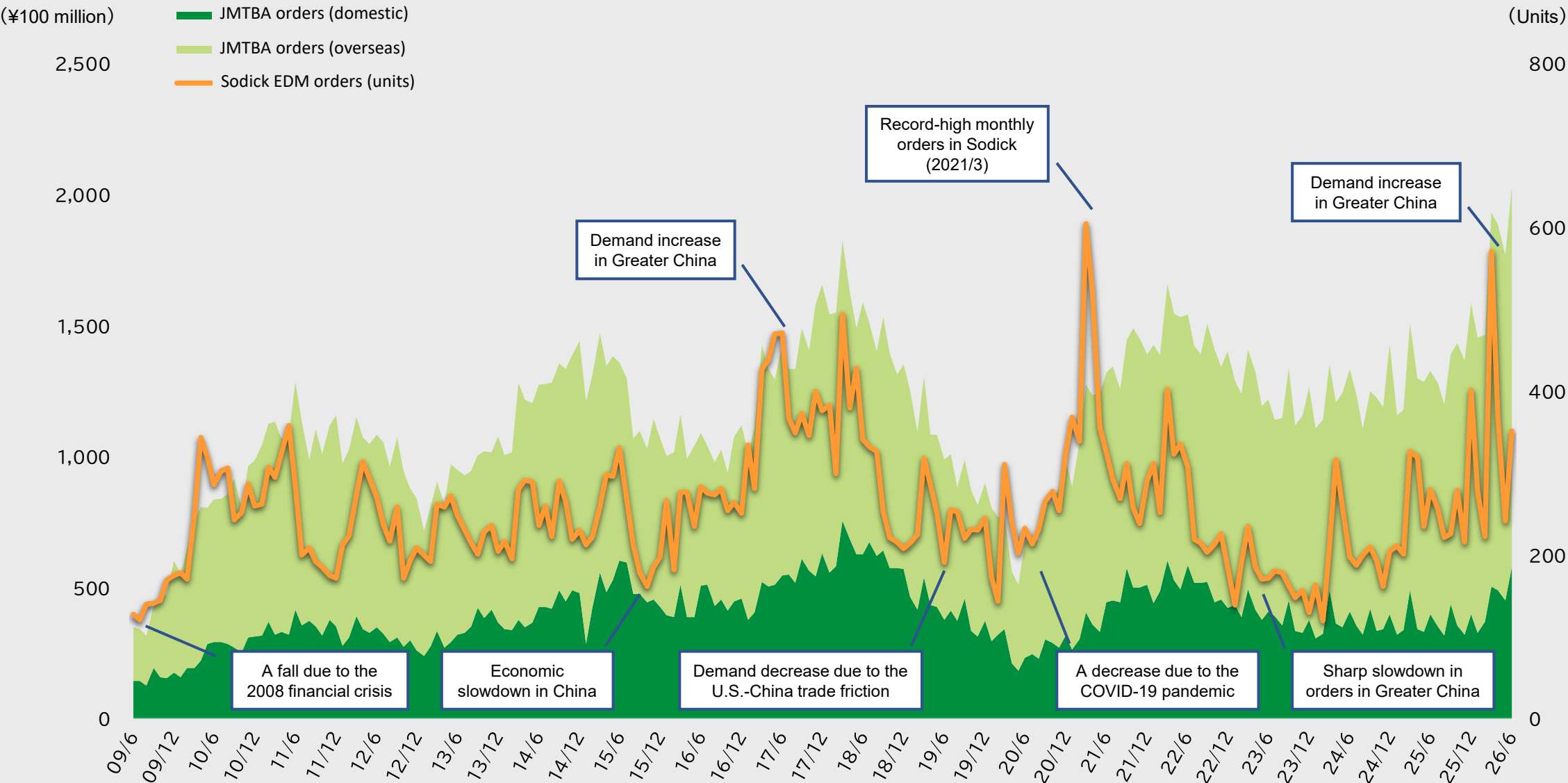


SECTION 02

FY2026 Outlook

02

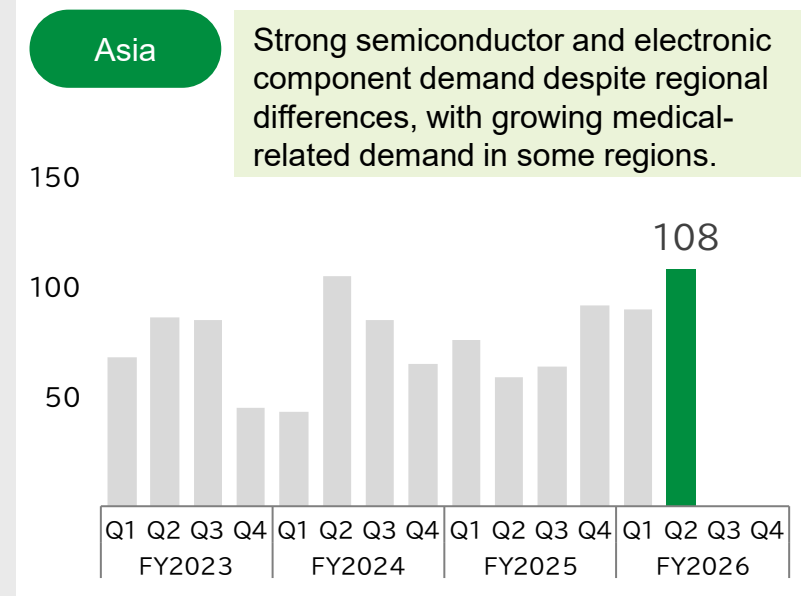
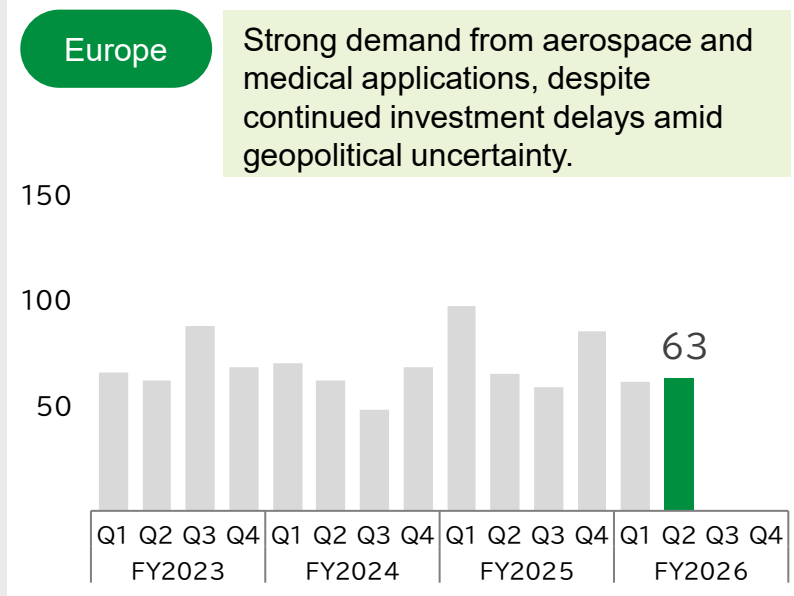
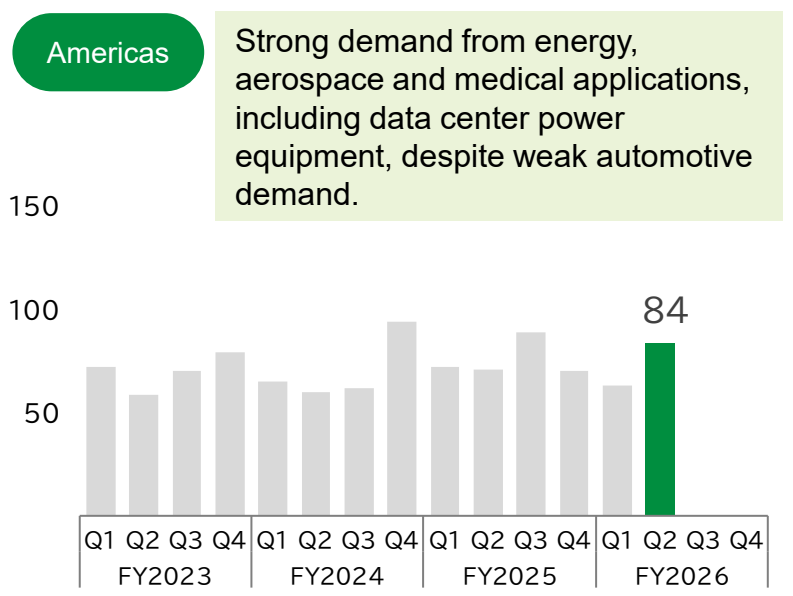
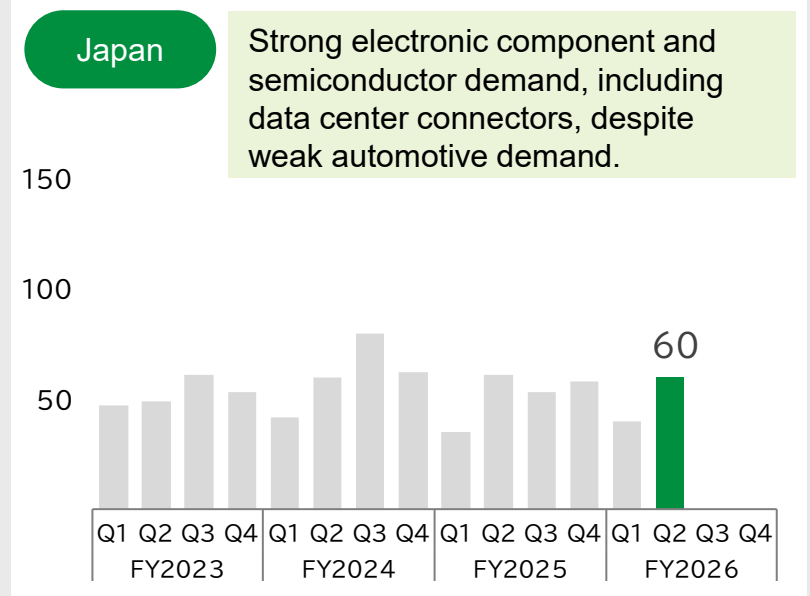
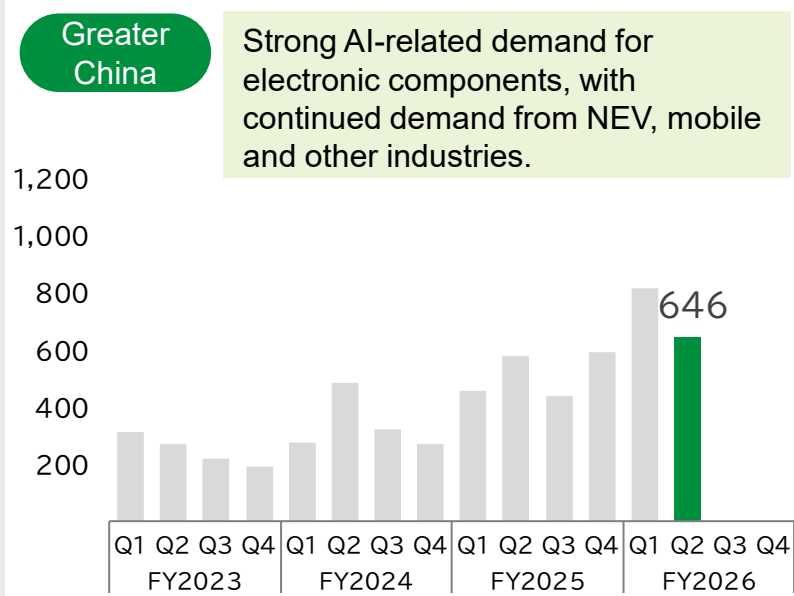
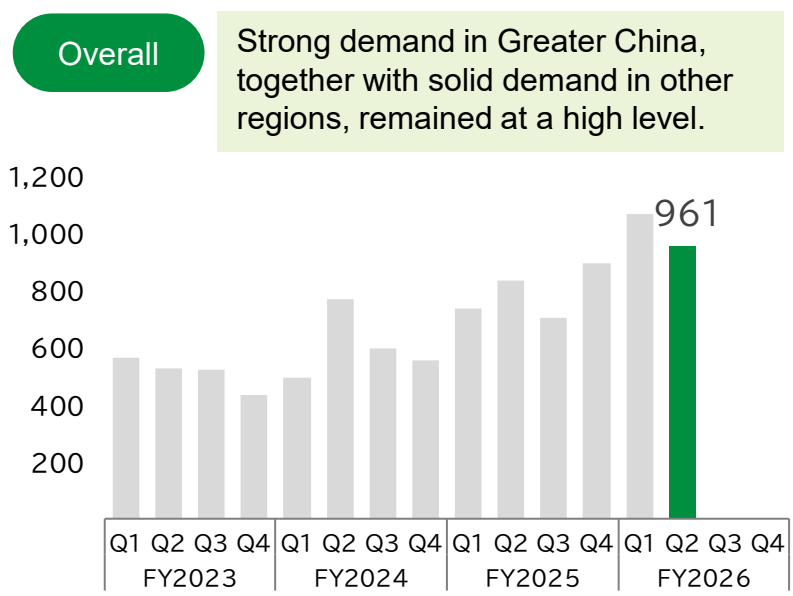
Trends in JMTBA Order Value and Sodick EDM (Electrical Discharge Machine) Unit Orders



