Major Locations Worldwide (as of March 31, 2012)

Domestic

Head Office	Yokohama
Branches	Sendai, Ota, Omiya, East Kanto, Yokohama, Fukui, Matsumoto, Shizuoka, Nagoya, Osaka, Okayama, Fukuoka
Factories	Fukui Factory, Kaga Factory





3-12-1 Nakamachidai, Tsuzuki-ku, Yokohama, Kanagawa 224-8522, Japan Phone: +81-(0)45-942-3111 Facsimile: +81-(0)45-943-5835 (Stock Code: 6143)

Sodick Website http://www.sodick.co.jp/

We are looking forward to hearing from our shareholders.

At Sodick, we are receptive to the opinions and questions of all our shareholders. Feel free to contact us at the following:

e-mail: ir@sodick.co.jp

Mobile Website

http://www.sodick.co.jp/mobile

We regularly update and deliver the latest information covering exhibitions, sales support and products.



Business Report for Fiscal Year 2012 April 1, 2011 to March 31, 2012

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Sodick Co., Ltd.

Create Your Future

Sodick Business Report

Sodick Corporate Highlights

NEWS

First in Japan to acquire ISO22000 certification

The Food Processing Machinery Division of Sodick Group acquired ISO22000:2005 certification, the international standard for food safety management systems, making Sodick Group the first domestic manufacturer of food processing equipment (Food chain category K; Equipment manufacture) in Japan to acquire the ISO22000 certification. Building on the strength of being the only ISO22000 certified company among food processing machinery manufacturers in Japan, Sodick will work to develop export channels into the promising Asian markets.





Hayabusa Wire

High performance wireelectrode wire for electric discharge machines

Special characteristics of the Hayabusa wire

Wire-electrode wire for electric discharge machines consists of copper and zinc components. The Hayabusa wire features an outer periphery with an increased zinc concentration that promotes superior electric discharge, raising processing speeds by up to 30% compared with conventional wire-electrode wire types.

In this way, the high performance Hayabusa wireelectrode wire for electric discharge machines enables shorter processing times and promotes energy efficiency.



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Create Your Future

Dear Shareholders,

As the recently inaugurated representative director and president of the Company, Yuji Kaneko, I am pleased to have this opportunity to introduce myself. The 36th business year of the Company started with the reconstruction effort after the Great East Japan Earthquake followed in October by the flooding in Thailand that caused damage to many Japanese companies, making the year a difficult one. The Group's plant in Thailand was damaged by the flood as well, but through a shift of production to Sodick Group's plants in China and thanks to good progress with the restoration of the Thai plant, the effects on production could be kept to a minimum. However, in some cases we were unable to keep the delivery schedules requested by customers, causing them problems, for which I would like to express our deepest apologies.

Tasks that lie ahead

In order to provide Sodick-brand products that are used with assurance and confidence by customers around the world, we need to achieve high performance and top-league functionality, and at a low price. I believe that the following requirements must be met in order to reach this goal.

- In order to reduce management administration cost and increase speed, we need to create organizations free of wastefulness and efficient systems
- To achieve comprehensive cost reduction across development, design, manufacture, and servicing, we need to globalize while maintaining our core competencies. We must also implement modulization and systemization of design and enhance frameworks and manufacturing methods in order to enable manufacture in any location
- For direct materials cost reductions, we need procurement reform and globalization
- Required are also flexible thinking and the acquisition of knowledge to enable prompt responses to our changing times, as well as the recruiting and training of young employees capable of global action
- Lastly, we must pursue a balance between leading-edge, high-end machinery and strategic model line-ups targeting promising markets

In particular, for the Electric Discharge Machines Division we will target market shares of 40% in all global markets, and for the Injection Molding Machines Division an overseas sales ratio of 70%.

In the Food Processing Machinery Division, we are working to accelerate development and production of noodle manufacturing equipment for the huge markets for instant noodles in China and the Asia region. In the Production Technologies Division, we are making efforts to increase sales of motion related technology products and sales of highly energy efficient LED lighting. In this way, based on the principles of creativeness, action, and effort, we are striving to advance the operations of the Company. For these endeavors, we sincerely request the appreciation and support of our shareholders.

