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July 18, 2025

Company name:	Sodick Co., Ltd.
Name of representative:	Yuji Akutsu CEO President and Representative Director (Securities code: 6143; TSE Prime Market)
Inquiries:	Masato Takagi Director Managing Executive Officer (Telephone: +81-45-942-3111)

Notice of Business Alliance

Sodick Co., Ltd. (hereinafter the “Company” or “we”) hereby announces that, at a meeting of its Board of Directors held on July 18, 2025, resolved to conclude a business alliance agreement with Advantage Advisors Co., Ltd. (hereinafter “Advantage Advisors”).

1. Purpose of business alliance

The Group (the Company, its consolidated subsidiaries, and equity-method affiliates) consists of the Company, twenty consolidated subsidiaries, and one equity-method affiliate. It operates through the following business segments: the Machine Tool Segment, which involves the development, manufacturing, and sales of electrical discharge machines(EDMs), precision machining centers, metal 3D printers, and macro-laser processing machines; the Industrial Machinery Segment, which conducts the development, manufacturing, and sales of injection molding machines and related equipment; the Food Machinery Segment, which includes the development, manufacturing, and sales of noodle production plants, noodle-making machines, and packaged cooked rice production systems; and Other Segments, which encompass the design and manufacturing of mold, production of plastic molded parts, development, manufacturing, and sales of products that use linear motors and the control devices for these, ceramic products, and LED lighting. These businesses are organically integrated and synergistically contribute to the growth and development of the Group's operations. The Group's philosophy is to provide the highest value to its customers and contribute to a sustainable society as a company that “Create Your Future” under the founding spirit of “Create,” Implement,” and “Overcome Difficulties.” Against the backdrop of technological innovation in fields such as automotive and communications, increasing demand for labor-saving solutions, and the promotion of carbon neutrality and Sustainable Development Goals (SDGs), the manufacturing industry is facing growing expectations for higher precision, faster processing, and greater automation. In addition, improvements in operability, reductions in power consumption and waste, process integration, and adaptation to IoT and AI technologies are increasingly required. Contributing to this “evolving manufacturing” is recognized as a key management challenge. Furthermore, the environment surrounding the Group has undergone significant changes due to geopolitical risks, surging prices of raw materials and energy, and volatile exchange rates.

Under these situations, as shown in “Notice on Issuance of First Series of Share Subscription Rights through Third Party Allotment and Solicitation for Second Series of Unsecured Convertible Bonds with Share Subscription Rights” that was released today, we have chosen Advantage Advisors as a business alliance partner which has extensive experience in providing consulting and growth support to numerous publicly listed companies. In addition to fundraising, we are able to receive advanced management assistance in areas such as strengthening its corporate governance structure, promoting global expansion (including mitigating the dependence on business in China), and pursuing mergers and acquisitions (M&A). We believe that such a business alliance partner can contribute to enhancing our corporate value. We will issue the First Series of Share Subscription Rights and the Second Series of Unsecured Convertible Bonds with Share Subscription Rights to a fund managed by Advantage Advisors, we have decided to enter into a business alliance agreement with Advantage Advisors as of today. The Group believes that by working in close coordination and receiving diverse support from Advantage Advisors, utilizing the advanced management know-how, networks, possessed by the Advantage Partners Group, and aligning our interests to promote initiatives to advance the sophistication of our management strategies and accelerate their realization, and make effective use of the funds raised, will lead to

business growth that is not just an extension of our existing business and will lead to enhancing our corporate value.

2. Details of the business alliance

We will receive the following areas of assistance from Advantage Advisors. And, we will allot the Share Subscription Rights and the Bonds with Share Subscription Rights to a fund managed by Advantage Advisors, as shown in “Notice on Issuance of First Series of Share Subscription Rights through Third Party Allotment and Solicitation for Second Series of Unsecured Convertible Bonds with Share Subscription Rights” that was released today.

- (1) Strengthening the sales structure through enhanced responsiveness to industry-specific needs and improving KPI management related to profitability
- (2) Reinforcing the management system through improved inventory control and the implementation of ROIC dashboards
- (3) Enhancing regional sales strategies by strengthening the management of direct sales and distributors
- (4) Strengthening solution business, including maintenance packages
- (5) Promoting M&A and strategic alliances to enter new business domains
- (6) Items agreed on separately by and between Sodick Co., Ltd. and Advantage Advisors

3. Outline of the business alliance partner

(1) Corporate name	Advantage Advisors Co., Ltd.	
(2) Headquartered	Toranomom Towers Office 4-1-28 Toranomom, Minato-ku, Tokyo, Japan	
(3) Representatives	Taisuke Sasanuma, Representative Director and Kenji Mitsui, Representative Director	
(4) Principal business activities	Management consulting services	
(5) Share capital	500,000 yen	
(6) Founded	January 5, 2018	
(7) Major shareholders and their shareholding ratios	Advantage Partners Pte. Ltd. 100%	
(8) Interest in Sodick Co.,Ltd.	Capital interest	Not applicable
	Transaction interest	Not applicable
	Human interest	Not applicable
	Interested party	Not applicable
(9) Consolidated operating results and consolidated financial position of the company for the past three years	We have refrained from presenting this information at the request of the business alliance partner.	

4. Schedule

(1) The resolution of the Board of Directors to conclude the business alliance agreement	July 18, 2025
(2) The date of concluding the business alliance agreement	July 18, 2025

(3) The starting date for the business alliance	August 4, 2025 (planned)
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5. Future Outlook

Although we think that any potential impact of the business alliance on our business performance for the fiscal year ending December 31, 2025 will be negligible, we will promptly announce any matter required to be disclosed.