Tokyo Stock Exchange Prime Market 6143


3Q FY22/12
Results Briefing

November 11, 2022


1. 3Q FY22/12 Financial Results Summary
2. FY22/12 Full-year Financial Results Projections
3. Revision of Shareholder Return Policy

Financial Results Highlights

## Sodick



* The adjustment amount for segment profit: - 2.1 billion yen


## Financial Results Highlights

$\checkmark \quad$ Net sales increased due to an increase in sales of machine tools and injection molding machines. (The amount influenced by the weakening yen was about 4.25 billion yen.)
$\checkmark$ Operating profit declined due to soaring material prices and transportation costs, higher personnel expenses, etc.
$\checkmark$ Foreign exchange gains further swelled due to the rapid depreciation of the yen, leading to an increase in ordinary profit (foreign exchange gains: approx. 2.6 billion yen)

| (million yen) | $\begin{gathered} \text { FY18 } \\ 3 Q \end{gathered}$ | $\begin{gathered} \text { FY19 } \\ 3 Q \end{gathered}$ | $\begin{gathered} \text { FY20 } \\ 3 Q \end{gathered}$ | $\begin{gathered} \mathrm{FY} 21 \\ 3 \mathrm{Q} \end{gathered}$ | $\begin{gathered} \text { FY22 } \\ 3 Q \end{gathered}$ | YoY Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 62,577 | 49,707 | 40,744 | 53,976 | 59,758 | 10.7\% |
| Operating Profit | 8,253 | 2,746 | 827 | 4,950 | 4,558 | -7.9\% |
| OPM | 13.2\% | 5.5\% | 2.0\% | 9.2\% | 7.6\% | -1.5pt |
| Ordinary Profit | 8,088 | 2,577 | 893 | 6,077 | 7,738 | 27.3\% |
| Profit | 5,632 | 1,177 | 619 | 4,377 | 5,154 | 17.7\% |
| ROE (annual basis) | 13.2\% | 2.7\% | 1.4\% | 9.1\% | 8.7\% | -0.3pt |
| Capital investment | 5,552 | 3,353 | 1,566 | 1,954 | 2,961 | 51.5\% |
| Depreciation | 2,283 | 2,542 | 2,521 | 2,548 | 2,640 | 3.6\% |
| R\&D expenses | 3,017 | 2,870 | 2,364 | 2,305 | 2,289 | -0.7\% |
|  |  |  |  |  |  |  |
| USD/JPY | 109.60 | 109.12 | 107.55 | 108.58 | 128.30 | 19.72 down |
| EUR/JPY | 130.87 | 122.62 | 120.93 | 129.87 | 136.05 | 6.18 down |
| CNH/JPY | 16.84 | 15.88 | 15.37 | 16.77 | 19.32 | 2.55 down |
| THB/JPY | 3.41 | 3.49 | 3.41 | 3.45 | 3.70 | 0.25 down |

## Details of Changes in Operating Profit

$\checkmark$ Although gross profit advanced due to higher sales, personnel expenses increased as a result of strengthened hiring and salary revisions associated with expansion of strategic human resource investment. Consequently, operating profit shrank roughly 0.4 billion from the same period a year earlier.


## Ratio of Operating Profit to Net Sales (Quarterly)



* 1Q: Jan. to Mar.; 2Q: Apr. to Jun.; 3Q: Jul. to Sep.; and 4Q: Oct. to Dec.

Financial Results by Segment

| (million yen) | $\begin{gathered} \text { FY18 } \\ 3 \mathrm{Q} \end{gathered}$ | $\begin{gathered} \text { FY19 } \\ 3 \mathrm{Q} \end{gathered}$ | $\begin{gathered} \text { FY20 } \\ 3 Q \end{gathered}$ | $\begin{gathered} \text { FY21 } \\ 3 \mathrm{Q} \end{gathered}$ | $\begin{gathered} \text { FY22 } \\ 3 Q \end{gathered}$ | YoY Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Machine tool segment | 45,117 | 34,498 | 26,317 | 37,248 | 42,564 | 14.3\% |
| Industrial machinery segment | 7,736 | 7,242 | 8,045 | 6,928 | 8,115 | 17.1\% |
| Food machinery segment | 4,934 | 3,470 | 2,223 | 5,063 | 4,164 | -17.8\% |
| Other segments | 4,789 | 4,496 | 4,158 | 4,735 | 4,913 | 3.8\% |
| Total net sales | 62,577 | 49,707 | 40,744 | 53,976 | 59,758 | 10.7\% |
| Machine tool segment | 8,033 | 3,564 | 1,675 | 5,260 | 5,507 | 4.7\% |
| Industrial machinery segment | 604 | 218 | 370 | 274 | 733 | 167.3\% |
| Food machinery segment | 618 | 369 | 27 | 566 | 93 | -83.5\% |
| Other segments | 931 | 236 | 312 | 688 | 364 | -47.1\% |
| Total segment profit | 10,189 | 4,389 | 2,385 | 6,790 | 6,698 | -1.3\% |
| Adjustment amounts | -1,935 | -1,643 | -1,558 | -1,839 | -2,140 | - |
| Total operating profit | 8,253 | 2,746 | 827 | 4,950 | 4,558 | -7.9\% |