President and Representative Director

It has been the basic policy of the Company to pay stable and sustained dividends on shareholders valuable share capital while ensuring earnings retention for future business development and strengthening of the Company's capital structure. Based on this policy, the Company aims to pay income returns to shareholders reflecting a dividend-on-equity ratio (DOE) of 2% or higher, based on a comprehensive judgment of financial results and cash flows in the subject fiscal year.

Yuji Kaneko

Taking into account fundamental policies and financial results, total annual dividend for the fiscal year ended March 2012 is ¥11.0 per share, with a per-share year-end dividend of ¥6.0 and a per-share interim dividend of ¥5.0. For the fiscal year to March 2013, interim and year-end

dividends of ¥6.0 each are planned, for total annual dividends of ¥12.0 per share.

Global Network



To support the Group's global manufacturing we will work to promote the globalization of development, production, and sales bases.

Associated with accelerating globalization, overseas sales have been expanding. Specifically, Sodick Group has made advances not only in the industrialized nations such as Japan, U.S., and European countries, but also into emerging economies. In China, the most prominent region among the emerging markets, the Group has been involved in proactive business development since the start of the 1990s, enabling sizeable achievements by Sodick Group over the course of Chinese economic growth. As to the sales and service network in the region, Sodick Group's presence on mainland China including Taiwan comprises sales and services bases in 27 locations. On the strength of this highly developed network, the Group is able to provide differentiated service that allows customers to use Sodick-made machinery with confidence. In the future, the Group will focus also on markets such as India and Brazil. and in this way contribute to the "art of manufacture" throughout the world.

Overseas Sales Ratio



Overview by Segment

Machine Tool Operations (Japan)

In the domestic manufacturing industry, operating activity was severely curbed by developments such as supply chain disruption and electric power shortages after the Great East Japan Earthquake and the rapid appreciation of the yen. In this setting, Sodick Group engaged in proactive business development, for example, the hosting of processing seminars and providing users with a diversity of propositions for processing. Notably, segment information includes export sales to Korea, Taiwan, and India, etc., reflecting a drop in facility investment demand in Taiwan and Korea beginning in the second half of the fiscal year. Divisional net sales were ¥12.490 million.

Machine Tool Operations (Europe)

In Europe, despite the continuing financial crisis, demand for facility investment was robust in the automobile industry and other export-oriented fields. Divisional net sales were ¥4,811 million.



Sales ratio

23.33%

Machine Tool Operations (Other Asian Countries)

Demand in this region fell temporarily after the flooding in Thailand but has since been rebounding thanks in part also to demand for the rebuilding of facilities. Divisional net sales were ¥3,104 million.



High-Precision Mold and Die Machinery Operations

This division engages in the manufacture of die machinery articles such as precision connectors. The main area of demand—the production of hybrid vehicles—has been seeing production volumes pick up again after the Great East Japan Earthquake, but levels have remained low due to the effects of the Thai flooding. Divisional net sales were ¥2,906 million.

Element Technology Operations

This division comprises the manufacture and sales of ceramics products; manufacture and sales of motors; sales of integrated production systems for dies and molds; and sales of LED lighting equipment. Divisional net sales were ¥1,877 million.



Sales ratio

3.51%

Sales ratio



Machine Tool Operations (North and South America)

In the North American region, in addition to good demand from the medical equipment industry and the aviation and space industry, capital investment in the automotive industry was favorable. Divisional net sales were ¥3,578 million.



Machine Tool Operations (Greater China)

In China and Taiwan, facility investment demand was active across a wide range of fields in the first half of the fiscal year, which was carried mostly by China's economic vigor, ranging from electronic precision devices like smartphones to household electrical appliances and automotive applications. In the second half, however, effects from the monetary tightening policy of the Chinese government started to emerge. Divisional net sales were ¥13,804 million.

Industrial Machinery Operations

The division experienced in the domestic market favorable conditions for its business mainstay in high-precision injection molding machinery thanks to good demand related to smartphones. In overseas markets such as Korea and Taiwan, however, a recovery proved late in coming, with weak conditions continuing. Divisional net sales were ¥7,566 million.

