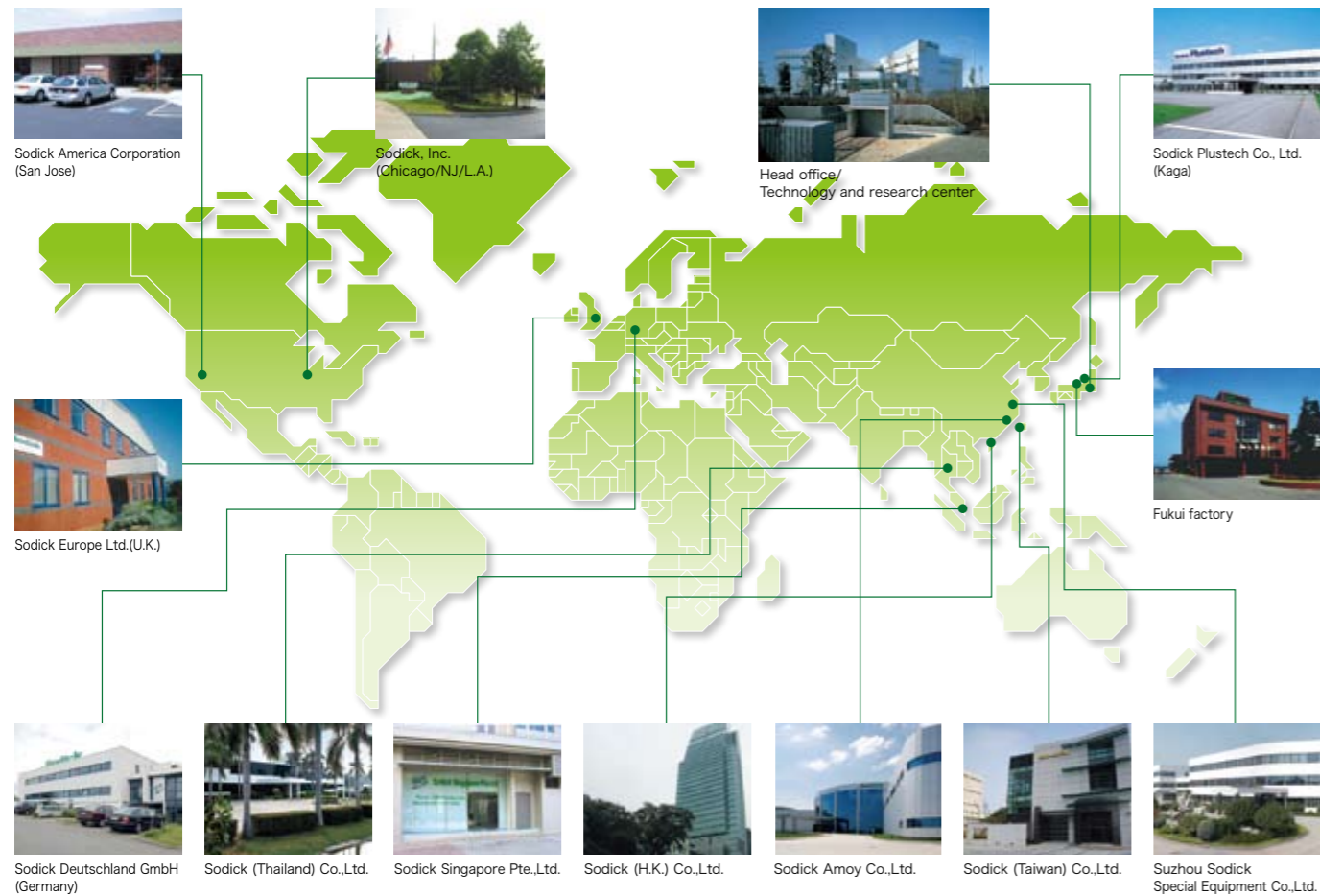


**Major locations worldwide** (as of March 31, 2009)

**Domestic**

Head office	Yokohama
Branches	Sendai, Hachioji, Matsumoto, Omiya (Saitama), Ota, East Kanto (Kashiwa), Nagoya, Fukui, Shizuoka, Osaka, Kyoto, Okayama, Fukuoka
Factories	Fukui, Kaga



**Sodick**  
Sodick Co., Ltd.

3-12-1 Nakamachidai, Tsuzuki-ku,  
Yokohama, Kanagawa 224-8522, Japan  
phone: +81-(0)45-942-3111  
facsimile: +81-(0)45-943-5835  
(Stock code: 6143)

**Sodick's website**

<http://www.sodick.co.jp/>

We are looking forward to hearing from our shareholders.