Financial Results by Segment
Machine Tool Segment

| $\begin{aligned} & \mathscr{0} \\ & \frac{\otimes}{\pi} \\ & \underset{\sim}{\infty} \\ & \stackrel{ \pm}{2} \end{aligned}$ | -Demand from electronic component, semiconductor, and EV-related industries was strong in Japan, the West, and Asia. <br> - In Greater China, EV-related demand was robust, but smartphone and consumer equipment demand peaked out. Appetite for capital investment declined due partly to zero-COVID policy. <br> - Net sales increased year on year thanks partly to the yen's rapid depreciation. |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Profit margin dropped hit by soaring material prices and transportation costs, higher personnel expenses, and other cost increases. |  |  |  |  |
|  | In response to the ongoing sophistication of monozukuri (manufacturing), we will accommodate the needs for high-speed and high-precision processing, improved operability and energy saving, stable processing over long periods of time, and larger and more complex workpiece production. |  |  |  |  |
| (million yen) |  | 3Q FY21 | 3Q FY22 | YoY Change |  |
| Net sales |  | 37,248 | 42,564 | 5,315 | 14.3\% |
| Segment profit |  | 5,260 | 5,507 | 246 | 4.7\% |
| Profit margin |  | 14.1\% | 12.9\% |  |  |



Segment Profit (Quarterly changes)


Financial Results by Segment
■ Industrial Machinery Segment
$\left.\begin{array}{ll}\hline & \begin{array}{l}\text { •Demand from EV-related and electronic component } \\ \text { industries was brisk in Japan. }\end{array} \\ \text { •Higher interest rates dampened performance in the }\end{array}\right]$



Financial Results by Segment

- Food Machinery Segment

| $\begin{aligned} & \frac{\mathscr{0}}{\stackrel{0}{N}} \\ & \stackrel{N}{\mathbb{N}} \end{aligned}$ | -Demand for noodle-making machine-related equipment in Japan and sterile-packed cooked rice production systems for overseas markets was strong. - Negotiations for several projects were prolonged and orders were postponed due in part to a decline in facility investment appetite as a result of zero-COVID policy in China and rising costs caused by global inflation. Net sales fell year on year. |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| - | Segment profit significantly tumbled from the same period of the previous year, dented by soaring raw material prices and additional costs incurred in some projects. |  |  |  |  |
|  | We will reinforce production capacity at Amoy plant in Xiamen and Kaga Office to meet growing demand for sanitary and labor-saving products in a wide range of fields in Japan and rising demand for fresh noodles and rice products overseas (Greater China and other Asian regions). |  |  |  |  |
| (million yen) |  | 3Q FY21 | 3Q FY22 | YoY Change |  |
| Net sales |  | 5,063 | 4,164 | -898 | -17.8\% |
| Segment profit |  | 566 | 93 | -472 | -83.5\% |
| Profit margin |  | 11.2\% | 2.2\% |  |  |



Financial Results by Segment


## ■ Other Segments

Profit margin dropped affected by soaring raw material prices.

| (million yen) | 3Q FY21 | 3Q FY22 |  | YoY Change |  |
| :---: | ---: | ---: | ---: | ---: | :---: |
| Net sales | 4,735 | 4,913 | 178 | $3.8 \%$ |  |
| Segment profit | 688 | 364 | -324 | $-47.1 \%$ |  |
| Profit margin | $14.5 \%$ | $7.4 \%$ |  |  |  |

Profit

Profit margin
14.5\%
7.4\%

Net sales (Quarterly changes)


Segment Profit (Quarterly changes)


## Balance Sheet

$\checkmark$ Total assets significantly increased due partly to a push by the weak yen
$\checkmark \quad$ Net assets increased due to an increase (about 6.4 billion yen) in foreign currency translation adjustments owing to the weakening yen, and equity ratio also improved



1. 3Q FY22/12 Financial Results Summary
2. FY22/12 Full-year Financial Results Projections
3. Revision of Shareholder Return Policy

Changes in Amount of JMTBA Orders and in Number of EDMs Ordered from the Company

JMTBA Machine Tool Orders (value)
Sodick EDM Orders (units)
(units)


Changes in Numbers of EDMs Ordered in Quarters by Region



## FY22/12 Full-year Financial Results Projections (by Segment)

$\checkmark \quad$ Downward revision from the full-year forecast disclosed in August.
$\checkmark \quad$ Net sales forecast was revised downward due to expected sales decline in both machine tools and industrial machinery affected by lower facility investment appetite in Greater China.
$\checkmark$ Costs are likely to continue to rise due to soaring material prices and logistics costs, aggressive investment in human capital such as salary revisions, and other factors. Operating profit forecast was lowered.

| (million yen) | FY18 | FY19 | FY20 | FY21 | Previous forecast (Disclosed on Aug. 9) | FY22 <br> Revised forecast (Disclosed on Nov. 11) | Compared to previous forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 82,716 | 67,591 | 58,030 | 75,174 | 81,800 | 77,500 | -5.3\% |
| Operating profit | 9,888 | 3,422 | 1,852 | 6,813 | 7,200 | 5,600 | -22.2\% |
| OPM | 12.0\% | 5.1\% | 3.2\% | 9.1\% | 8.8\% | 7.2\% | -1.6pt |
| Ordinary profit | 9,619 | 3,558 | 2,046 | 8,588 | 9,000 | 8,900 | -1.1\% |
| Profit | 6,462 | 2,002 | 1,346 | 6,591 | 6,500 | 6,000 | -7.7\% |
| ROE | 11.4\% | 3.4\% | 2.3\% | 10.0\% | 8.5\% | 7.7\% | -0.8pt |
| USD/JPY | 110.44 | 109.03 | 106.76 | 109.90 | 126.50 | 133.00 | 6.50 down |
| EUR/JPY | 130.35 | 122.03 | 121.88 | 129.91 | 134.50 | 138.00 | 3.50 down |
| CNH/JPY | 16.71 | 15.77 | 15.48 | 17.01 | 19.60 | 19.60 | - |
| THB/JPY | 3.42 | 3.52 | 3.42 | 3.44 | 3.70 | 3.70 | - |