Source: JMTBA (Japan Machine Tool Builders' Association)

Note: Regarding order volumes and shipment volumes, we have revised the aggregation method to improve management accuracy. Accordingly, past results for the period from FY2023 to FY2025 have also been recalculated and presented based on the same criteria.

Quarterly EDM Orders by Region



FY2026 Full-year Financial Results Forecast

(¥ millions)	FY2023 Full-year	FY2024 Full-year	FY2025 Full-year	FY2026		
				Initial Forecast (Feb. 13)	Revised Forecast (Aug. 7)	Compared to the initial forecast
Net sales	67,174	73,668	80,572	88,500	97,000	9.6%
Operating profit	-2,819	2,231	4,224	5,500	9,200	67.3%
OP margin	-4.2%	3.0%	5.2%	6.2%	9.5%	3.3pp
Ordinary profit	-1,257	3,627	5,231	6,000	9,900	65.0%
Net profit	-4,604	4,115	4,514	5,100	7,400	45.1%
AR	140.67	151.69	149.61	155.00	156.00	1.00 down
CR	141.83	158.18	156.56	155.00	156.00	1.00 down

- ◆ **Net sales**
Raised full-year forecast reflecting stronger-than-expected EDM sales, particularly in Greater China.
- ◆ **Operating profit**
Significantly raised full-year forecast on higher sales and improved factory utilization driven by increased production volumes.
- ◆ **Ordinary profit / Net profit**
Significantly raised full-year forecast reflecting higher Operating profit and revised foreign exchange assumptions.

FY2026 Full-year Financial Results Forecast (by Segment)

(¥ millions)		FY2023 Full-year	FY2024 Full-year	FY2025 Full-year	FY2026		
					Initial Forecast (Feb. 13)	Revised Forecast (Aug. 7)	Compared to the initial forecast
Consolidated	Net sales	67,174	73,668	80,572	88,500	97,000	9.6%
	Total segment profit	402	4,892	7,285	8,500	12,600	48.2%
	Adjustments	-3,221	-2,660	-3,060	-3,000	-3,400	-
	Operating profit	-2,819	2,231	4,224	5,500	9,200	67.3%
	OP margin	-4.2%	3.0%	5.2%	6.2%	9.5%	3.3pp
Machine tool segment	Net sales	47,013	51,665	59,146	64,700	72,400	11.9%
	Segment profit	755	3,461	5,682	6,300	10,900	73.0%
	Segment profit margin	1.6%	6.7%	9.6%	9.7%	15.1%	5.3pp
Industrial machinery segment	Net sales	8,630	9,560	9,730	10,500	11,500	9.5%
	Segment profit	-478	823	518	800	800	0.0%
	Segment profit margin	-5.5%	8.6%	5.3%	7.6%	7.0%	-0.7pp
Food machinery segment	Net sales	6,902	7,695	6,952	7,700	7,900	2.6%
	Segment profit	876	969	981	1,000	800	-20.0%
	Segment profit margin	12.7%	12.6%	14.1%	13.0%	10.1%	-2.9pp
Other segmen	Net sales	4,628	4,747	4,743	5,600	5,200	-7.1%
	Segment profit	-750	-363	102	400	100	-75.0%
	Segment profit margin	-16.2%	-7.6%	2.2%	7.1%	1.9%	-5.2pp

◆ Consolidated

Machine tool segment significantly exceeded initial assumptions, leading to upward revisions of both net sales and profit forecasts.

◆ Machine tools

EDM sales, particularly in Greater China, significantly exceeded initial assumptions, leading to upward revisions of both net sales and profit forecasts.

◆ Industrial machinery

Net sales forecast revised upward on strong demand for data center connectors, while profit forecast remained unchanged.

◆ Food machinery

Net sales forecast revised upward on higher sales of noodle-making machines, while profit forecast was revised downward.

SECTION 03

Initiatives to Enhance Corporate Value

03

(Previously Disclosed) Positioning of the Medium-Term Management Plan



	FY2018	FY2023	FY2024	FY2025	FY2026 Forecast	FY2029 Target
Net Sales(¥100 million)	827	671	736	805	970	1,000
Operating Profit(¥100 million)	98	-28	22	42	92	100
OP Margin(%)	12.0	-4.2	3.0	5.2	9.5	10.0
Number of EDM Sales(unit)	4,031	2,259	2,412	2,720	-	-
USD/JPY	110	140	151	149	156	155

(Previously Disclosed) Management Policy and Key Objectives

Management Policy			Key Objectives
1	Business Strategies	- Solving customer challenges in growth markets through ultra-precision and micromachining - Enhancing productivity solutions (labor-saving & automation) - Product portfolio selection and focus - Strengthening global competitiveness	Achieving sustainable growth by building a competitive advantage through solving customer challenges
2	Strengthening the Business Administration	- Improving productivity and profitability - Rebuilding the global structure - Creating innovation and leveraging external expertise - Developing a human capital strategy for the next 50 years - Advancing digital transformation (DX) - Promoting sustainability	Reigniting growth for the next 50 years by redesigning the management platform
3	Financial Strategies	- Managing capital costs and share price awareness - Executing growth investments - Recycling capital and optimizing allocation - Enhancing shareholder returns - Strengthening engagement with capital markets	Maximizing corporate value by reigniting growth through improved capital efficiency and growth investment