At Sodick, we are receptive to the opinions and questions of all our shareholders. Feel free to contact us at the following

e-mail : [ir@sodick.co.jp](mailto:ir@sodick.co.jp)



**Mobile site**

<http://www.sodick.co.jp/mobile>

We regularly update and deliver the latest information covering exhibitions, sales support and products.



• This booklet uses paper made from FSC certified forest and soy-bean based ink.

**Business Report**  
**for Fiscal Year**  
**2009**

Sodick Co., Ltd.

April 1, 2008 to March 31, 2009

Sodick Corporate Highlights 2008.11-2009.6

Guarantee System

**Achievement of the World's First "Arc-Less Guarantee" for Electric Discharge Machining Having Absolutely No Arc**

We have realized a machining process where absolutely no arc occurs during die sinker electric discharge machining by employing our newly developed electrical discharge power units. Beginning this year, we are introducing the world's first "Arc-Less Guarantee" in establishing this ideal machining performance. The attainment of this machining performance in which absolutely no arc occurs is a compilation of the fundamental technology which our company, the leader in electric discharge machine tools, has developed over many years of research and development. This effort has resulted in the dramatic improvement of die sinker electric discharge machining performance, providing a major contribution to client manufacturing.



Machining sample (AP3L used)

※ About arc-less guarantee.....Three products, the AP3L, AG40L, and AG60L, are currently covered under the Guarantee System. In summary, the program provides indemnification for costs incurred in servicing dies in cases which fall within the purview of preconditions as prescribed by Sodick (dies damaged due to an arc occurring in the machined material as certified by Sodick, and other such applicable instances).

※ What is an arc?.....An arc in electric discharge machining is a phenomenon referred to as "anomalous arc," "anomalous discharge," or other terms. When an arc occurs, a thermally-altered layer is formed which has been welded differently than the normal machining surface. Arc is a phenomenon that not only impedes the machining progress, but also leads to a significant decline in productivity due to the considerable damage caused to the machined material and electrodes.

Award Received

**Nikkan Kogyo Shimbun, Ltd  
2008 51st Top Ten New Products Award  
Nano Machining Center AZ250**

The Nano Machining Center AZ250, using the world's first twin linear motor drive to balance oppositional direction power, has the capacity to mill ultramicro and hyperfine contours for optical systems and medically-related materials at ultra-high speeds and accelerations vibration-free.

It achieves machining accuracy at the nanometer level and an efficiency 5 (~10) times higher than before. This machine was awarded the Nikkan Kogyo Shimbun's 2008 51st Top Ten New Products Award.



Private Showing

**2009 Spring Academic Seminar Held**

The 2009 Spring Academic Seminar was held on February 6th and 7th at the Company's Head Office in Yokohama. At the Academic Seminar, Sodick Group presented many innovative revolutions in manufacturing and production including "zero-wear" applications, which use Sodick's new discharge technology. This year's Academic Seminar was held in the new showroom, enabling visitors to view many of Sodick's products.



# Create your future

I would like to extend my warmest greetings to all of our shareholders.

On December 24th of last year, I was appointed as president of Sodick Co., Ltd.

As we look back once again at the economic climate during the 2009 fiscal year, the impact of the financial crisis, which was triggered by the United States, has been much greater than originally anticipated, affecting not only financial markets, but also the real economy throughout the world and has brought about an unprecedented worldwide economic recession. In Japan as well, the decline in capital investment and the slowdown in exports to Europe and the United States have been considerable. This has emerged in the form of a rapid decrease in demand for capital investment within the die industry, a major customer of the Sodick Group.

In such circumstances, the Sodick Group continued its marketing efforts, actively introducing innovative new products, but we were not able to counteract the rapidly deteriorating tide of the external environment. Sales on a consolidated basis were held to ¥54,533 million (27.9 % decline on a year-on-year basis). As the business environment exhibits a markedly strong sense of uncertainty for the future, we are regrettably omitting the year-end dividend distribution.