## FY22/12 Full-year Financial Results Projections (by Segment)

$\checkmark$ Machine tools: We revised both net sales and segment profit forecasts downward due to lower investment sentiment in Greater China.
$\checkmark$ Industrial machinery: Disruptions in the supply chain and the impact of rising electricity and material prices caused a decrease in investment appetite. Both net sales and segment profit forecasts were lowered.
$\checkmark$ Food machinery: Forecasts were revised downward due to prolonged negotiations and postponement of orders for some projects on account of the zero-COVID policy and economic slowdown in China.

| (million yen) | FY18 | FY19 | FY20 | FY21 | Previous forecast (Disclosed on Aug. 9) | FY22 <br> Revised forecast (Disclosed on Nov. 11) | Compared to previous forecast |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Machine tool segment | 58,607 | 45,797 | 38,024 | 51,485 | 56,300 | 54,300 | -3.6\% |
| Industrial machinery segment | 11,155 | 9,773 | 10,931 | 10,367 | 11,300 | 10,300 | -8.8\% |
| Food machinery segment | 6,560 | 6,283 | 3,585 | 6,884 | 7,700 | 6,600 | -14.3\% |
| Other segments | 6,392 | 5,737 | 5,488 | 6,437 | 6,500 | 6,300 | -3.1\% |
| Total net sales | 82,716 | 67,591 | 58,030 | 75,174 | 81,800 | 77,500 | -5.3\% |
| Machine tool segment | 9,988 | 4,621 | 2,896 | 7,176 | 7,400 | 6,700 | -9.5\% |
| Industrial machinery segment | 802 | 165 | 596 | 503 | 1,150 | 900 | -21.7\% |
| Food machinery segment | 674 | 625 | 65 | 830 | 700 | 400 | -42.9\% |
| Other segments | 1,030 | 311 | 319 | 811 | 450 | 400 | -11.1\% |
| Total segment profit | 12,496 | 5,723 | 3,878 | 9,321 | 9,700 | 8,400 | -13.4\% |
| Adjustment amounts | -2,607 | -2,301 | -2,025 | -2,507 | -2,500 | -2,800 | - |
| Total operating profit | 9,888 | 3,422 | 1,852 | 6,813 | 7,200 | 5,600 | -22.2\% |



1. 3Q FY22/12 Financial Results Summary
2. FY22/12 Full-year Financial Results Projections
3. Revision of Shareholder Return Policy

## Revision of Shareholder Return Policy

$\checkmark$ Reviewed financial policy in February 2022 and introduced "total return ratio of $30 \%$ or more" as shareholder return policy
$\checkmark$ Raised the total return ratio from " $30 \%$ or more" to " $40 \%$ or more" in order to increase share value by further increasing shareholder returns

■ Financial Policy Revised in November 2022


## Shareholder Returns

## ■ Dividend Trends

$\checkmark \quad$ Continuously increase dividends based on a basic policy of a dividend on equity ratio (DOE) of $2 \%$ or more


■ Purchase of Own Shares and Cancellation of Treasury Shares
$\checkmark$ Purchase and retire treasury shares to enhance shareholder returns and respond to changes in the business environment



## Appendix

1. Changes in Financial Results
2. Changes in Indexes
3. Changes in Financial Results by Segment
4. Numbers of EDMs Ordered and Sold
5. Ratio of Overseas Sales by Segment
6. Maintenance Service Ratio
7. Outline of Business, New products
8. Exhibition Information

Changes in Financial Results

| FY2020/12 | 10 |  | 20 |  | 3 Q |  | 4 Q |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 20103 |  | 20106 |  | $20 / 09$ |  | 20/12 |  |
|  |  | Yoy |  | Yoy |  | Yoy |  | Yoy |
| Net Sales | 13,030 | 69.2\% | 13,671 | 98.4\% | 14,042 | 82.6\% | 17,285 | 96.7\% |
| Cost of Sales | 8,957 | 73.5\% | 9,313 | 101.2\% | 9,615 | 81.2\% | 11,894 | 97.5\% |
| Cost of Sales Margin | 68.7\% |  | 68.1\% |  | 68.5\% |  | 68.8\% |  |
| Operating Profit | -88 | - | 433 | 1312.1\% | 481 | 77.8\% | 1,025 | 151.6\% |
| Operating Profit Margin | -0.7\% |  | 3.2\% |  | 3.4\% |  | 5.9\% |  |
| Ordinary Profit | -67 | - | 430 | - | 530 | 105.4\% | 1,153 | 117.5\% |
| Ordinary Proft Margin | -0.5\% |  | 3.1\% |  | 3.8\% |  | 6.7\% |  |
| Profit Attributable to Owners of Parent | -18 | - | 124 | - | 513 | 180.0\% | 728 | 88.3\% |
| Net Profit Margin | -0.1\% |  | 0.9\% |  | 3.7\% |  | 4.2\% |  |