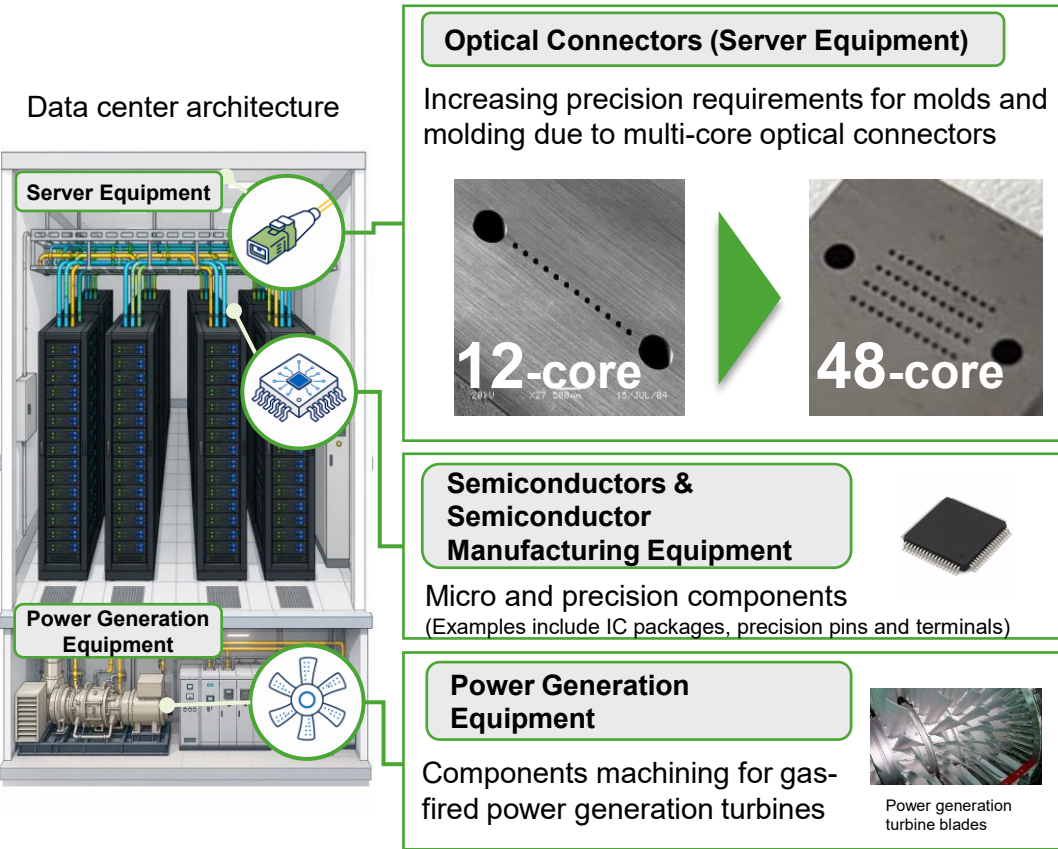
Key Financial Targets

	FY2025 Actual	FY2026 Forecast (Announced in Aug.)	FY2029 Target	FY2025 ➡FY2029
Net sales	¥80.5 billion	¥97.0 billion	¥100 billion	+5.5%/per year
Primary Financial Target Operating profit	¥4.2 billion	¥9.2 billion	¥10 billion	+24.0%/per year
OP margin	5.2%	9.5%	10.0%	+4.8 _{pp}
Targets for Early Achieve- ment PBR (Price-to-Book Ratio)	0.5 _x	—	1.0 _x	+0.5
ROE (Return on Equity)	5.2%	8.0%	8.0%	+2.8 _{pp}
EPS (Earnings per Share)	¥89	¥148	¥130	+¥41
USD/JPY	¥149.61	¥156.00	¥155.00	

AI & Data Center Markets (Machine Tools / Industrial Machinery)

Market Needs

- Explosive growth of AI & generative AI adoption
- Rising data center infrastructure demand
- Need to accommodate rapidly growing data traffic



Competitive Advantages

- **Industry-leading ultra-precision**
- Strong position in high-end markets
- Nanometer-level pitch accuracy
- Capability in difficult-to-machine materials



Expansion of Business Opportunities

- Data centers consist of not only servers but also diverse peripherals and infrastructure
- Broad application of our products across these areas

Prepared Foods, Confectionery & Bakery (Food Machinery)

Market Needs

- Expansion of the prepared foods and ready-to-eat markets driven by the increase in dual-income and single-person households
- Advancement of food production for frozen, retort, and ready-to-eat products
- Increasing demand for flexible equipment driven by a shift to high-mix, low-volume production

Competitive Advantages

- Leveraging accumulated expertise in noodles and rice-based foods to expand into new markets
- Differentiation through vacuum cooling technology

Expansion of Business Opportunities

- Growing demand from convenience stores, food service operators, and food manufacturers
- Expanding from domestic to overseas markets



Machine Tools

Strategic Theme

Shift to a solution model centered on high-precision machining, integrating processes, operations, and the environment

	FY2025 Actual	FY2026 Forecast (Announced in Aug.)	FY2029 Target
Net sales	¥59.1 billion	¥72.4 billion	¥71.0 billion
Segment profit	¥5.6 billion	¥10.9 billion	¥10.2 billion
Segment profit margin	10%	15%	14%

Basic Policy

Deepening technologies such as high-precision & high-repeatability

- Advancement of high-precision and high-repeatability technologies to reduce dependency on operator skills
- Expansion into high-precision domains

Advancing solution development for process-wide optimization

- Enhancement of solution-based machining processes
- Application- and industry-specific solutions

Strengthening after-sales business

- Support centers for remote support and improved customer satisfaction and productivity
- Advancement of sustainability and service capabilities

Main Initiatives

- Expansion in optical communication and semiconductor applications
- Development of next-generation products addressing miniaturization and higher precision requirements



Ultra-precision EDMs for optical connectors used in AI and data center applications

- Expansion solutions to address growing automation needs
- Expansion of integrated automation solutions combining machining, handling and measurement



Integrated automation solution optimizing the entire process from electrode handling to EDM

- Expanded production of pipe electrodes for EDM hole-drilling machines
- Promotion of maintenance packages
- Promoting sales of key consumables and service products



Industrial Machinery

Strategic Theme

Shift to a high-profitability structure through focus on high-precision niches and solution expansion

	FY2025 Actual	FY2026 Forecast (Announced in Aug.)	FY2029 Target
Net sales	¥9.7 billion	¥11.5 billion	¥13.0 billion
Segment profit	¥0.5 billion	¥0.8 billion	¥1.3 billion
Segment profit margin	5%	7%	10%

Basic Policy

Competitive advantage in high-precision fields

- Competitive advantage in the MT ferrule market
- Capture of high-value-added demand through compact, high-precision machines

Focus on niche-top areas

- Concentration of management resources on ICT, automotive, medical, light metals, and recycling
- Acceleration of expansion into high-value-added areas

Expansion of solutions and services

- Enhanced customer support
- Value-added offerings through turnkey solutions

Main Initiatives

- Capture demand for optical connectors applications
- Strengthen production capacity to meet growing demand



Precision injection molding machine for optical connector manufacturing

- Develop markets for high value-added products, including light metal molding machines
- Focus resources on high value-added opportunities



Injection molding machine for magnesium alloy applications

- Establish support center capabilities
- Enhance customer support through molding assistance and maintenance services



Supporting customers in addressing labor and skilled worker shortages

Food Machinery

Strategic Theme

Establish a growth foundation through new market development and global expansion

	FY2025 Actual	FY2026 Forecast (Announced in Aug.)	FY2029 Target
Net sales	¥6.9 billion	¥7.9 billion	¥10.0 billion
Segment profit	¥0.9 billion	¥0.8 billion	¥1.3 billion
Segment profit margin	14%	10%	13%

Basic Policy

Strengthening competitiveness in existing markets

- Competitiveness enhancement through product renewal
- Profitability improvement through cost reduction

Expansion into new markets and high-value-added areas

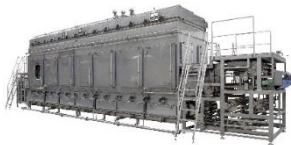
- Expansion into confectionery, bakery, and prepared foods markets
- Enhanced solution capabilities through collaboration

Global expansion and strengthening of the business foundation

- Expansion and sales growth in overseas markets
- Rebuilding the sales structure

Main Initiatives

- Capture demand in prepared foods and food service markets
- Improve profitability through cost reduction



Aseptically-packaged cooked rice production system

- Expand vacuum cooling system applications and acquire new customers
- Strengthen proposal capabilities through partnerships



Continuous vacuum cooling equipment



Cooling system for care food production

- Expand sales channels through overseas exhibitions
- Strengthen sales activities to secure overseas projects



New showroom at Kaga Factory

Others

Strategic Theme

Accelerate growth through the creation of high-value-added products and expansion into new markets

	FY2025 Actual	FY2026 Forecast (Announced in Aug.)	FY2029 Target
Net sales	¥4.7 billion	¥5.2 billion	¥6.0 billion
Segment profit	¥0.1 billion	¥0.1 billion	¥0.5 billion
Segment profit margin	2%	2%	8%

Basic Policy

High-value-added product creation

- Development and deployment of components using metal 3D printers

Solution business strengthening

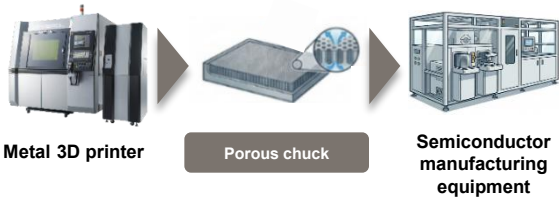
- Expansion of automated equipment and system sales
- Transition to a solution-oriented business model

New revenue streams and business area expansion

- Creation of new revenue streams
- Strengthening external sales and expansion of the customer base

Main Initiatives

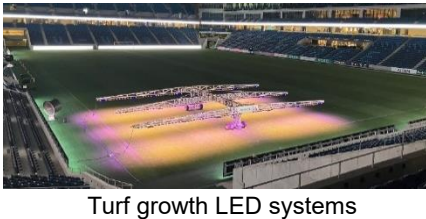
- Develop products for the semiconductor and energy markets
- Expand high value-added components using metal 3D printing technology



- Strengthen production capacity for increased EXC100L output
- Expand sales of automation equipment and system solutions