To weather this difficult business environment, the Sodick Group has formulated a medium-term management plan and proceeded to implement improvements to our corporate platform through extensive cost reductions and a large-scale group realignment. Sodick Group's electric discharge machine tools have won high regard among our customers. Yet, we are not content with just this assessment and will pioneer emerging and other potential markets. Moreover, we are actively working to realize income from an expansion of our highly-stable food processing machinery operations as well as from maintenance services and nondurables related to electric discharge machine tools, as we aim for a corporate structure which will not be easily swayed by the external environment and well-regarded by our shareholders.

In the future, the Sodick Group would like to capitalize on its advanced technology and know-how developed up to now and to contribute to creating society's future through the world of manufacturing. We intend to whole-heartedly exercise diligence in order to grow the company's business as we uphold our conviction in the company precepts of "Sozou (creation)", "Dikko (practice)", and "Curo Kokufuku (overcoming hardship)" to become a company worthy of the words "creating the future." I humbly ask for the continued understanding and support of all of our shareholders.



Katsuhide Fujiwara, President

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## Overview

The Japanese economy in the period under review was impacted by the global recession caused by the collapse of financial institutions in the U.S. in addition to rapid shifts in foreign exchange rates. This affected a wide range of industries including manufacturing, construction and real estate. As a result, corporate profits were depressed, with economic conditions continuing to worsen as reflected in deteriorating employment and household incomes.

In this business environment, the Sodick Group concentrated on R&D and order acquisition in new products that help customers increase productivity and worked on cost reductions by drastically reviewing SG&A expenditures.

Moreover, the Group underwent wide-ranging reorganization spearheaded by the absorption of Sodick CPC Co., Ltd., a major subsidiary, and aggressively pursued operating efficiency gains. Even so, conditions for earnings remained difficult, with results falling short of original projections as the dies and molds industry, a key customer, reduced its capital expenditures more than anticipated.

As a result of the foregoing, consolidated sales fell ¥21,113 million (-27.9%) on the year to ¥54,533 million, with an operating loss of ¥2,512 million (previous year: operating profit of ¥5,133 million), ordinary loss of ¥5,717 million (previous year: ordinary profit of ¥4,498 million), and net loss of ¥8,527 million (previous year: net profit of 244 million).

## Forecast of next Fiscal year

The future outlook for the Japanese economy is for continued difficult operating conditions in light of worsening corporate earnings and financial market turmoil. However, overseas economies are expected to pick up again thanks to the effects of government's economic stimulus measures.

As for the operating environment of the Group in the current fiscal year, domestic capital investment demand is seen to remain weak, yet overseas markets which in recent years have accounted for a rising share of the Group sales show signs of rebounding in some regions, with operating environments on a recovery trend. Moreover, in the realm of manufacturing, the requirement to develop environmentally sound products as represented by hybrid cars raises hopes for future R&D capital investment surrounding environment-friendly products in a variety of fields. Thus, although there remains a need to be vigilant, business conditions should gradually improve.

Furthermore, to accommodate the rapid changes in operating environments going forward, the Group will develop a Business Improvement Plan and promote the optimization and rationalization of management resources through exhaustive cost reductions and drastic reorganization measures, aiming at a quick change to black figures.

Amid these conditions, for the fiscal year to March 2010, results estimates for the Group call for consolidated sales of ¥39,000 million (-28.5% over the year) with an operating loss of ¥3,100 million, ordinary loss of ¥3,200 million, and net loss of ¥3,500 million.

※ The above results forecasts are based on assumed average conversion rates during the fiscal year of JPY98/USD1.0, JPY130/EUR1.0, and JPY2.8/TBT1.0.

## Overview by segment

### Machine tools

Sales Ratio

65.7%

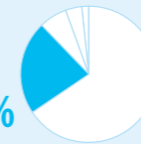


In the domestic market, capital investment demand remained weak in the dies and molds industry, a main customer of the Group. In foreign markets, too, plummeting capital investment demand under the impact of the global recession was apparent. Compared with the previous fiscal year, sales at machine tool operations decreased ¥18,249 million, (-33.7%) to ¥35,874 million.

### Industrial machinery operations

Sales Ratio

22.3%

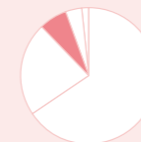


Small-size precision injection molding machines were hit in domestic and foreign markets by lower capital investment demand on the back of high raw materials prices led by crude oil in the first half of the fiscal year and due to the global financial crisis in the second half. In particular, lower Korean demand stood out, surrounded by exchange rate instability. Precision XY stages for LCD panel inspection equipment performed well in the first half thanks to a demand recovery in the LCD industry, but in the second half demand tumbled due to the global financial crisis. Compared with the previous fiscal year, sales at industrial machinery operations decreased ¥1,358 million (-10.0%) to ¥12,204 million.