| 1H |  | 2 H |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20101-20006 |  | 20107-20112 |  | 20/12 |  |
|  | Yoy |  | Yoy |  | Yoy |
| 26,702 | 81.6\% | 31,327 | 89.8\% | 58,030 | 85.9\% |
| 18,270 | 85.4\% | 21,509 | 89.5\% | 39,779 | 87.6\% |
| 68.4\% |  | 68.7\% |  | 68.6\% |  |
| 345 | 16.2\% | 1,507 | 116.4\% | 1,852 | 54.1\% |
| 1.3\% |  | 4.8\% |  | 3.2\% |  |
| 362 | 17.5\% | 1,684 | 113.4\% | 2,046 | 57.5\% |
| 1.4\% |  | 5.4\% |  | 3.5\% |  |
| 105 | 11.8\% | 1,241 | 111.8\% | 1,346 | 67.2\% |
| 0.4\% |  | 4.0\% |  | 2.3\% |  |


| FY2021/12 | 10 |  | 2 Q |  | 3Q |  | 4 Q |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $21 / 03$ |  | 21,06 |  | $21 / 09$ |  | 21/12 |  |
|  |  | Yoy |  | YoY |  | YoY |  | YoY |
| Net Sales | 14,317 | 109.9\% | 20,187 | 147.7\% | 19,471 | 138.7\% | 21,199 | 122.6\% |
| Cost of Sales | 9,665 | 107.9\% | 13,167 | 141.4\% | 12,571 | 130.7\% | 14,058 | 118.2\% |
| Cost of Sales Margin | 67.5\% |  | 65.2\% |  | 64.6\% |  | 66.3\% |  |
| Operating Profit | 424 | - | 2,289 | 528.6\% | 2,235 | 464.7\% | 1,863 | 181.7\% |
| Operating Profit Margin | 3.0\% |  | 11.3\% |  | 11.5\% |  | 8.8\% |  |
| Ordinary Profit | 1,176 | - | 2,607 | 606.3\% | 2,293 | 432.6\% | 2,511 | 217.8\% |
| Ordinary Profit Margin | 8.2\% |  | 12.9\% |  | 11.8\% |  | 11.8\% |  |
| Profit Attributable to Owners of Parent | 871 | - | 1,776 | 1432.3\% | 1,729 | 337.0\% | 2,214 | 304.2\% |
| Net Profit Margin | 6.1\% |  | 8.8\% |  | 8.9\% |  | 10.4\% |  |


| 1H |  | 2 H |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 21/01-21/06 |  | 21/07-21/12 |  | 21/12 |  |
|  | YoY |  | YoY |  | YoY |
| 34,504 | 129.2\% | 40,669 | 129.8\% | 75,174 | 129.5\% |
| 22,832 | 125.0\% | 26,629 | 123.8\% | 49,461 | 124.3\% |
| 66.2\% |  | 65.5\% |  | 65.8\% |  |
| 2,714 | 786.7\% | 4,098 | 271.9\% | 6,813 | 367.8\% |
| 7.9\% |  | 10.1\% |  | 9.1\% |  |
| 3,784 | 1045.3\% | 4,804 | 285.3\% | 8,588 | 419.6\% |
| 11.0\% |  | 11.8\% |  | 11.4\% |  |
| 2,648 | 2521.9\% | 3,943 | 317.7\% | 6,591 | 489.4\% |
| 7.7\% |  | 9.7\% |  | 8.8\% |  |


| FY2022/12 | 1Q |  | 2Q |  | 3Q |  | 4Q |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 22/03 |  | $22 / 06$ |  | 22/09 |  | 22/12 |
|  |  | YoY |  | YoY |  | YoY | YoY |
| Net Sales | 19,604 | 136.9\% | 19,712 | 97.6\% | 20,441 | 105.0\% |  |
| Cost of Sales | 13,050 | 135.0\% | 13,126 | 99.7\% | 13,865 | 110.3\% |  |
| Cost of Sales Margin | 66.6\% |  | 66.6\% |  | 67.8\% |  |  |
| Operating Profit | 1,907 | 449.0\% | 1,571 | 68.6\% | 1,078 | 48.3\% |  |
| Operating Profit Margin | 9.7\% |  | 8.0\% |  | 5.3\% |  |  |
| Ordinary Profit | 2,975 | 252.9\% | 2,982 | 114.4\% | 1,779 | 77.6\% |  |
| Ordinary Profit Margin | 15.2\% |  | 15.1\% |  | 8.7\% |  |  |
| Profit Attributable to Owners of Parent | 2,113 | 242.6\% | 2,007 | 113.0\% | 1,033 | 59.8\% |  |
| Net Profit Margin | 10.8\% |  | 10.2\% |  | 5.1\% |  |  |


| 1 H |  | 2 H |  | Full Year |  |
| ---: | :---: | :---: | :---: | :---: | :---: |
| $22 / 01-22 / 06$ |  | 22/07-22/12 |  | 22/12 |  |
|  | YoY |  | YoY |  | YoY |
| 39,317 | $113.9 \%$ |  |  |  |  |
| 26,176 | $114.6 \%$ |  |  |  |  |
| $66.6 \%$ |  |  |  |  |  |
| 3,479 | $128.2 \%$ |  |  |  |  |
| $8.8 \%$ |  |  |  |  |  |
| 5,958 | $157.5 \%$ |  |  |  |  |
| $15.2 \%$ |  |  |  |  |  |
| 4,121 | $155.6 \%$ |  |  |  |  |
| $10.5 \%$ |  |  |  |  |  |