Food Processing Machinery Operations

This division is expanding its business with a focus on different kinds of equipment and plants for the manufacture of noodles. In the period under review, orders from Thailand for big-ticket projects were at the center of operations. Since these projects took one year or more from order receipt until acceptance inspection, expenditures ran ahead of receipts. Operations were completed in the 4th quarter, which was almost in line with the planned project schedule. Divisional net sales were ¥3,282 million.

Other Operations

Other operations comprise a printing business for booklets and brochures, etc., and a leasing business for electric discharge machining tools, machining centers, and molding injection machines, among other equipment. Divisional net sales were ¥106 million.









An Interview with Yuji Kaneko, President of Sodick Co., Ltd., about the Plan for the Group's Future



Q1. What goals and ambitions are associated with the appointment as president?

This year marks a junction, because on July 1, 2012, we will amalgamate Sodick Plustech Co., Ltd., whose injection molding machine operations have been an important pillar of Sodick Group with contributions over many years. Occasioned by the flooding in Thailand last October and the damage it caused, we have been in the midst of an effort to rebuild production structures across borders to other operations; 2012 will therefore be the year of reform for the entire Sodick Group. To be appointed president in a year of such changes is an experience that puts body and mind on alert. Implementing this kind of big change is without meaning unless we are sure that we can make the connection to substantive action. I consider the

next 2-3 years as the period that will determine the potential for growth of Sodick Group over the next 10-20 years. It is generally said that there is no quick way to long term growth. Still, as a matter of course, we will persist in product development consistent with user needs, business rationalization, and input cost reduction. At the same time, we will create management systems that are able to respond to changes as they occur and will assemble teams with a sense of speed.

Q2. What strategies lie ahead?

the accumulated skills and expertise in overseas As a policy, we will pursue synergy effects from the integration of Sodick Group. We will amalgamate production and overseas marketing of the electric Sodick Plustech Co., Ltd., which to date has discharge machines operations of Sodick. We will been in charge of injection molding machinery also increase the overseas production ratio and and food processing machinery operations. overseas sales ratio of injection molding machinery From now on, drawing on the achievements that and food processing machinery, take measures to Sodick Plustech has accomplished and using the reduce costs and expand markets, and in this way management resources of Sodick, we will pursue work strengthen the Group's earning power. further synergy effects. Specifically, we will use

Q3. What is the stance on earnings distributions to shareholders?

Earnings distributions to shareholders are a dividend of ¥5 will be paid after the second quarter and a dividend of ¥6 at year-end, for an annual dividend of ¥11. Retained earnings will be stable and continued dividend payment while preserving internal retention necessary for future business development and for the strengthening of management structures. For the term under review,

Q4. Lastly, your message to shareholders?

Throughout the over 30 years since I joined the the experience of working in an environment where Company in 1981, I have had my eyes on the R&D many companies compete fiercely for technology for next-generation manufacturing technology, development was an opportunity for much valuable as an employee of Sodick, the company that took learning. As president, building on my experience electric discharge machines to a new stage. When to date, I intend to create a company with a the 21st century broke, I was in the U.S. involved keen sense of speed, and as business manager, in the development of motion controllers in Silicon I intend to focus not only on technology but also Valley. An expression that I heard back then and on politics, the economy, and the global picture of liked is "elevator speech." It refers to the duration developments for the next two generations, and of an elevator ride, only a small amount of time that will strive to create business operations that based venture capital seekers are given for explaining on all-out efforts are capable of achieving longterm growth. In these efforts, I sincerely request their leading edge technology to Silicon Valley's venture capitalists. In my opinion it is a phrase that the support as my predecessor. matches the reputation of Silicon Valley. For me

Overview

The Japanese economy in the period under review experienced a temporary slowdown after the Great East Japan Earthquake and the flooding in Thailand. Fortunately, production activity has been recovering along with the restoration of supply chains, and selfimposed consumer restraint after the disaster has been easing its grip on personal consumption. In this and other ways, the economy is displaying first signs of recovery. Overseas, however, Europe remains beset with a smoldering fiscal debt problem while in China economic activity is slowing under the impact of a restrictive monetary policy, leaving the outlook uncertain.