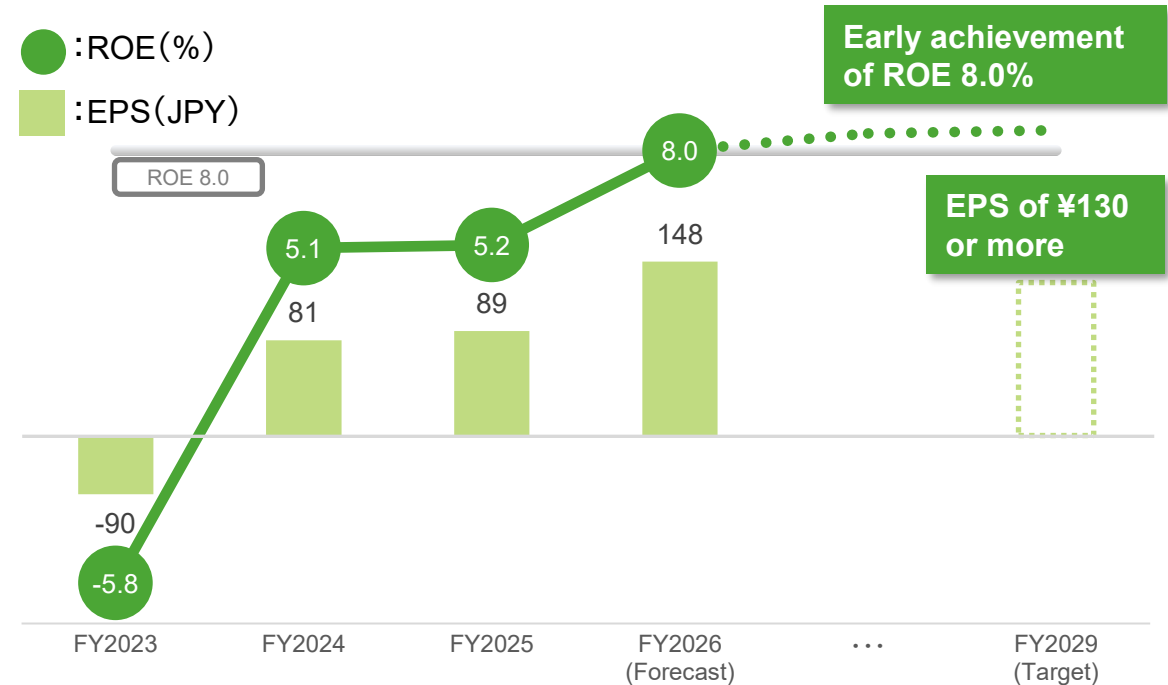


- Promote sales of turf growth LED systems and floodlights
- Expand the customer base through stronger external sales activities



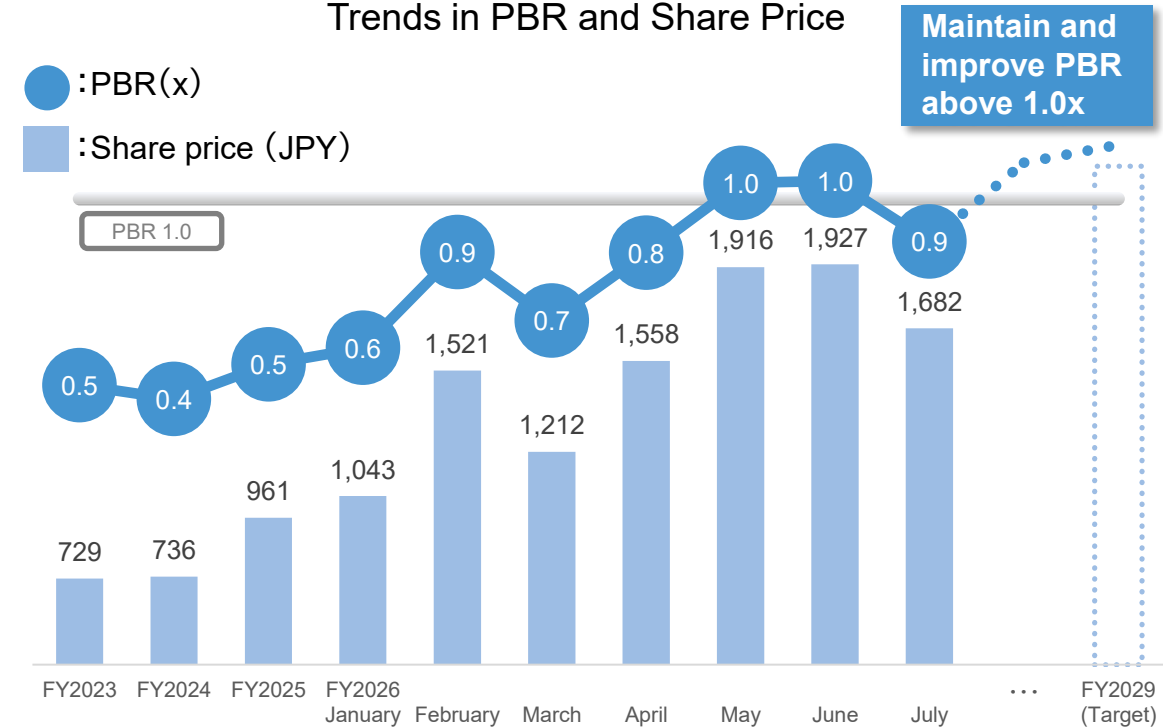
Action to Implement Management that is Conscious of Cost of Capital and Share Price

Trends in ROE and EPS



ROE: Net income / Average equity (beginning and end of period)

Trends in PBR and Share Price



PBR (up to FY2025): Share price at fiscal year-end / Book value per share at fiscal year-end
(from FY2026): Month-end share price / Book value per share at end of previous fiscal year

Improvement of
profitability

Improvement of
capital efficiency

Optimization of
financial base

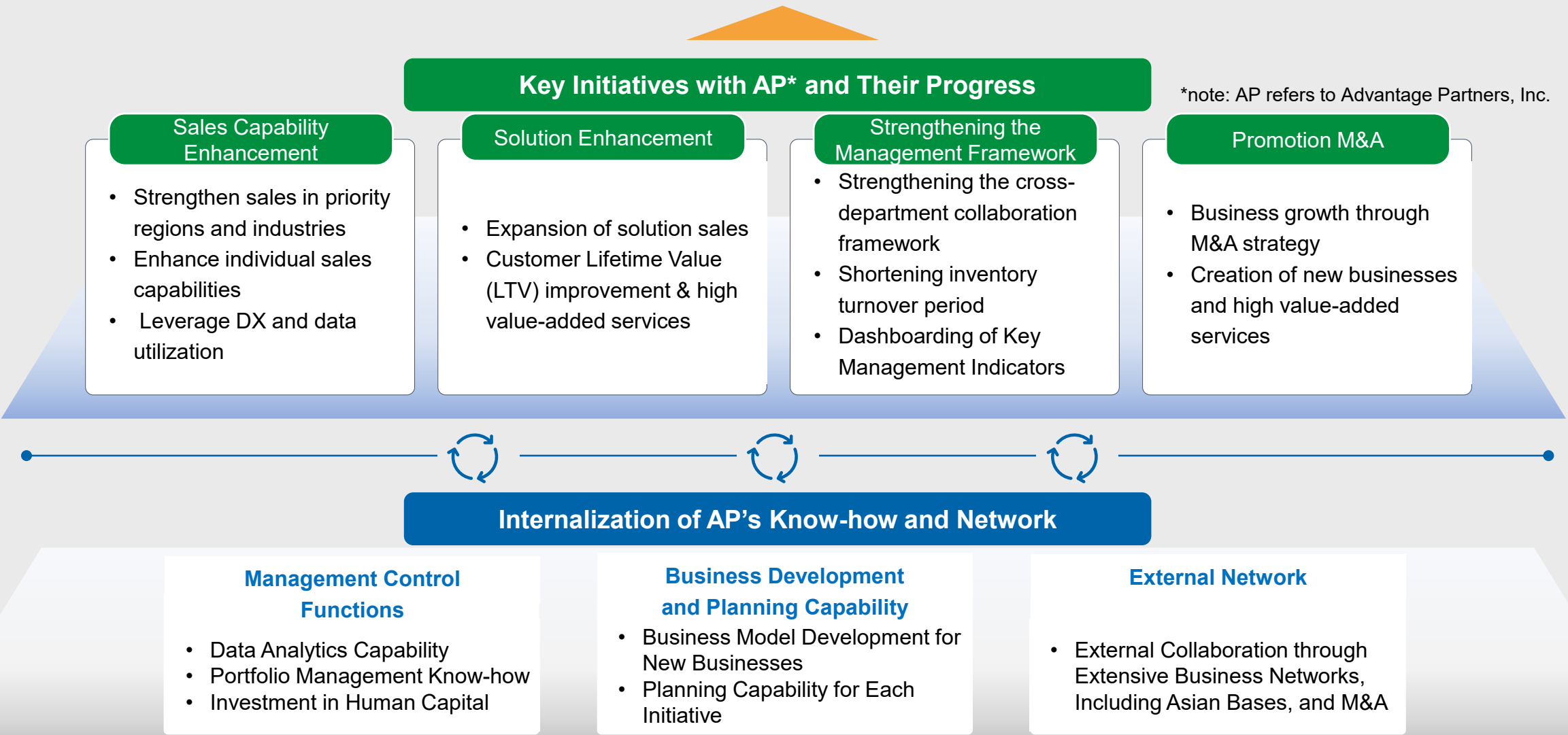
Strengthen
shareholder
returns

Promotion of
IR/SR activities

Promotion of
sustainability

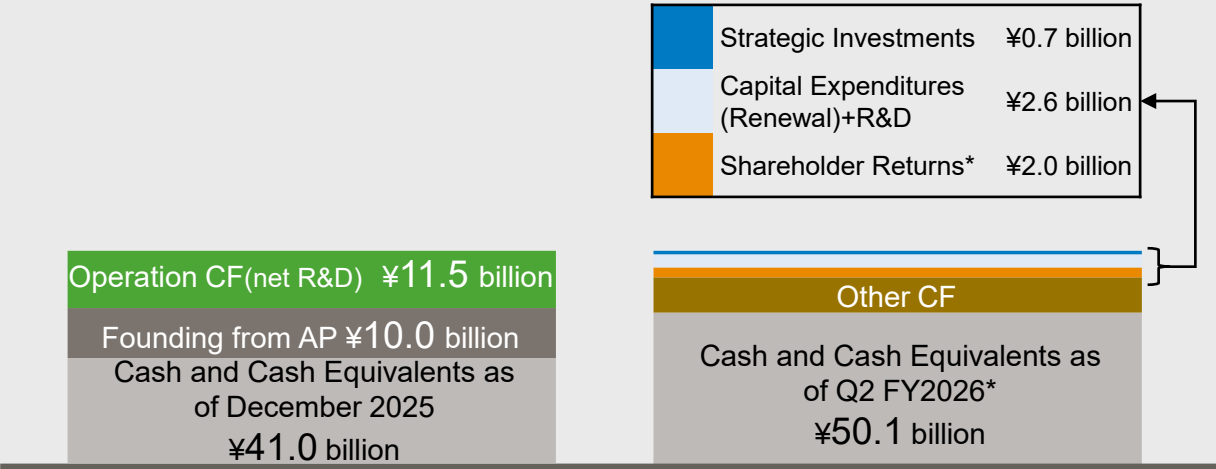
Strengthen
corporate
governance

Business Model Transformation through “Global Expansion,” “Solution-Based Offerings,” and “High Value-Added Enhancement”