### Precision mold and dies operations

Sales Ratio

6.7%

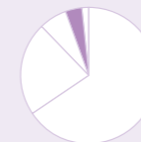


Shipments of connectors, a main product line, declined as the economic downturn prompted production adjustments in the automotive and electrical parts industries. Compared with the previous fiscal year, sales decreased ¥1,476 million (-28.5%) to ¥3,708 million.

### Food processing machinery operations

Sales Ratio

3.7%

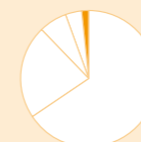


These operations include noodle production equipment, noodle production plants, refrigeration plants, and traceability systems, among others. Although demand for food processing machinery tends not to be swayed by the business cycle, compared with the previous year, sales declined ¥423 million (-17.3%) to ¥2,019 million.

### Other operations

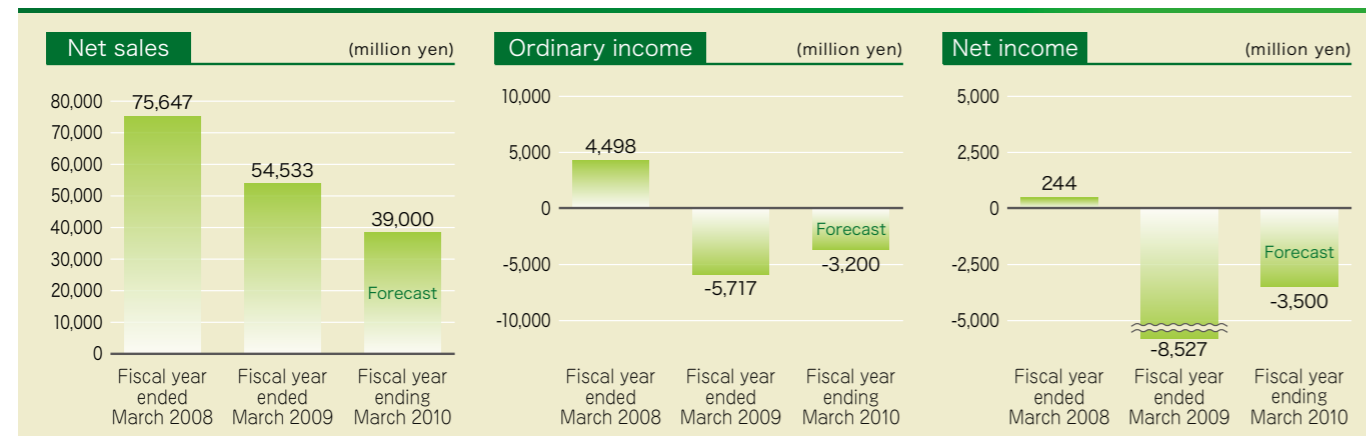
Sales Ratio

1.6%



Sales of large-size fine ceramics and integrated production systems for molds and dies were stable even though fewer machine tools were sold. Compared with the previous fiscal year, sales at "Other operations" increased ¥122 million (+15.6%) to ¥903 million.

## Consolidated financial highlights



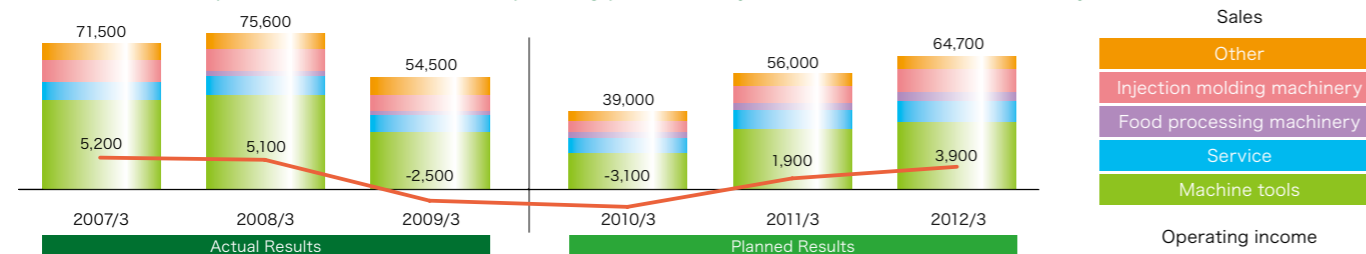
# Medium-Term Management Plan

The Sodick Group is currently implementing aggressive measures aimed at “creating a foundation for sustainable growth” and a “strong corporate structure not easily affected by the economy” in order to be a company which will overcome severe business environments and live up to the expectations of our shareholders.