Sodick Group experienced a temporary disruption of its production systems, including a halt of operations, due to the Thai flooding and the damage to its plant in Thailand. Production volumes were able to be maintained, however, thanks to a shift of production of electric discharge machines to the Fukui plant in Japan and the Suzhou and Amoy plants in China. At the same time, construction started on a facility increase located near the Thai plant on land with a low risk of flooding, with the focus on recovery from the flood damage and the creation of production frameworks for the future.

As to the operating environment of Sodick Group, globalization is accelerating further, driven by the growth of emerging economies and users shifting to overseas locations. In order to respond to these rapid changes in the environment and to sustain and strengthen the competitiveness of Sodick Group, the consolidated subsidiary Sodick Plustech Co., Ltd. was made a fullyowned subsidiary.

As a result, consolidated sales decreased ¥685 million

Ordinary Income

3,944

Fiscal Year

4.577

Fiscal Year

ended ended March 2011 March 2012

6,000

5 0 0 0

4,000

3,000

2 0 0 0

1000

(-1.3%) compared with previous fiscal year to \pm 53, 528 million. In terms of earnings, operating income fell \pm 103 million (-1.8%) compared with previous fiscal year to \pm 5,495 million, ordinary income rose \pm 633 million yen (+16.1%) compared with previous fiscal year to \pm 4,577 million, and a net income for the period fell \pm 1,790 million (-35.0%) compared with previous fiscal year to \pm 3,320 million.

Outlook for the Next Fiscal Year

The outlook is for a moderate economic upturn in the domestic realm driven by the rebuilding demand expected after the Great East Japan Earthquake. Overseas, contrasting hopes for a strong recovery in the U.S. economy, prospects are for an unchanged adverse environment given the continuing financial crisis in Europe, slower economic growth in China, and concerns over a further rise in the prices of crude oil and raw materials.

In order to address this difficult operating environment, scheduled for July 1, 2012, Sodick Group will amalgamate Sodick Plustech Co., Ltd., a major consolidated subsidiary of Sodick Group, and formulate and execute management strategies for the entire Sodick Group, concentrate and adjust the focus of management resource allocation, and expediently execute other measures for strengthening the earning power of Sodick Group.

Group's results forecast for the fiscal year to March 2013 are for consolidated sales of $\pm 57,000$ million (+6.5%), consolidated operating income of $\pm 5,500$ million (+0.1%), consolidated ordinary income of $\pm 4,700$ million (+2.7%), and consolidated net income of $\pm 3,500$ million (+5.4%).

 The above results forecasts are based on assumed average foreign exchange rates during the fiscal year of JPY80/USD1.0 and JPY105/EUR1.0.



Consolidated Balance Sheet

Peric	(35th)	Current year (36th) As of March 31, 2012
Assets		
Current assets	51,566	63,536
Fixed assets	27,944	29,456
Tangible fixed assets	21,829	22,408
Intangible fixed assets	2,567	3,527
Investment and other	3,547	3,521
Total assets	79,510	92,993
Liabilities		
Current liabilities	32,457	41,899
Fixed liabilities	18,894	21,376
Total liabilities	51,352	63,275
Net assets		
Shareholder's equity	28,701	31,851
Capital stock	20,775	20,775
Capital surplus	5,879	5,879
Retained earnings	4,181	6,891
Treasury stock	(2,135)	(1,694)
Accumulated other comprehensive income	(2,249)	(2,198)
Subscription rights to shares	23	23
Minority interests	1,682	41
Total net assets	28,158	29,718
Total liabilities and net assets	79,510	92,993

Consolidated Financial Highlights





Period	Previous year (35th) April 1, 2010 to March 31, 2011	Current year (36th) April 1, 2011 to March 31, 2012
Net sales	54,213	53,528
Gross profit	17,621	17,570
Operating income	5,599	5,495
Ordinary income	3,944	4,577
Income before income taxes	4,003	4,473
Net income	5,111	3,320
Comprehensive income	4,336	3,317