## Changes in Indexes

Number of employees

|  | 17103 | 17/09 | 17/12 | 18/06 | 18/12 | 19/06 | 19/12 | 20/06 | 20/12 | 21/06 | 21/12 | 22/09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| separate | 661 | 690 | 701 | 743 | 755 | 801 | 841 | 869 | 886 | 914 | 924 | 1,080 |
| consolidated | 3,415 | 3,616 | 3,651 | 3,714 | 3,676 | 3,625 | 3,579 | 3,576 | 3,633 | 3,670 | 3,683 | 3,763 |

*Not including employee on loan to subsidiary companies in separate number

* Not including the number of temporary employee

Management index

|  | 18/12 | 19/12 | 20/12 | 21/12 |
| :---: | :---: | :---: | :---: | :---: |
| Accounts receivable collection period (month) | 2.4 | 2.7 | 3.2 | 3.3 |
| Inventories turnover period (month) | 4.0 | 4.2 | 4.4 | 4.4 |
| Accounts payable turnover period (month) | 1.8 | 1.7 | 1.7 | 2.1 |
| Fixed assets turnover ratio | 2.2 | 1.7 | 1.5 | 2.0 |
| Interest -bearing debt turnover period (month) | 5.7 | 6.9 | 8.6 | 5.4 |
| Equity ratio (\%) | 48.5 | 51.2 | 49.9 | 55.2 |
| Equity ratio based on market value (\%) | 27.1 | 40.0 | 35.7 | 32.8 |
| Return on Equity(ROE) (\%) | 11.4 | 3.4 | 2.3 | 10.0 |
| Return on Assets(ROA) (\%) | 5.4 | 1.7 | 1.2 | 5.3 |
| Debt-to-equity ratio (multiple) | 0.72 | 0.69 | 0.74 | 0.49 |
| Debt redemption period (year) | 4.3 | 4.6 | 6.2 | 4.4 |
| Interest coverage ratio (multiple) | 29.3 | 28.5 | 23.1 | 23.4 |


| $19 / 09$ | $20 / 09$ | $21 / 09$ | $22 / 09$ |
| ---: | ---: | ---: | ---: |
| 2.5 | 2.8 | 3.0 | 2.9 |
| 4.6 | 5.3 | 4.5 | 5.3 |
| 1.7 | 1.8 | 2.3 | 2.0 |
| 1.7 | 1.4 | 1.9 | 1.7 |
| 7.1 | 9.5 | 5.8 | 5.0 |
| 49.5 | 48.5 | 52.8 | 57.3 |
| 31.7 | 29.7 | 37.1 | 27.7 |
| 2.7 | 1.4 | 9.1 | 8.7 |
| 1.3 | 0.7 | 4.7 | 4.9 |
| 0.72 | 0.78 | 0.52 | 0.47 |
| - | - | - | - |
| - | - | - | - |

*Accounts receivable collection period Accounts receivable/Net sales (per month)

* Inventories turnover period: Inventories / Net sales (per month)
*Accounts payable turnover period: accounts payable/Net sales(per month)
*Fixed assets turnover ratio: Net sales / Fixed assets
* Interest-bearing Debt turnover period: Interest-bearing

Debt/Net Sales

* Equity ratio based on market value:
closing stock price at fiscal year end $\times$ shares issued outstanding as of the balance sheet date(not including treasury shares)
*ROE: Profit attributable to owners of parent/average
shareholders' equity of the beginning and the end of the fiscal year
*ROA: Profit/average total assets of the beginning and
the end of the period
* Debt-to-Equity Ratio: Interest-bearing Debt / shareholders' equity
* Debt redemption period: interest-bearing Debt/

Operating cash flow

* Interest coverage ratio: Operating cash flow / interest expenditure

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Changes in Financial Results by Segment