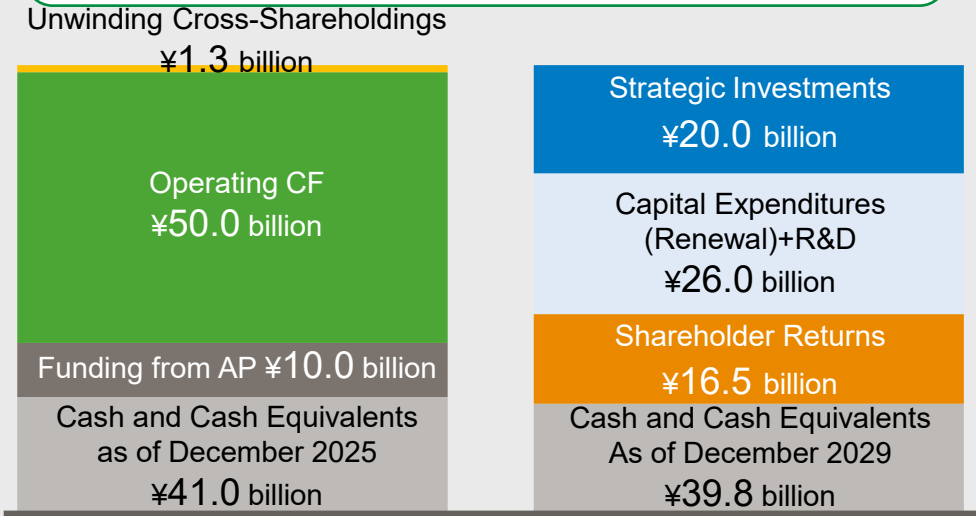
Capital Allocation

FY2026Q2 Actual



* Reflects the dividend amount for Q2 FY2026

FY2026-2029 4-Year Forecast



Progress

Strategic Investments	Global Growth	¥3.0 billion
	M&A	¥10.0 billion
	Others	¥7.0 billion
Capital Expenditures (Renewal)+R&D		¥26.0 billion

Initiatives in FY2026

• Enhancement of the Suzhou Tech Center
• Relocation of the AltForm S.r.l. factory (Italy)
• Establishment of a California Tech Center at Sodick, Inc. (U.S.) and Pune Tech Center in India
• Evaluation of multiple projects currently under consideration
• DX investments and expansion of facilities at Kaga Factory
【Progress to Date】
• R&D: Development of new models
• Capital Expenditures: Ongoing replacement and renewal investments

(Previously Disclosed) Shareholder Returns

Through FY2025

DOE 2.0% or more

Total shareholder return ratio 40% or more

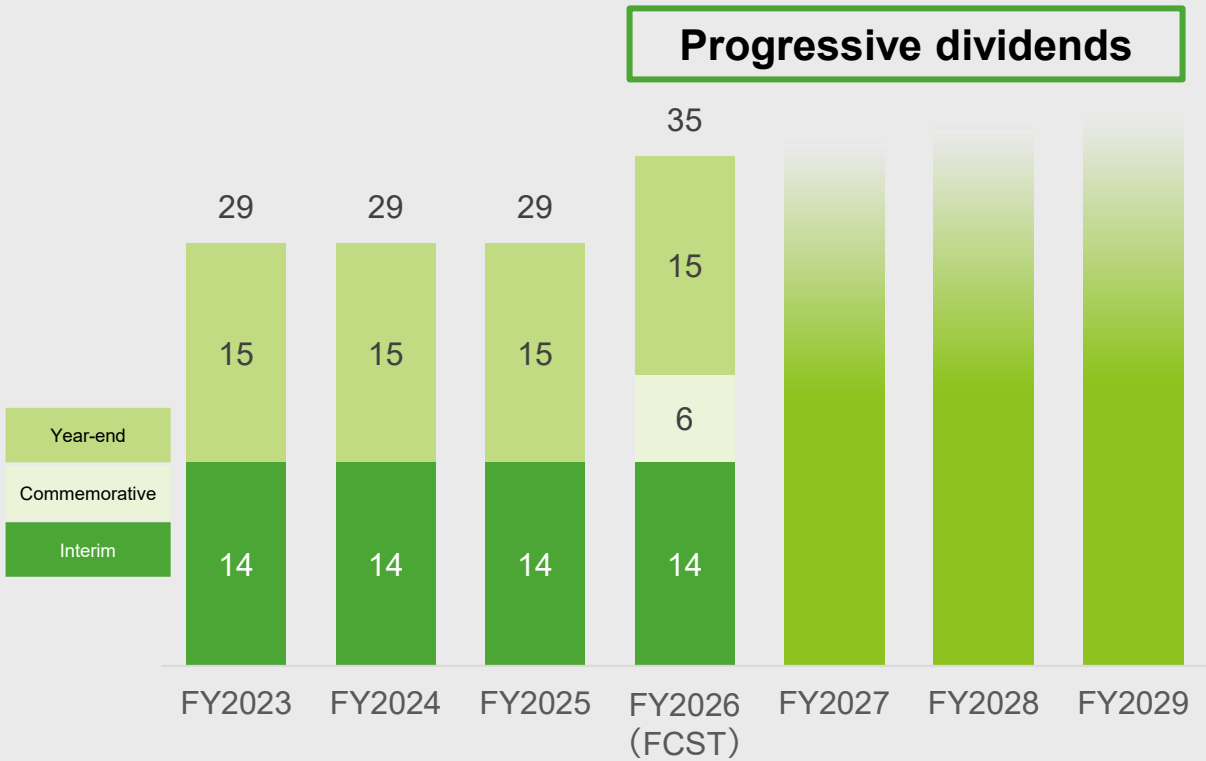


From FY2026 onward

Progressive dividends(including commemorative dividends)

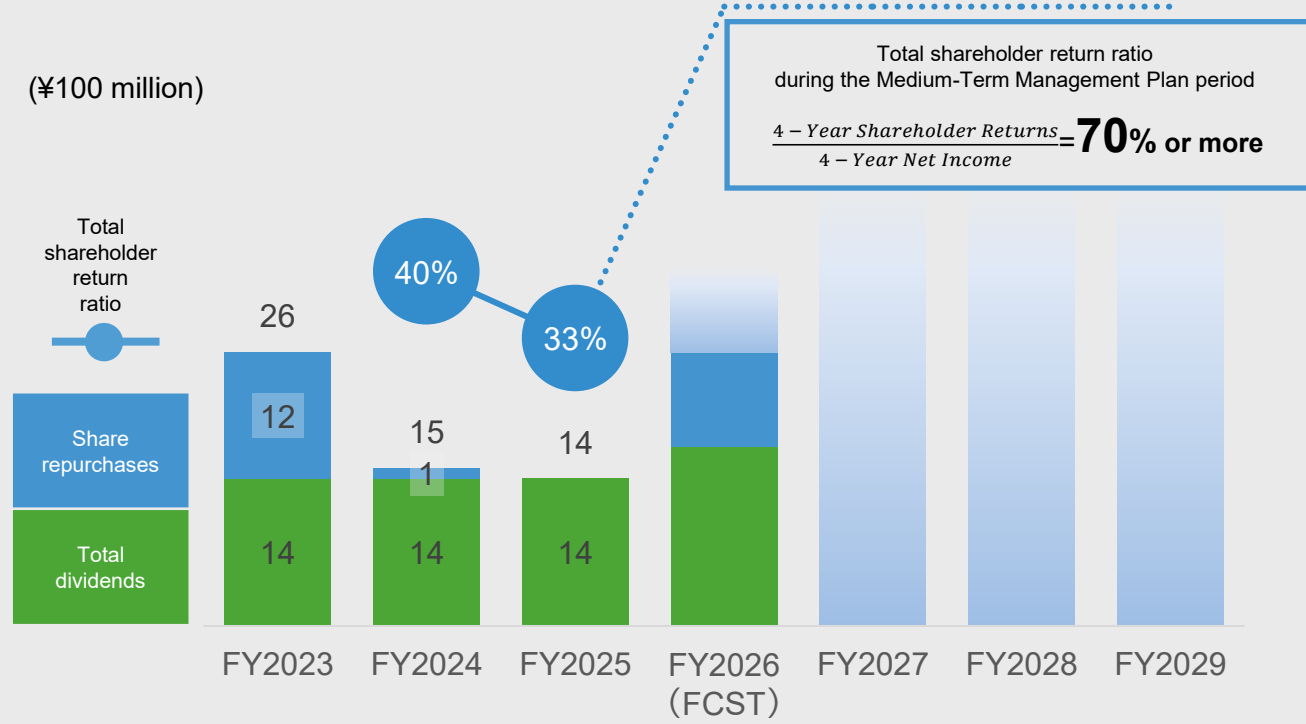
Total shareholder return ratio 70% or more
in the Medium-Term Management Plan period(FY2026-FY2029)
Basic Policy 40% or more

Dividends per share(¥)



*Note: FY2026 commemorative dividend to be incorporated into the base dividend from FY2027.