## Management Policies

- ① Optimization of Group management resources
- ② Restructuring of business portfolios according to the market environment in each segment
- ③ Implementation of six strategies for generating additional value

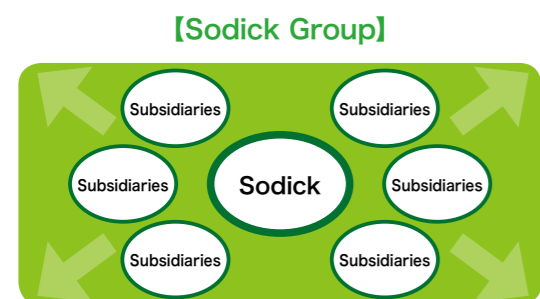
Actual results and planned values for sales & operating profit/loss by consolidated business (million yen)



## ① Optimization of Group management resources

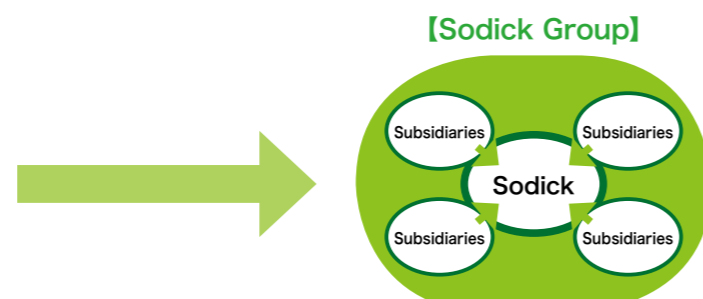
- Reorganization from decentralized management to a centralized management structure

Independence and Decentralized Management of Subsidiaries



Market Growth Phase

Integral optimization and efficiency through consolidation



Market Maturity Phase

Beginning with the period ending March 2009, cost reductions have been implemented based on changes in the business environment by reducing personnel and other expenses, consolidating subsidiaries and conducting base-intensive integration.

## ② Restructuring of business portfolios according to the market environment in each segment

Accompanying an organizational review of the entire Sodick Group, the distribution of people, materials and money are being reexamined in conjunction with the future potential and external environment of each segment (machine tools, industrial machines, precision molds & dies, food processing machinery, and other operations). This review aims to improve the profitability and ensure the stability of each operation.

## ③ Implementation of six strategies for generating additional value

### 1. Aftermarket income generation

A customer engineering department will be established to boost sales of peripheral devices and consumables through maintenance contract-based services as well as continuing technical instruction and training for clients.



### 2. Milling and Electric Discharge repeat sales

The most appropriate combination for the customer's needs will be offered as both electric discharge machine tools (noncontact machining) and direct carving milling centers (contact machining) are handled together as an integrated solution.



### 3. Selling in emerging markets

Vendors and local affiliates will be actively developed in regions, such as BRICs and VISTA, where future market expansion is anticipated. Additionally, Sodick Group will introduce into these markets entry models which are suitable for such emerging markets where industry is in the process of growth, in an effort to secure market share.

### 4. Development of specialized machines

The level of requirements for industrial machinery in the aerospace and aircraft industries as well as the medical device industry is very high and such machinery has a highly specialized nature. In order to meet these requirements, specialized machines will be developed based on the fundamental machines equipped with Sodick Group's knowhow.

### 5. Food processing machinery operations

A commitment will be made to the food processing machinery operation for which stable orders and production are expected in comparison to industrial machinery, which is easily affected by the external environment. Total support services to be provided will range from planning and development to processing, delivery and maintenance.



### 6. Outside sales of internally-developed fundamental technology

The Sodick Group has superior fundamental technology developed in-house, including its linear motor which brought about a revolution in electric discharge machine tools. The linear motor, motion controllers, ceramic components and other proprietary fundamental technologies will be sold in other sectors with the aim of expanding the business.