| FY2020/12 |  | 10 |  | 2 Q |  | $3 Q$ |  | 4 Q |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2003 |  | 2006 |  | 20109 |  | 20/12 |  |
|  |  |  | Yoy |  | Yoy |  | Yoy |  | Yoy |
| Machine Tool Operations | Net Sales | 8,238 | 61.7\% | 8,825 | 87.5\% | 9,254 | 83.7\% | 11,706 | 103.6\% |
|  | Segment profit | 197 | 9.0\% | 744 | 110.9\% | 733 | 104.6\% | 1,221 | 115.6\% |
|  | Segment profit margin | 2.4\% |  | 8.4\% |  | 7.9\% |  | 10.4\% |  |
| Industrial Machinery Operations | Net Sales | 2,556 | 110.2\% | 2,759 | 145.8\% | 2,729 | 90.1\% | 2,885 | 114.0\% |
|  | Segment profit | 142 | 177.5\% | 134 | - | 94 | 42.3\% | 225 | -424.5\% |
|  | Segment profit margin | 5.6\% |  | 4.9\% |  | 3.4\% |  | 7.8\% |  |
| FoodMachineryOperations | Net Sales | 782 | 44.0\% | 733 | 129.0\% | 707 | 62.8\% | 1,362 | 48.4\% |
|  | Segment profit | 25 | 7.4\% | -19 | - | 21 | 27.6\% | 38 | 14.9\% |
|  | Segment profit margin | 3.2\% |  | -2.6\% |  | 3.0\% |  | 2.8\% |  |
| Other Operations | Net Sales | 1,453 | 106.1\% | 1,353 | 100.5\% | 1,351 | 75.9\% | 1,330 | 107.3\% |
|  | Segment profit | 60 | - | 158 | 222.5\% | 92 | 53.5\% | 7 | 9.3\% |
|  | Segment profit margin | 4.1\% |  | 11.7\% |  | 6.8\% |  | 0.5\% |  |
| Consolidated | Net Sales | 13,030 | 69.2\% | 13,671 | 98.4\% | 14,042 | 82.6\% | 17,285 | 96.7\% |
|  | Adjustments | -513 | - | -583 | - | -460 | - | -467 | - |
|  | Operating profit | -88 | - | 433 | 1312.1\% | 481 | 77.8\% | 1,025 | 151.6\% |
|  | Operating profit margin | -0.7\% |  | 3.2\% |  | 3.4\% |  | 5.9\% |  |


| 1H |  | 2 H |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20101-20/06 |  | 20/07-20/12 |  | 20/12 |  |
|  | Yoy |  | Yoy |  | Yoy |
| 17,063 | 72.8\% | 20,961 | 93.8\% | 38,024 | 83.0\% |
| 941 | 32.9\% | 1,954 | 111.1\% | 2,896 | 62.7\% |
| 5.5\% | - | 9.3\% | - | 7.6\% |  |
| 5,316 | 126.2\% | 5,615 | 101.0\% | 10,931 | 111.8\% |
| 276 | - | 320 | 190.5\% | 596 | 361.2\% |
| 5.2\% | - | 5.7\% | - | 5.5\% |  |
| 1,515 | 64.6\% | 2,070 | 52.6\% | 3,585 | 57.1\% |
| 5 | 1.7\% | 60 | 18.1\% | 65 | 10.4\% |
| 0.3\% | - | 2.9\% | - | 1.8\% |  |
| 2,807 | 103.4\% | 2,681 | 88.7\% | 5,488 | 95.7\% |
| 219 | 342.2\% | 100 | 40.5\% | 319 | 102.6\% |
| 7.8\% | - | 3.7\% | - | 5.8\% | - |
| 26,702 | 81.6\% | 31,327 | 89.8\% | 58,030 | 85.9\% |
| -1,097 | - | -928 | - | -2,025 | - |
| 345 | 16.2\% | 1,507 | 116.5\% | 1,852 | 54.1\% |
| 1.3\% | - | 4.8\% | - | 3.2\% | - |


| FY2021/12 |  | 10 |  | 2 Q |  | $3 Q$ |  | 40 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2103 |  | 2100 |  | $21 / 09$ |  | 21/12 |  |
|  |  |  | Yoy |  | Yoy |  | Yoy |  | YoY |
| Machine Tool Operations | Net Sales | 10,382 | 126.0\% | 13,762 | 155.9\% | 13,102 | 141.6\% | 14,237 | 121.6\% |
|  | Segment profit | 898 | 454.3\% | 2,258 | 303.5\% | 2,104 | 287.0\% | 1,915 | 156.8\% |
|  | Segment profit margin | 8.6\% |  | 16.4\% |  | 16.1\% |  | 13.5\% |  |
| Industrial Machinery Operations | Net Sales | 1,893 | 74.1\% | 2,734 | 99.1\% | 2,300 | 84.3\% | 3,438 | 119.2\% |
|  | Segment profit | 10 | 7.2\% | 167 | 124.6\% | 96 | 102.1\% | 229 | 101.8\% |
|  | Segment profit margin | 0.5\% |  | 6.1\% |  | 4.2\% |  | 6.7\% |  |
| Food Machinery Operations | Net Sales | 580 | 74.2\% | 1,940 | 264.7\% | 2,541 | 359.4\% | 1,820 | 133.6\% |
|  | Segment profit | -39 | - | 244 | - | 360 | 1714.3\% | 264 | 694.7\% |
|  | Segment profit margin | - |  | 12.6\% |  | 14.2\% |  | 14.5\% |  |
| Other Operations | Net Sales | 1,460 | 100.5\% | 1,748 | 129.2\% | 1,526 | 113.0\% | 1,701 | 127.9\% |
|  | Segment profit | 144 | 239.0\% | 282 | 178.5\% | 262 | 284.8\% | 122 | 1742.9\% |
|  | Segment profit margin | 9.9\% |  | 16.1\% |  | 17.2\% |  | 7.2\% |  |
| Consolidated | Net Sales | 14,317 | 109.9\% | 20,187 | 147.7\% | 19,471 | 138.7\% | 21,198 | 122.6\% |
|  | Adjustments | -588 | - | -662 |  | -588 | - | -668 |  |
|  | Operating profit | 424 | - | 2,289 | 528.6\% | 2,235 | 464.7\% | 1,862 | 181.7\% |
|  | Operating profit margin | 3.0\% |  | 11.3\% |  | 11.5\% |  | 8.8\% |  |