Consolidated Statement of Income and Comprehensive Income

Consolidated Statement of Cash Flows

Period	Previous year (35th) April 1, 2010 to March 31, 2011	Current year (36th) April 1, 2011 to March 31, 2012
Cash flow from operating activities	3,216	9,245
Cash flow from investing activities	(167)	(5,295)
Cash flow from financing activities	(1,965)	6,809
Effect of exchange rate changes on cash and cash equivalents	(447)	(95)
Net increase (decrease) in cash and cash equivalents	636	10,664
Cash and cash equivalents, beginning of year	15,804	16,615
Increase in cash and cash equivalents from newly consolidated or merger of subsidiaries	189	36
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	ı (15)	_
Cash and cash equivalents, end of year	16,615	27,316

Share Information (as of March 31, 2012)		
Total number of authorized shares	150,000,000	
Total number of shares issued	53,432,510	
Total number of shareholders	16,095	

Major Shareholders (as of March 31, 2012)

Name of shareholders	No. of shares (shares)	Share of ownership (percent)
Sodick Co., Ltd.	3,112,597	5.82
Japan Trustee Services Bank, Ltd. (trust account)	2,395,400	4.48
Toshihiko Furukawa	1,195,975	2.23
TF Co., Ltd.	1,150,000	2.15
Sodick Business Partner Stock Ownership Association	982,100	1.83
Sumitomo Mitsui Banking Corporation	850,000	1.59
Masaaki Suzuki	726,260	1.35
Hokuriku Bank, Ltd.	700,000	1.31
Japan Trustee Services Bank, Ltd. (trust account 9)	683,500	1.27
Sodick Employee Stock Ownership Association	539,270	1.00

Corporate Profile (as of June 28, 2012)

Corporate name:	Sodick Co., Ltd.
Address (Head office):	3-12-1 Nakamachidai, Tsuzuki-ku, Yokohama, Kanagawa 224-8522, Japan
	Phone: +81-(0)45-942-3111 (representative)
Established:	August 3, 1976
Capital:	20,775,756,958 yen
Representative:	Yuji Kaneko
Employees:	270 (2,956 consolidated) * As of end of March, 2012
Consolidated subsidiaries:	29

Main products:

Die-sinking EDM / Wire-cut EDM / Small hole-drilling EDM / Specialist EDMs and special purpose models (pallet changers, robots, etc.) / Numerical control / Specialist tools for EDMs / High speed milling machining center / Nano processing machine / Integrated production system / Precision injection molding machines / Industrial ceramics / Linear motor for industrial machinery / Other electronic processing equipment / Electrode wire used for wire-cut electric discharge machining tools / Precision dies and molds / Electronics parts and modules / Various software / Food machinery / LED application products / Commissioned research / Others

Share Distribution by Holder



Distribution by Number of Shares Held



List of Directors (as of June 28, 2012)

Chairman and Representative Director	Toshihiko Furukawa
Vice Chairman and Representative Director	Katsuhide Fujiwara
President and Representative Director	Yuji Kaneko
Senior Executive Managing Director (Chief Officer for Administration and Integrated Planning)	Kenichi Furukawa
Senior Executive Managing Director (Chief Officer for Global Sales)	Keisuke Takagi
Senior Executive Managing Director (Chief Officer for Electric Discharge Machining Tool Operations)	Takashi Matsui
Senior Executive Managing Director (Chief Officer for Injection Molding Machine Operations)	Misao Fujikawa
Executive Managing Director (Chief Officer for Food Machinery Operations)	Kenichi Osako
Executive Managing Director (Chief Officer for Machining Operations)	Sadao Sano
Standing Statutory Auditor	Saeji Kusunoki
Statutory Auditor	Akiyoshi Koyama
Statutory Auditor	Kunio Oki
Statutory Auditor	Kazuto Shimoyama

* Among the auditors, Akiyoshi Koyama, Kunio Oki and Kazuto Shimoyama are outside auditors stipulated for in the Corporate Law, Article 2, Term 16