Shareholder returns trend



(Previously Disclosed) Sustainability Initiatives

Materiality	KPIs	Target	Result
Contributing to evolving manufacturing Contribute to building of a foundation for economic development through more sophisticated manufacturing 	● Percentage of environmentally friendly products in total machine tool sales	● 75% by 2026	● 68.5% in 2025
Addressing environmental management Use renewable energy and reduce CO2 emissions to achieve carbon neutrality    	● Greenhouse gas emissions ● Improving energy consumption rate index	● 46% reduction by 2030 ● Carbon neutrality by 2050	● Down 23% in 2025
Promoting diversification of human resources Further promote a corporate culture in which diverse employees can work comfortably with a sense of satisfaction   	● Increasing percentage of women in management positions ● Increasing percentage of male employees taking parental leave	● 5% by 2026 ● 100% by 2027	● 5% in 2025 ● 68.2% in 2025
Strengthening governance Strengthen both offensive and defensive governance to support management as the Company grows 	● No numerical targets set. Aim to resolve issues from perspectives including evaluation of the Board of Directors' effectiveness, internal controls, risk management, and compliance.		

Non-financial Initiatives ~Strengthening Corporate Governance~

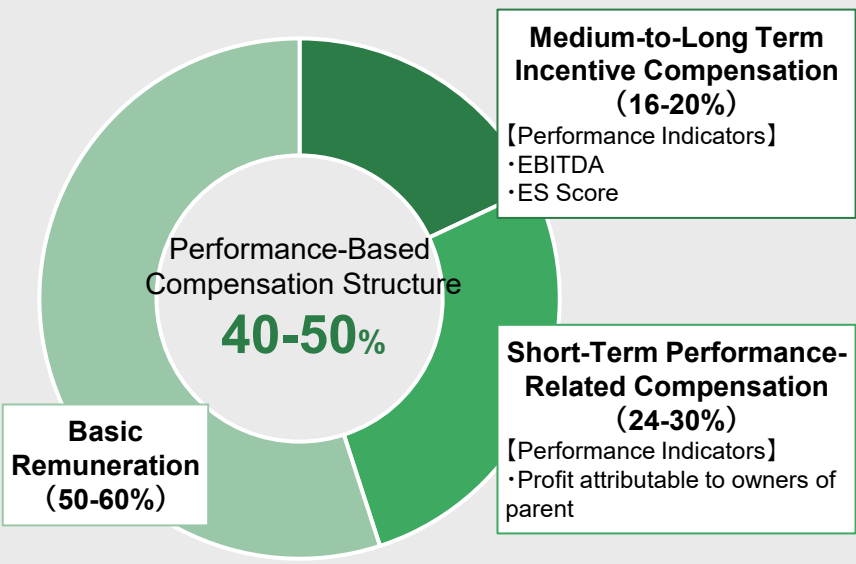
History of governance enhancement Initiatives

2012	● Introduction of executive officer system
2014	● Election of one External Director
2015	● Addition of one External Director (total of two persons) ● Establishment of Advisory Committee on Personnel and Committee on Compensation
2016	● Addition of one External Director (total of three persons)
2018	● Addition of one External Director (total of four persons)
2019	● Election of a female Director
2020	● Review of number of members in Advisory Committee on Personnel and Committee on Compensation (two Internal Directors and three External Directors)
2021	● Election of a female Audit & Supervisory Board Member
2024	● Change of Chairperson of Advisory Committee on Personnel and Committee on Compensation from President and Representative Director to External Director ● Addition of one External Director (total of five persons) ● Addition of one female Audit & Supervisory Board Member (total of two persons)
2025	● Shift to a company with an Audit & Supervisory Committee ● Partial delegation of authority to the Management Committee regarding matters to be discussed by the Board of Directors ● Review of the directors' remuneration system
2026	● Strengthen the Board of Directors Secretariat ● Improve efficiency through the implementation of a new Board meeting management system

Composition of the Board of Directors and Committees

	External 	Internal 	External directors	Female directors
Board of Directors		Chairperson 	58.3%	25.0%
Audit & Supervisory Committee		Chairperson 	75.0%	50.0%
Advisory Committee on Personnel Committee on Compensation	Chairperson 		60.0%	—

Remuneration for internal directors



Non-financial Initiatives ~Promotion of IR and SR Activities~

IR and SR activities schedule in 2026

(●:Actual ○:Plan)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Financial results		●			●			○			○	
Financial results briefing		●						○				
Medium-term management plan briefing						●						
Publication of the integrated report							●					
Investor and shareholder meetings		●	●		●	●		○	○		○	○

Dialogue with shareholders and investors (FY2025)

Activities	Number of events	Primary participants
General meeting of shareholders	1	All directors
Financial results briefing	2	CEO, Director
Business briefing	1	CEO, Director, and Executive Officer
Investor meetings	126	CEO, Director, Executive Officer, and IR Department
Shareholder meetings	8	Director and Executive Officer

Main themes of investor dialogue

- Background to establishing a commitment-based medium-term management plan
- Demand trends, primarily in Greater China
- Sustainability of demand for optical connectors used in data centers
- Measures and progress toward improving ROE
- Business improvement progress through the business alliance with AP

01	Quarterly Financial Results
02	Quarterly Financial Results by Segment
03	Order / Shipment Data
04	Overseas Sales / Foreign Exchange Rates
05	Business Segment Overview
06	Participation in Major Trade Shows
07	Introduction to Our Corporate Website
08	Partial Changes to Reportable Segments

1. Quarterly Financial Results

(¥ millions)	FY2025									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
Net Sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%	80,572	9.4%
Gross profit	6,607	46.3%	6,734	10.2%	6,649	11.2%	8,216	10.1%	28,207	17.2%
GP margin	35.1%	6.2pp	35.2%	1.2pp	36.2%	1.9pp	33.9%	1.0pp	35.0%	2.3pp
SG&A expenses	5,325	0.5%	5,866	8.9%	5,780	13.7%	7,010	15.5%	23,982	9.8%
Operating profit	1,281	-	868	20.1%	868	-3.0%	1,206	-13.4%	4,224	89.4%
OP margin	6.8%	-	4.5%	0.5pp	4.7%	-0.4pp	5.0%	-1.1pp	5.2%	2.2pp
Ordinary profit	1,090	-	447	-73.5%	1,382	-	2,310	-2.8%	5,231	44.2%
Net profit	946	-	142	-89.0%	1,081	-	2,344	-36.9%	4,514	9.7%
PBR	0.5x	0.1	0.6x	0.2	0.5x	0.0	0.5x	0.1		
ROE (Annualized)	4.6%	7.1pp	2.6%	0.6pp	3.4%	2.7pp	5.2%	0.1pp		
EPS (Cumulative)	¥18.7	¥28.5	¥21.5	¥5.7	¥42.8	¥34.9	¥89.1	¥8.1		
Number of employees (Non-consolidated)*	1,180	-0.3%	1,182	-0.8%	1,168	-1.8%	1,173	-0.6%		
Number of employees (Consolidated)*	3,266	-6.8%	3,294	-5.5%	3,281	-4.9%	3,272	-4.2%		

(¥ millions)	FY2026									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-6	YoY
Net Sales	21,624	14.9%	25,296	32.0%					46,921	23.5%
Gross profit	7,943	20.2%	9,672	43.6%					17,615	32.0%
GP margin	36.7%	1.6pp	38.2%	3.0pp					37.5%	2.4pp
SG&A expenses	6,164	15.8%	6,998	19.3%					13,163	17.6%
Operating profit	1,778	38.8%	2,673	207.8%					4,452	107.0%
OP margin	8.2%	1.4pp	10.6%	6.1pp					9.5%	3.8pp
Ordinary profit	2,190	100.8%	3,342	647.1%					5,532	259.7%
Net profit	1,957	106.8%	2,024	1322.0%					3,981	265.7%
PBR	0.7x	0.1	1.0x	0.4						
ROE (Annualized)	8.6%	4.0pp	8.6%	5.9pp						
EPS (Cumulative)	¥38.7	¥20.0	¥79.2	¥57.7						
Number of employees (Non-consolidated)*	1,171	-0.8%	1,177	-0.4%						
Number of employees (Consolidated)*	3,273	0.2%	3,285	-0.3%						

*Not including employee on loan to subsidiary companies in non-consolidated number

*Not including the number of temporary employee

2. Quarterly Financial Results by Segment

(¥ millions)		FY2025									
		Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
Consolidated	Net sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%	80,572	9.4%
	Adjustments	-707	-	-773	-	-778	-	-800	-	-3,060	-
	Operating profit	1,281	-	868	20.1%	868	-3.0%	1,206	-13.4%	4,224	89.4%
	OP margin	6.8%	-	4.5%	0.5pp	4.7%	-0.4pp	5.0%	-1.1pp	5.2%	2.2pp
Machine tool segment	Net sales	13,617	18.1%	14,458	7.1%	13,542	9.0%	17,528	23.3%	59,146	14.5%
	Segment profit	1,569	-	1,504	34.3%	1,259	12.2%	1,348	7.5%	5,682	64.1%
	Segment profit margin	11.5%	-	10.4%	2.1pp	9.3%	0.3pp	7.7%	-1.1pp	9.6%	2.9pp
Industrial machinery segment	Net sales	2,355	18.1%	2,375	-2.6%	2,458	25.2%	2,541	-19.7%	9,730	1.8%
	Segment profit	65	-48.1%	76	-55.1%	223	10.0%	154	-52.6%	518	-37.0%
	Segment profit margin	2.8%	-3.6pp	3.2%	-3.7pp	9.1%	-1.2pp	6.1%	-4.2pp	5.3%	-3.3pp
Food machinery segment	Net sales	1,535	78.8%	1,182	71.6%	1,321	-33.3%	2,912	-30.1%	6,952	-9.7%
	Segment profit	314	-	39	-24.8%	167	-48.0%	460	-28.3%	981	1.2%
	Segment profit margin	20.5%	-	3.4%	-4.3pp	12.6%	-3.6pp	15.8%	0.4pp	14.1%	1.5pp
Other segments	Net sales	1,312	4.6%	1,144	-14.4%	1,043	0.2%	1,243	11.4%	4,743	-0.1%
	Segment profit	38	-	22	-17.7%	-2	-	44	-	102	-
	Segment profit margin	3.0%	-	1.9%	-0.1pp	-0.3%	-	3.6%	-	2.2%	-