| 1H |  | 2 H |  | Full Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 21/01-2100 |  | 21/07-21/12 |  | 21/12 |  |
|  | Yoy |  | Yoy |  | Yoy |
| 24,145 | 141.5\% | 27,339 | 130.4\% | 51,485 | 135.4\% |
| 3,156 | 335.4\% | 4,019 | 205.7\% | 7,176 | 247.8\% |
| 13.1\% |  | 14.7\% | - | 13.9\% |  |
| 4,628 | 87.1\% | 5,739 | 102.2\% | 10,367 | 94.8\% |
| 177 | 64.1\% | 325 | 101.6\% | 503 | 84.4\% |
| 3.8\% | - | 5.7\% | - | 4.9\% | - |
| 2,521 | 166.4\% | 4,362 | 210.7\% | 6,884 | 192.0\% |
| 205 | 4100.0\% | 625 | 1041.7\% | 830 | 1276.9\% |
| 8.1\% | - | 14.3\% | - | 12.1\% | - |
| 3,209 | 114.3\% | 3,227 | 120.4\% | 6,437 | 117.3\% |
| 426 | 194.5\% | 384 | 384.0\% | 811 | 254.2\% |
| 13.3\% | - | 11.9\% | - | 12.6\% | - |
| 34,504 | 129.2\% | 40,669 | 129.8\% | 75,174 | 129.5\% |
| -1,251 | - | -1,256 | - | -2,507 |  |
| 2,714 | 786.7\% | 4,098 | 271.9\% | 6,813 | 367.9\% |
| 7.9\% | - | 10.1\% | - | 9.1\% | - |


| FY2022/12 |  | 1Q |  | 2 Q |  | 3Q |  | 4 Q |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 22103 |  | 22106 |  | $22 / 09$ |  | 22112 |  |
|  |  |  | Yoy |  | Yoy |  | YoY |  | YoY |
| Machine Tool Operations | Net Sales | 14,096 | 135.8\% | 14,149 | 102.8\% | 14,318 | 109.3\% |  |  |
|  | Segment profit | 2,143 | 238.6\% | 1,795 | 79.5\% | 1,568 | 74.5\% |  |  |
|  | Segment profit margin | 15.2\% |  | 12.7\% |  | 11.0\% |  |  |  |
| Industrial Machinery Operations | Net Sales | 2,625 | 138.7\% | 2,618 | 95.8\% | 2,871 | 124.8\% |  |  |
|  | Segment profit | 152 | 1501.7\% | 391 | 233.7\% | 189 | 195.6\% |  |  |
|  | Segment profit margin | 5.8\% |  | 14.9\% |  | 6.6\% |  |  |  |
| $\begin{gathered} \text { Food } \\ \text { Machinery } \\ \text { Operations } \end{gathered}$ | Net Sales | 1,021 | 175.9\% | 1,323 | 68.2\% | 1,820 | 71.6\% |  |  |
|  | Segment profit | -29 | - | 32 | 13.2\% | 90 | 25.0\% |  |  |
|  | Segment profit margin | - |  | 2.4\% |  | 5.0\% |  |  |  |
| Other Operations | Net Sales | 1,861 | 127.4\% | 1,621 | 92.7\% | 1,431 | 93.8\% |  |  |
|  | Segment profit | 188 | 130.9\% | 88 | 31.3\% | 86 | 33.1\% |  |  |
|  | Segment profit margin | 10.1\% |  | 5.4\% |  | 6.1\% |  |  |  |
| Consolidated | Net Sales | 19,604 | 136.9\% | 19,712 | 97.6\% | 20,441 | 105.0\% |  |  |
|  | Adjustments | -548 | - | -736 | - | -855 | - |  |  |
|  | Operating profit | 1,907 | 449.0\% | 1,571 | 68.6\% | 1,078 | 48.3\% |  |  |
|  | Operating profit margin | 9.7\% |  | 8.0\% |  | 5.3\% |  |  |  |


| 1H |  | 2 H | Full Year |
| :---: | :---: | :---: | :---: |
| $22 / 01$ |  | 2207-22/12 | $22 / 12$ |
|  | Yoy | YoY | YoY |
| 28,245 | 117.0\% |  |  |
| 3,938 | 124.8\% |  |  |
| 13.9\% | - |  |  |
| 5,244 | 113.3\% |  |  |
| 544 | 306.3\% |  |  |
| 10.4\% | - |  |  |
| 2,344 | 93.0\% |  |  |
| 3 | 1.6\% |  |  |
| 0.1\% | - |  |  |
| 3,482 | 108.5\% |  |  |
| 277 | 65.0\% |  |  |
| 8.0\% | - |  |  |
| 39,317 | 113.9\% |  |  |
| -1,284 | - |  |  |
| 3,479 | 128.2\% |  |  |
| 8.8\% | - |  |  |