Shareholder Notes

Fiscal year	April 1 to March 31 of the following year
Dividend at end of fiscal year	March 31
Dividend at end of 2nd quarter	September 30
Annual shareholder's meeting	June
Administrator of the shareholder register	Mizuho Trust & Banking Co., Ltd.
Administrator's contact	Mizuho Trust & Banking Co., Ltd., Stock Tran 2-8-4 Izumi, Suginami-ku, Tokyo 168-8507, Ja Phone: 0120-288-324 (Toll free in Japan)
Account management institution for special accounts	Mitsubishi UFJ Trust and Banking Corporatio
Stock listing	Tokyo Stock Exchange, 2nd Section
Stock code	6143
Public notice	Notification shall be given electronically. Public notices shall be released on the follow http://www.sodick.co.jp/ir/ir-f.html * However, in the event of an accident or othe where electronic public notification is not po- published in the Nihon Keizai Shimbun.

[Notice]

1. Accompanying the conversion to an electronic certificate system, change of address, purchase applications and other such procedures requested by a shareholder are now principally handled by the account management institution (securities company, etc.) where the shareholder has opened an account. Please inquire at the securities company or other institution where you have your account. Also, please note that the administrator of the shareholder register (Mizuho Trust & Banking Co., Ltd.) does not offer such services.

2. For information on the various procedures concerning shares recorded in a special account, please contact the following office at Mitsubishi UFJ Trust and Banking Corporation, Sodick's administration institution for special accounts

3. Unclaimed dividend distributions are payable at the head offices and branch offices of Mizuho Trust & Banking Co., Ltd., Mizuho Bank, Ltd., and Mizuho Investors Securities Co., Ltd.

[Procedures pertaining to shares of stock]

○ Stock shares registered in accounts at securities companies, etc.

Description of procedure, inquiry, etc.		
 Inquiries related to sending and return of mail Inquiries related to distribution after payment period expiration General inquiries concerning share administration 	Administrator of the shareholder register	N 2 P
 Address, name and other such changes Designations of method for receipt of dividends Procedures, inquiries, etc. other than those listed above 	Please inquire at t opened your acco	

O Stock shares registered in special accounts

	Description of procedure, inquiry, etc.		
	 Requests for transfers from special account to ordinary account Purchase requests for odd-lot transactions Address, name and other such changes Special account balance inquiries Designations of method for receipt of dividends* 	Account management institution for special accounts	N S 7 P
	 Inquiries related to sending and return of mail Inquiries related to distribution after payment period expiration General inquiries concerning share administration 	Administrator of the shareholder register	N 2 P

* Shareholders owning shares of stock registered under a special account may not select pro rata distribution according to the number of shares as the method for receiving dividend distributions

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ner unavoidable circumstances oossible, public notices shall be

Regulations for the purchase of supplemental shares or sales of shares in case of odd lot shares

Since odd lot shares are not tradable in securities markets (the unit size is 100 shares), shareholders whose holdings include odd lot shares can use either of the following alternative regulations.

1. Regulation for the purchase of supplemental shares

Shareholders are able to acquire from the Company the shares missing from a full unit.

2. Regulation for the sale of odd lot shares

Shareholders are able to sell their odd lot shares to the Company.

Where to inquire

Vizuho Trust & Banking Co., Ltd., Stock Transfer Agency Department 2-8-4 Izumi, Suginami-ku, Tokyo 168-8507, Japan Phone: 0120-288-324 (Toll free in Japan)

securities company or other such institutions where you have nt.

Where to inquire

Mitsubishi UFJ Trust and Banking Corporation, Stock Transfer Agency Department 7-10-11 Higashisuna, Koto-ku, Tokyo 137-8081, Japan Phone: 0120-232-711 (Toll free in Japan)

[Methods for requesting procedure forms] O Request made through automated telephone service: 0120-244-479 (Toll free in Japan) Online downloads: http://www.tr.mufg.jp/daikou/

Mizuho Trust & Banking Co., Ltd., Stock Transfer Agency Department 2-8-4 Izumi, Suginami-ku, Tokyo 168-8507, Japan Phone: 0120-288-324 (Toll free in Japan)