(¥ millions)		FY2026									
		Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-6	YoY
Consolidated	Net sales	21,624	14.9%	25,296	32.0%					46,921	23.5%
	Adjustments	-825	-	-845	-					-1,671	-
	Operating profit	1,778	38.8%	2,673	207.8%					4,452	107.0%
	OP margin	8.2%	1.4pp	10.6%	6.1pp					9.5%	3.8pp
Machine tool segment	Net sales	16,670	22.4%	19,920	37.8%					36,591	30.3%
	Segment profit	2,302	46.6%	3,193	112.3%					5,495	78.7%
	Segment profit margin	13.8%	2.3pp	16.0%	5.6pp					15.0%	4.1pp
Industrial machinery segment	Net sales	2,384	1.2%	2,833	19.3%					5,217	10.3%
	Segment profit	78	19.0%	243	220.1%					321	126.8%
	Segment profit margin	3.3%	0.5pp	8.6%	5.4pp					6.2%	3.2pp
Food machinery segment	Net sales	1,306	-14.9%	1,375	16.3%					2,681	-1.3%
	Segment profit	206	-34.5%	86	117.9%					293	-17.3%
	Segment profit margin	15.8%	-4.7pp	6.3%	2.9pp					10.9%	-2.1pp
Other segments	Net sales	1,264	-3.7%	1,166	2.0%					2,430	-1.0%
	Segment profit	17	-55.6%	-3	-					13	-78.1%
	Segment profit margin	1.4%	-1.6pp	-0.3%	-					0.5%	-1.9pp

3. Order / Shipment Data

Number of EDM (Electronic Discharge Machine) Orders

(unit)	FY2025									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
Japan	35	-16.7%	61	1.7%	53	-33.8%	58	-6.5%	207	-15.2%
Americas	72	10.8%	71	18.3%	89	43.5%	70	-25.5%	302	7.5%
Europe	97	38.6%	65	4.8%	59	22.9%	85	25.0%	306	23.4%
Greater China	459	67.5%	579	19.1%	440	36.6%	591	119.7%	2,069	53.1%
Other Asian Countries	76	76.7%	59	-43.8%	64	-24.7%	92	41.5%	291	-2.3%
Total	739	49.6%	835	8.0%	705	18.1%	896	60.6%	3,175	31.1%

(unit)	FY2026									
	Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-6	YoY
Japan	40	14.3%	60	-1.6%					100	4.2%
Americas	63	-12.5%	84	18.3%					147	2.8%
Europe	61	-37.1%	63	-3.1%					124	-23.5%
Greater China	818	78.2%	646	11.6%					1,464	41.0%
Other Asian Countries	90	18.4%	108	83.1%					198	46.7%
Total	1,072	45.1%	961	15.1%					2,033	29.2%

Number of EDM (Electronic Discharge Machine) Shipments

FY2025									
Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-12	YoY
51	-22.7%	29	-31.0%	43	0.0%	80	-27.9%	203	-22.5%
68	-8.1%	71	-2.7%	69	19.0%	83	7.8%	291	3.2%
73	-2.7%	68	30.8%	64	-1.5%	59	-4.8%	264	3.9%
370	52.9%	527	14.1%	402	22.6%	456	38.2%	1,755	28.9%
72	33.3%	56	14.3%	82	-21.2%	77	-4.9%	287	-0.3%
634	24.1%	751	10.8%	660	10.4%	755	14.2%	2,800	14.4%

FY2026									
Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	1-6	YoY
50	-2.0%	39	34.5%					89	11.3%
69	1.5%	75	5.6%					144	3.6%
73	0.0%	84	23.5%					157	11.3%
429	15.9%	605	14.8%					1,034	15.3%
84	16.7%	97	73.2%					181	41.4%
705	11.2%	900	19.8%					1,605	15.9%

4. Overseas Sales / Foreign Exchange Rates

(¥ millions)		FY2025									
		Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	Full-year	YoY
Overseas Sales	Japan	5,996	20.3%	5,023	0.6%	4,829	-9.7%	7,309	-9.3%	23,157	-1.0%
	Americas	3,057	6.6%	3,058	2.6%	3,015	16.3%	3,862	15.9%	12,994	10.4%
	Europe	1,645	-20.3%	1,672	14.4%	1,638	6.5%	2,364	64.7%	7,319	12.6%
	Greater China	5,858	50.8%	7,193	4.2%	6,398	32.5%	7,705	30.3%	27,156	26.1%
	Other Asian Countries	2,262	23.2%	2,212	36.4%	2,483	-20.0%	2,984	-23.9%	9,943	-5.2%
	Net Sales	18,819	20.4%	19,160	6.7%	18,366	5.5%	24,226	6.9%	80,572	9.4%

Foreign Exchange Rate	USD/JPY	AR*	152.55	3.92 down	148.40	3.96 up	148.08	3.38 up	149.61	2.08 up
		CR	149.52	1.89 up	144.81	16.26 up	148.88	6.15 down	156.56	1.62 up
	EUR/JPY	AR*	160.55	0.78 up	162.25	2.45 up	165.69	1.13 down	169.19	5.14 down
		CR	162.08	1.16 up	169.66	2.67 up	174.47	15.04 down	184.33	19.41 down
	CHN/JPY	AR*	20.94	0.31 down	20.45	0.59 up	20.50	0.46 up	20.79	0.22 up
		CR	20.59	0.24 up	20.19	1.85 up	20.88	0.42 down	22.36	0.69 down
	THB/JPY	AR*	4.49	0.32 down	4.43	0.22 down	4.47	0.23 down	4.56	0.26 down
		CR	4.40	0.24 down	4.44	0.08 down	4.62	0.21 down	4.97	0.33 down

(¥ millions)		FY2026										Effect of exchange rate	FY2026 (Forecast)
		Q1	YoY	Q2	YoY	Q3	YoY	Q4	YoY	Full-year	YoY		
Overseas Sales	Japan	5,931	-1.1%	5,059	0.7%					10,990	-0.3%	-	-
	Americas	3,808	24.6%	4,021	31.5%					7,829	28.0%	+408	-
	Europe	2,602	58.2%	2,380	42.4%					4,982	50.2%	+495	-
	Greater China	6,686	14.1%	10,812	50.3%					17,498	34.1%	+1,721	-
	Other Asian Countries	2,597	14.8%	3,021	36.6%					5,619	25.6%	+289	-
	Net Sales	21,624	14.9%	25,296	32.0%					46,921	23.5%	+2,913	97,000

Foreign Exchange Rate	USD/JPY	AR*	156.96	4.41 down	158.29	9.89 down							156.00
		CR	159.88	10.36 down	162.39	17.58 down							156.00
	EUR/JPY	AR*	183.65	23.10 down	184.55	22.30 down							182.00
		CR	183.41	21.33 down	185.35	15.69 down							182.00
	CHN/JPY	AR*	22.65	1.71 down	23.04	2.59 down							23.20
		CR	23.11	2.52 down	23.87	3.68 down							23.20
	THB/JPY	AR*	4.97	0.48 down	4.93	0.50 down							4.90
		CR	4.86	0.46 down	4.88	0.44 down							4.90

*AR stands for the cumulative rate of the quarter.

5. Business Segment Overview

	Core products			Main applications	Sales markets	Production sites	
Machine tools	Die-sinker EDMs	Wire-cut EDMs	Small-hole drilling EDMs	◆ Mold manufacturing ◆ Component machining	◆ Automobiles ◆ IT ◆ Smartphones ◆ Electrical and electronic components ◆ Aerospace ◆ Medical devices, etc.	 Kaga  Thailand	
	Metal 3D printers	Machining centers	Micro-laser processing machines				
Industrial machinery	Horizontal injection molding machines	Vertical injection molding machines	Light metal alloy injection molding machines	◆ Manufacturing of plastic components and other difficult-to-process materials, special materials, light metal components, etc.	◆ Automobiles ◆ IT ◆ Smartphones ◆ Electrical and electronic components ◆ Medical devices, etc.	 Kaga  Thailand	
Food machinery	Noodle making machines	Aseptically-packaged cooked rice production system	Other food processing machines	◆ Chilled noodles ◆ Frozen noodles ◆ Long shelf-life noodles ◆ Aseptically-packed cooked rice ◆ Confectionery ◆ Precooked side dishes	◆ Leading food manufacturers ◆ Restaurant chains ◆ Frozen food manufacturers, etc.	 Kaga  Amoy	
Others	Contract Manufacturing (Connectors, etc.)	Ceramics	LED lighting	◆ Design and manufacturing of mold ◆ Production of plastic molded parts ◆ Development, manufacturing, and sale of ceramic products, and LED lighting, etc.		 Miyazaki  Kaga	

6. Participation in Major Trade Shows

SIMTOS 2026



【 SIMTOS 2026 - Overview 】

Dates : April 13-17, 2026 (5 days)

Place : Seoul, Korea

Visitors : Approx. 100,000

Exhibited machines :

- Wire-cut EDM: AL600G
- Die-sinker EDM: AL40G
- Machining center: GS540L
- Horizontal injection molding machine: GL30G2

- Demonstrated machining solutions for semiconductor manufacturing equipment components.
- Showcased new features that support automation and shorter production processes, addressing demand for higher productivity.
- Highlighted the advantages of the Company's EDM technologies in growth markets, including the semiconductor sector.