|  | FY2020 |  |  |  |  | FY2021 |  |  |  |  | FY2022 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-3 | 4-6 | 7-9 | 10-12 | Total | 1-3 | 4-6 | 7-9 | 10-12 | Total | 1-3 | 4-6 | 7-9 | 10-12 | Total |
| North\&South America | 56 | 28 | 59 | 82 | 225 | 58 | 70 | 54 | 68 | 250 | 81 | 58 | 56 |  | 195 |
| Europe | 78 | 61 | 65 | 77 | 281 | 100 | 108 | 113 | 106 | 427 | 96 | 106 | 58 |  | 260 |
| China | 350 | 512 | 468 | 558 | 1,888 | 1,007 | 858 | 513 | 425 | 2,803 | 578 | 619 | 340 |  | 1,537 |
| Asia | 77 | 35 | 52 | 77 | 241 | 78 | 84 | 76 | 72 | 310 | 92 | 93 | 93 |  | 278 |
| Japan | 66 | 38 | 67 | 61 | 232 | 68 | 82 | 118 | 115 | 383 | 120 | 91 | 90 |  | 301 |
| Total | 627 | 674 | 711 | 855 | 2,867 | 1,311 | 1,202 | 874 | 786 | 4,173 | 967 | 967 | 637 |  | 2,571 |

EDM Shipments
(Units)

|  | FY2020 |  |  |  |  | FY2021 |  |  |  |  | FY2022 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-3 | 4-6 | 7-9 | 10-12 | Total | 1-3 | 4-6 | 7-9 | 10-12 | Total | 1-3 | 4-6 | 7-9 | 10-12 | Total |
| North\&South America | 60 | 38 | 54 | 86 | 238 | 52 | 73 | 51 | 81 | 257 | 68 | 58 | 73 |  | 199 |
| Europe | 67 | 53 | 77 | 82 | 279 | 68 | 82 | 92 | 111 | 353 | 108 | 97 | 80 |  | 285 |
| China | 248 | 493 | 447 | 524 | 1,712 | 467 | 705 | 711 | 582 | 2,465 | 514 | 522 | 418 |  | 1,454 |
| Asia | 60 | 57 | 43 | 66 | 226 | 67 | 71 | 48 | 75 | 261 | 89 | 66 | 110 |  | 265 |
| Japan | 82 | 32 | 47 | 90 | 251 | 61 | 48 | 61 | 100 | 270 | 125 | 105 | 79 |  | 309 |
| Total | 517 | 673 | 668 | 848 | 2,706 | 715 | 979 | 963 | 949 | 3,606 | 904 | 848 | 760 |  | 2,512 |

## Ratio of Overseas Sales by Segment



Maintenance Service Ratio


## Outline of Business

| Segment | Machine tools | Industrial machinery | Food machinery |
| :---: | :---: | :---: | :---: |
| Key products | Die-sinker EDM <br> Wire-cut EDM <br> Small Hole EDM <br> Metal 3D Printer <br> Machining center | Horizontal injection molding machine | Noodle-making equipment (Noodle production line) <br> Sterile-packed cooked rice production system <br> Other food processing machines |
| Sales market | Automotive, home appliances, electrical and electronic equipment, aerospace, medical equipment, energy, etc. | Automotive, electrical and electronic equipment, medical equipment, etc. | Noodle production (chilled noodles, LL noodles, frozen noodles, etc.) Packaged rice, Confectionery, bread, prepared food, vegetable processing, etc. |
| Production site |  |  |  |



| Wire-cut EDM entry model revamped |
| :---: |
| Four-axis linear motor drive system to accommodate |
| high-precision processing for the medical and aviation |
| industries | uper-precision wire-cut EDIV that meets the demand

for long-time stable processing and labor saving
Outstanding precision stability and superior
operability for precision mold processing in the EV and semiconductor industries

## Equipped with energy-saving functions for power

 usage and processing fluio| Machining center |  | Injection molding machine |
| :---: | :---: | :---: |
| UX450L |  | MS G2 series |
| Revamped linear motor-driven machining center | Simultaneous 5-axis control machining center | Revamped electric injection molding machine model |
| Maximizes high-speed, high-precision, and high-grade drive performance | Supports the production of various devices that require intelligent, high and multiple functions | Unique servo motor control technology to realize stable, high-precision molding |
| Thermal displacement compensation function to ensure stable quality | Idling stop function also contributing to energy saving | Equipped with a new controller that improves control accuracy of each operation |

## Exhibited at IMTS 2022, one of the world's four largest machine tool fairs

At IMTS 2022 held in Chicago, the U.S., in September 2022, we demonstrated our wire-cut EDM ALN600G equipped with $i$ Groove, a wire rotation mechanism that we developed in-house. Among the exhibited machines, the automated line combining the UH650L milling center and the AL60G die-sinker EDM attracted particular attention. It was a valuable opportunity to promote our automated line in Western markets, where the need for automation is high.


## [Outline of IMTS 2022]

Period: September 12-17, 2022 (6 days)
Venue: McCormick Place, Chicago
Number of visitors: 86,307
Exhibit models: Metal 3D printer LPM325S
4-axis linear motor driven wire-cut EDM VL600QH
High-speed, high-precision small-hole drilling EDM K4HL
New wire-cut EDM models VN400Q and WS-5P
Automated lines, loT system-related products, etc.

## Information on exhibits at major exhibitions

| Period | Place | Exhibition | Outline / Remarks |
| :---: | :---: | :---: | :---: | :---: |
| 2022 | Japan Tokyo | JIMTOF2022 (the 31st Japan International Machine Tool Fair) | International machine tool exhibition |
| Nov. $8-13$ |  |  |  |

*Due to the spread of COVID-19, the exhibition schedule may change.

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