## Consolidated Balance Sheet

Term	Period	Previous year (32nd) As of March 31, 2008	Current year (33rd) As of March 31, 2009	Term	Period	Previous year (32nd) As of March 31, 2008	Current year (33rd) As of March 31, 2009
<b>Assets</b>				<b>Liabilities</b>			
Current assets		70,464	51,297	Current liabilities		47,785	42,809
Cash and deposits		19,974	18,717	Trade notes and accounts payable		15,068	5,724
Trade notes and accounts receivables		26,117	13,226	Short-term debt		19,234	28,113
Installments receivable		277	240	Bonds due for redemption within one year		3,516	2,451
Inventories		20,489	—	Long-term debt due for repayment within one year		3,420	2,434
Goods and products		—	5,997	Other accounts payable		2,021	1,118
Goods in progress		—	5,933	Income taxes payable, etc.		723	—
Raw materials and stored goods		—	5,753	Others		3,800	2,966
Deferred tax assets		1,785	174	Fixed liabilities		13,433	14,140
Others		2,554	2,147	Bonds		3,560	1,226
Allowance for doubtful accounts		△ 734	△ 892	Long-term debt		7,605	10,095
Fixed assets		33,502	33,053	Others		2,266	2,816
Tangible fixed assets		27,155	25,649	<b>Total liabilities</b>		61,219	56,950
Intangible fixed assets		2,255	3,507	<b>Net assets</b>			
Investments and other assets		4,092	3,897	Shareholder's equity		37,984	27,288
Investment securities		2,864	1,502	Common stock		20,755	20,775
Long-term loans		312	1,440	Capital surplus		6,949	6,949
Others		1,400	1,350	Earned surplus		11,230	1,698
Allowance for doubtful accounts		△ 484	△ 395	Treasury stock		△ 971	△ 2,135
<b>Total assets</b>		103,967	84,351	Valuation and translation adjustments		16	△ 1,721
				Other unrealized gains on securities		249	△ 135
				Others		△ 231	△ 1,585
				Share warrant		42	71
				Minority interests		4,704	1,762
				<b>Total net assets</b>		42,748	27,401
				<b>Total liabilities and net assets</b>		103,967	84,351

## Consolidated Statement of Income

Term	Period	Previous year (32nd) April 1, 2007 to March 31, 2008	Current year (33rd) April 1, 2008 to March 31, 2009
Net sales		75,647	54,533
Cost of sales		51,941	39,456
Gross profit		23,706	15,077
Selling, general, and administrative expenses		18,594	17,602
Operating income or loss (△)		5,133	△ 2,512
Non-operating income		783	570
Non-operating expenses		1,418	3,775
Ordinary income or loss (△)		4,498	△ 5,717
Extraordinary income		163	295
Extraordinary loss		1,835	1,492
Income or loss before income taxes and minority interests (△)		2,825	△ 6,914
Income, inhabitant, and enterprise taxes		1,985	459
Deferred taxes		137	△ 104
Adjustment of income taxes, etc.		69	1,718
Total income taxes		2,193	2,073
Minority interests (△)		388	△ 460
Net income or loss during the period (△)		244	△ 8,527

## Consolidated Statement of Cash Flows

Term	Period	Previous year (32nd) April 1, 2007 to March 31, 2008	Current year (33rd) April 1, 2008 to March 31, 2009
Cash flow from operating activities		2,042	1,935
Cash flow from investing activities		△ 7,133	△ 7,088
Cash flow from financing activities		4,049	4,605
Effect of exchange rate on cash and cash equivalents		△ 665	△ 747
Net increase in cash and cash equivalents		△ 1,706	△ 1,295
Cash and cash equivalents at beginning of term		21,164	19,781
Cash and cash equivalents at newly consolidated subsidiaries or merge		324	207
Cash and cash equivalents at end of current interim term		19,781	18,693

## Consolidated Statement of Change in Shareholder's Equity (April 1, 2008 to March 31, 2009)

	Shareholders' equity					Total valuation and translation adjustments	Stock acquisition rights	Minority interests	Total net assets
	Common stock	Capital surplus	Earned surplus	Treasury stock	Total shareholders' equity				
Balance as of March 31, 2008	20,775	6,949	11,230	△ 971	37,984	16	42	4,704	42,748
Amount of change									
Dividend earnings			△ 1,013		△ 1,013				△ 1,013
Gain or loss due to change in accounting method of subsidiaries			△ 53		△ 53				△ 53
Equity in earnings of affiliates			△ 23		△ 23				△ 23
Net income or loss (△)			△ 8,527		△ 8,527				△ 8,527
Change in consolidation method			84		84				84
Acquired treasury stocks				△ 1,163	△ 1,163				△ 1,163
Disposed treasury stock			△ 0	0	0				0
Net change in items other than shareholders' equity net change during term						△ 1,737	29	△ 2,942	△ 4,650
Total amount of change			△ 0	△ 9,532	△ 1,163	△ 10,695	29	△ 2,942	△ 15,346
Balance as of March 31, 2009	20,775	6,949	1,698	△ 2,135	27,288	△ 1,721	71	1,762	27,401