ChinaPlas 2026



【 ChinaPlas 2026 - Overview 】

Dates : April 21-24, 2026 (4 days)

Place : Shanghai, China

Visitors : Approx. 350,000

Exhibited machines :

- High Response Injection Molding Machines: LP20EH4 & GL30G2-LP

- Showcased molding solutions with high-performance injection molding machines under the themes of “Visible IoT” and “High Added Value”
- Presented circular economy initiatives and precision high-cycle molding technologies for small components in the electronics sector
- Highlighted stable molding technologies for difficult-to-process resins targeting medical, robotics, and automotive markets

FOOMA JAPAN 2026



【 FOOMA JAPAN 2026 - Overview 】

Dates : June 2-5, 2026 (4 days)

Place : Tokyo, Japan

Visitors : Approx. 67,700

Exhibited machines :

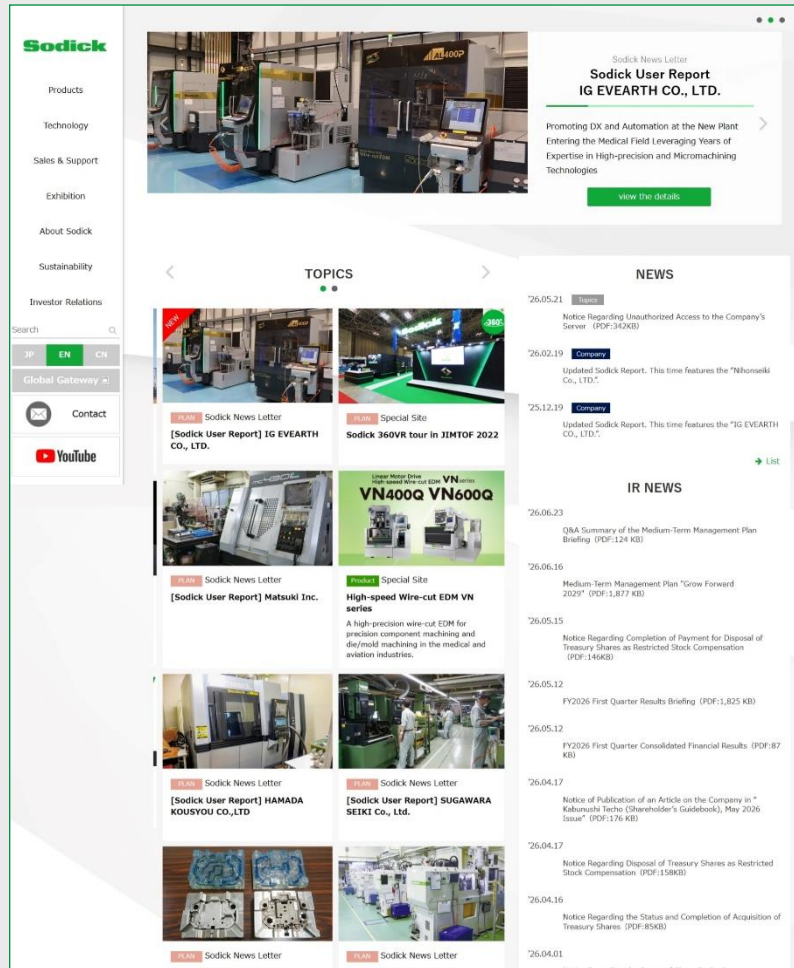
- Continuous vacuum cooling equipment
- (In-line)Moisture Monitor System
- Foam Cleaning System

- Showcased the Company's evolution into a comprehensive food machinery manufacturer and its initiatives in new business areas under the theme “From Noodles and Rice to the Future of Food.”
- Conducted live product demonstrations and presentations every hour.
- The Continuous Vacuum Cooling System won the Excellence Award at the 5th FOOMA Award 2026.

7. Introduction to Our Corporate Website

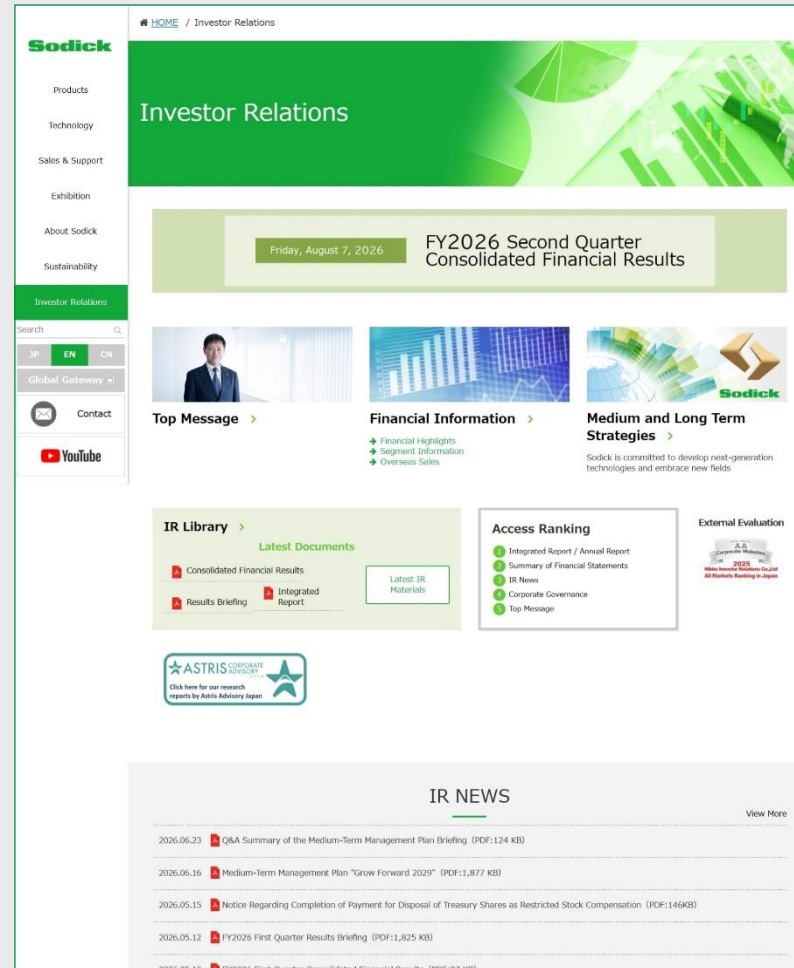
Corporate Website

<https://www.sodick.co.jp/en/>



IR Information

<https://www.sodick.co.jp/en/ir/>



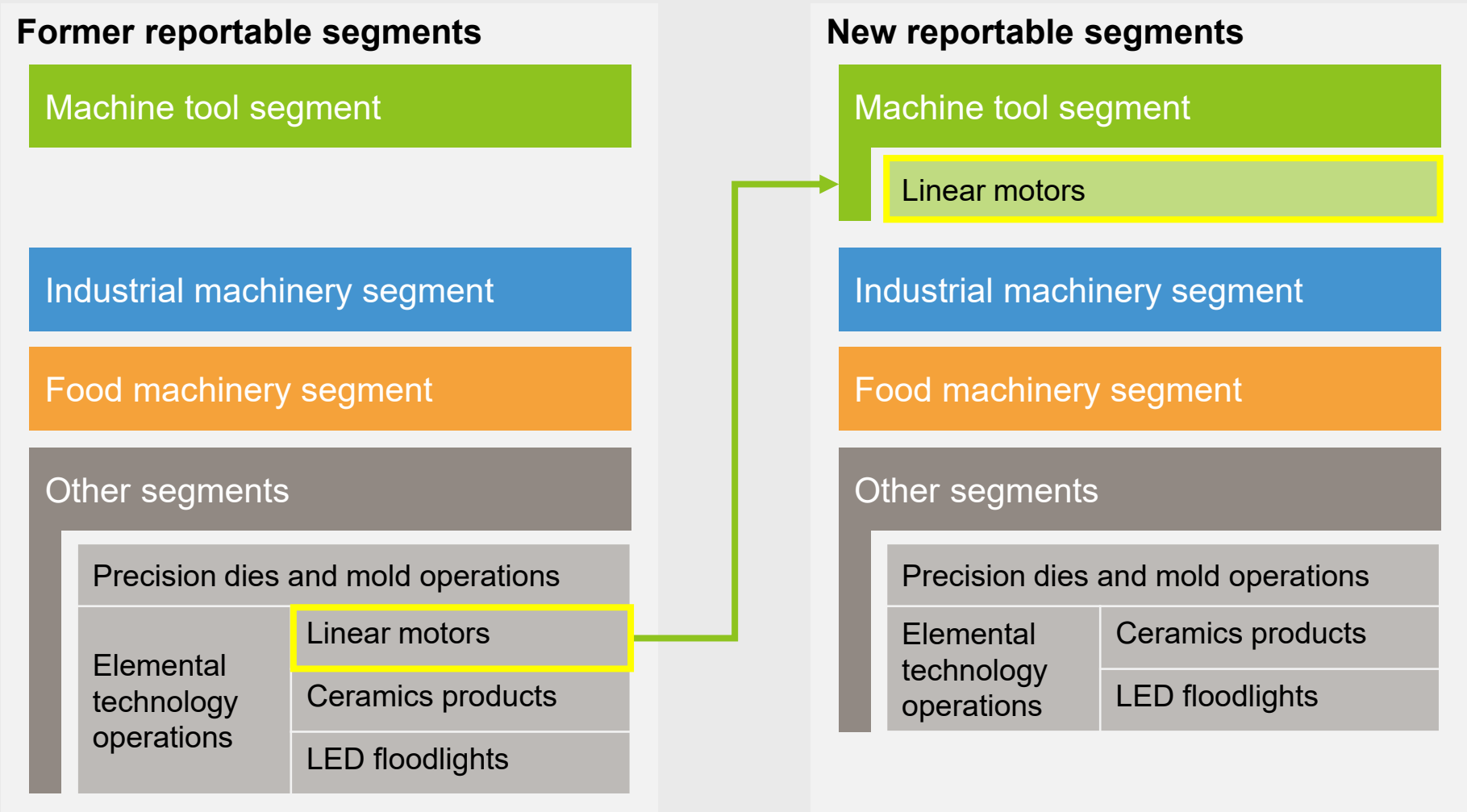
50th Anniversary Special Website (Japanese only)

<https://50th.sodick.co.jp/>



8. Partial Changes to Reportable Segments

- Resources previously allocated to external customers in the Linear motor business have been refocused on in-house production to strengthen competitiveness within the “Machine tool segment”.
- As the business has increased in importance within the “Machine tool segment”, and to more appropriately reflect the actual business operations in the financial statements, the Company will change its reportable segments in financial disclosures starting from the FY2026.



Note: No changes were made to the Industrial machinery and Food machinery segments.

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