## Share Information (as of March 31, 2009)

Total no. of authorized shares	150,000,000
Total number of shares issued	53,432,510
Total no. of shareholders	17,374

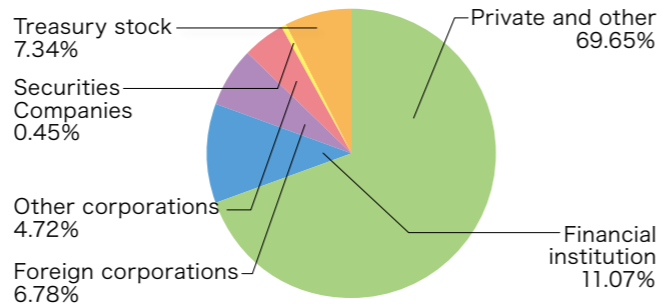
## Major shareholders (as of March 31, 2009)

Name of shareholders	No. of shares (shares)	Share of ownership (percent)
Sodick Co., Ltd	3,919,716	7.33%
Toshihiko Furukawa	2,345,975	4.39%
Northern Trust Company (AVFC) Subaccount American Client	1,246,800	2.33%
Sumitomo Mitsui Banking Corporation	850,000	1.59%
Sodick Kyoekai Employee Stock Ownership Association	783,300	1.46%
Masaaki Suzuki	707,760	1.32%
Hokuriku Bank Co., Ltd	700,000	1.31%
Japan Trustee Services Bank, Ltd. (trust account)	579,200	1.08%
The Master Trust Bank of Japan, Ltd. (trust account)	513,300	0.96%
Hokkoku Bank, Ltd.	500,000	0.93%

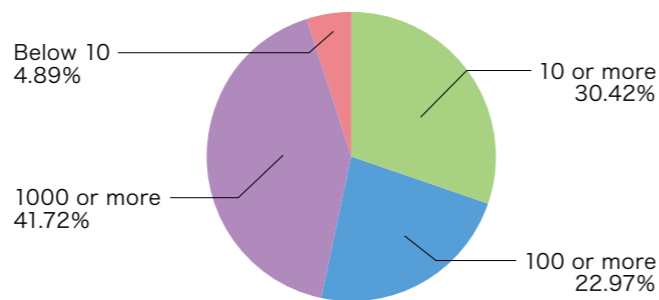
## Corporate Profile (as of June 26, 2009)

Corporate name	Sodick Co., Ltd.
Head office	3-12-1 Nakamichidai, Tsuzuki-ku, Yokohama 224-8522, Japan
Phone	+81-(0)45-942-3111 (representative)
Established	August 3, 1976
Capital	20,775,756,958 yen
Representative	Katsuhide Fujiwara
Employees	355 (3,158 consolidated) (as of March 31, 2009)
Consolidated subsidiaries	31 (as of March 31, 2009)
Main products	NC die-sinking EDM / NC wire-cut EDM / NC small hole-drilling EDM / Specialist EDMs and special purpose models (pallet changers, robots, etc.) / Numerical Control / Specialist tools for EDMs / High speed milling machining center / Nano Processing Machine / Integrated production system / Precision injection molding machines / Industrial ceramics / linear motor for industrial machinery / Other electronic processing equipment / wires for EDMs / precision dies and molds / Electronics parts and modules / various software / food machinery commissioned research and development etc.

## Share Distribution by Holder (as of March 31, 2009)



## Distribution by Number of Shares Held (as of March 31, 2009)



## List of Directors (as of June 26, 2009)

Board Chairperson	Toshihiko Furukawa
Vice Chairperson	Masaaki Suzuki
President	Katsuhide Fujiwara
Vice President (Europe and America Sales officer)	Yuichi Watanuki
Vice President (Integrated Production officer)	Hideo Hosaka
Managing Director (Domestic Sales officer)	Takashi Matsui
Managing Director (Asian Sales officer)	Keisuke Takagi
Managing Director (Customer Engineering business officer)	Kousaku Karato
Managing Director (Research and Development officer)	Yuji Kaneko
Director (Domestic Sales vice officer)	Shyunji Hyoda
Director (Production Technology / Domestic Production officer)	Shigeru Kobayashi
Director (Finance / Corporate Planning / Information System officer)	Kenichi Furukawa
Director (Customer Engineering Business vice officer)	Mitsuhiro Kubo
Standing Statutory Auditor	Saeji Kusunoki
Statutory Auditor	Akiyoshi Koyama
Statutory Auditor	Kunio Ohki
Statutory Auditor	Kazuto Shimoyama

\* Among the auditors, Akiyoshi Oyama and Kazuto Shimoyama are outside auditors stipulated for in the Corporate Law, Article 2, Term 16.

## Shareholder Notes

Fiscal year	April 1 to March 31 of the following year
Dividend at end of fiscal year	March 31
Dividend at end of 2nd quarter	September 30
Annual shareholder's meeting	June
Shareholder register manager	Mitsubishi UFJ Trust and Banking Corporation
Contact	Securities Agency Department, Mitsubishi UFJ Trust and Banking 7-10-11 Higashisuna, Koto-ku, Tokyo 137-8081 TEL 0120-232-711 (toll free)
Stock listing	Tokyo Stock Exchange
Public notice	Notification shall be given electronically. Public notices shall be released on the following URL: <a href="http://www.sodick.co.jp/ir-f.html">http://www.sodick.co.jp/ir-f.html</a> (However, in the event of an accident or other unavoidable circumstances where electronic public notification is not possible, public notices shall be published in the Nihon Keizai Shimbun.)

### 【 Notice 】

1. Accompanying the conversion to an electronic certificate system, change of address, purchase applications and other such procedures requested by a shareholder are now principally handled by the account management institution (securities company, etc.) where the shareholder has opened an account. Please inquire at the securities company or other institution where you have your account. Also, please note that the administrator of the shareholder register (Mitsubishi UFJ Trust and Banking Corporation) does not offer such services.
2. Mitsubishi UFJ Trust and Banking Corporation is the account management institution handling the various procedures related to shares of stock registered in special accounts, so all such inquiries should be directed to the account management institution (Mitsubishi UFJ Trust and Banking Corporation) for the aforementioned special accounts. All nationwide branches of Mitsubishi UFJ Trust and Banking Corporation may act as an agent for such services.
3. Unclaimed dividend distributions are payable at the Mitsubishi UFJ Trust and Banking Corporation Main Branch.

## 【 Procedures pertaining to shares of stock 】

### ○ Stock shares registered in special accounts

Description of procedure, inquiry, etc.	Where to inquire	
<input type="radio"/> Requests for transfers from special account to ordinary account <input type="radio"/> Purchase requests for odd-lot transactions <input type="radio"/> Address, name and other such changes <input type="radio"/> Special account balance inquiries <input type="radio"/> Designations of method for receipt of dividends (*)	Account management institution for special accounts	Mitsubishi UFJ Trust and Banking Corporation Transfer Agent Department Koto-ku 7-chome 10-11, Tokyo-to TEL 0120-232-711 (toll free)
<input type="radio"/> Inquiries related to sending and return of mail <input type="radio"/> Inquiries related to distribution after payment period expiration <input type="radio"/> General inquiries concerning share administration	Administrator of the shareholder register	[ Methods for requesting procedure forms ] <input type="radio"/> Request made through automated telephone service 0120-244-479 (toll free) <input type="radio"/> Online downloads <a href="http://www.tr.mufg.jp/daikou/">http://www.tr.mufg.jp/daikou/</a>

(\*) Shareholders owning shares of stock registered under a special account may not select pro rata distribution according to the number of shares as the method for receiving dividend distributions.

### ○ Stock shares registered in accounts at securities companies, etc.

Description of procedure, inquiry, etc.	Where to inquire	
<input type="radio"/> Inquiries related to sending and return of mail <input type="radio"/> Inquiries related to distribution after payment period expiration <input type="radio"/> General inquiries concerning share administration	Administrator of the shareholder register	Mitsubishi UFJ Trust and Banking Corporation Transfer Agent Department Koto-ku 7-chome 10-11, Tokyo-to TEL 0120-232-711 (toll free)
<input type="radio"/> Procedures, inquiries, etc. other than those listed above	Please inquire at the securities company or other such institutions where you have opened your account.	